

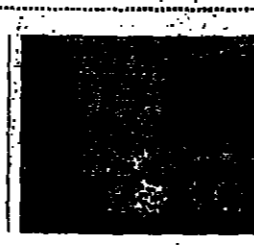
FINANCIAL TIMES

World Business Newspaper <http://www.ft.com>

FRIDAY APRIL 9 1999



FT Weekend tomorrow
How high society has lost its appeal for the self-made man



Lessons of Rwanda
From genocide to democracy
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Protecting our secrets from the marketing men
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France Telecom
Michel Bon on his new corporate culture
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WORLD NEWS

Caribbean banana exporters urge EU to honour deal

Caribbean banana exporters, at the centre of the trade dispute between the US and the EU, say they hope Europe will continue to honour its "legal obligations" and will not dismantle preferential banana import arrangements because of pressure from Washington. The exporters maintain that the Lomé Convention treaty commits the EU to maintaining the preferential market. **World Trade, Page 6**

Greenpan intervenes in row
Alan Greenspan, chairman of the US Federal Reserve, has intervened in the controversial campaign to limit US community lending laws, which has divided Democrats and Republicans. **Americas, Page 7**

IMF denies Thai U-turn
The International Monetary Fund denied doing a policy U-turn in allowing Thailand to swing away from an austerity programme into deficit spending. **Asia-Pacific, Page 8**

WTO takes India to task
The World Trade Organisation has ruled that India can no longer reasonably cite balance-of-payments problems as an excuse for import restrictions. **World Trade, Page 6**

Call for extra Japanese help
Japan's opposition leader urged the government to introduce a supplementary budget to ensure that growth is sustainable amid economic restructuring. **Asia-Pacific, Page 8**

Brazilian probe into judiciary
The Brazilian Senate launched an investigation into corruption in the judicial system and an inquiry into the banking sector. **Americas, Page 7**

Talks on UK withholding tax
City of London bankers and trade associations met the UK Inland Revenue to discuss a possible compromise that would exempt international bonds from the European Commission's plans for an EU-wide withholding tax on income from savings and investments. **Europe, Page 3**

Inquiry into television exports
The UK government launched an inquiry into sales of British television programmes overseas after a report highlighted the difficulties of export sales amid a widening television trade deficit. **Britain, Page 9**

Ted tapes hampering trade
Six out of 10 western companies experience difficulties with customs "ted tapes", which hampers trade with central and eastern Europe. **World Trade, Page 6**

Airline sues pilots over strike
Iberia, the Spanish airline, is to seek Pts4bn (£24m, \$26m) compensation from its pilots' union for costs incurred by strike action over the Easter holiday period. **Europe, Page 3**

Retailers face competition probe
The UK government's fair trade watchdog said it was concerned about potential exploitative practices and a lack of competition in the UK grocery retailing sector, as it referred the industry to the Competition Commission. **Britain, Page 8**

BUSINESS NEWS

Gucci rejects \$8.7bn offer from LVMH

Gucci, Italian fashion company, rejected an offer of \$8.5 a share from LVMH, the French luxury goods group, saying conditions attached to the bid were unacceptable. **Companies and Markets, Page 15; Lex, Page 18**

Volkswagen, Europe's largest carmaker, appeared to be eyeing a major acquisition after asking shareholders to approve an increase in its authorised capital by 40 per cent. Europe companies, Page 16

Canal Plus, French pay television company, has offered to acquire the satellite subscribers of Stream, rival to its Italian Telepiu service, in a deal thought to be worth \$110m. International companies, page 19

Cap Gemini, Europe's biggest information technology services group, is paying \$200m for Beechwood, a US computer services company serving the north American telecommunications market. International companies, page 19

Humana, US health management organisation, suffered a fall in shares of more than 30 per cent in early trading after it announced a drastic increase in medical costs. Companies and Markets, Page 15

Cadbury Schweppes, UK confectionery and beverage group, is confident its planned \$1.85bn sale of soft drink brands outside the US to Coca-Cola will proceed despite objections from Australia's competition watchdog. Asia-Pacific companies, Page 18

Philips, Dutch electronics group, could make a higher offer for VLSI Technology, Silicon Valley chip-maker, after reaching a standstill agreement on its recent hostile bid. American companies, Page 17

Cable and Wireless, UK telecoms group, looked in a takeover battle for Japanese international telecom carrier IDC with NTT, Japan's telecoms giant, could raise its offer if IDC directors do not recommend its bid at a board meeting next week. Companies and Markets, Page 15

Dickson Concepts, Hong Kong owner of London's upmarket retailer Harvey Nichols and ST Dupont of France, is to move its foreign assets into a private company in a deal worth at least HK\$1.53bn (\$197m). Asia-Pacific companies, Page 18

Sol Meliá, Spanish hotel group, is seeking to expand rapidly in Europe following a controversial restructuring. International companies, page 17

Saga Petroleum, Norway's third largest oil company, announced plans to sell up to Nkr2bn in assets and trim costs to increase its appeal to potential partners. Europe companies, Page 16

Lex on Gucci
Shifting sands
Page 14

CENTRAL BANK PRESIDENT SEEKS TO STIMULATE ECONOMIC GROWTH IN EUROPE

ECB makes surprise half-point cut in main interest rate

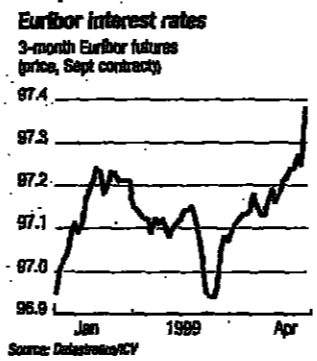
By Tony Barber in Frankfurt and Alan Beattie in London

The European Central Bank last night cut its benchmark interest rate by a bigger than expected half a percentage point.

The cut was the ECB's first since the start of this year and brought the main refinancing rate for the 11-nation euro-zone down to 2.5 per cent from 3 per cent. Earlier in the day, the Bank of England cut Britain's main interest rate by 0.25 percentage points to 5.25 per cent.

The ECB's president, Wim Duisenberg, said the bank's move would stimulate economic growth at a time when business confidence was low and the euro-zone's leading economies had been suffering from the impact of recession and financial turmoil in Japan, south-east Asia, Russia and Latin America.

He said the cut was meant to take observers by surprise, but there would not be any incremental moves from now on. It was "an unexpectedly large fall," he conceded. "But we want to add - this is it." It was undertaken to avoid further market speculation. The cut was also meant as a signal to politicians. "We hope our goal to [get governments to] pursue a restructuring policy will



be given a new incentive from the measures taken today. If they don't do that, monetary policy is no alternative," he warned. The euro swung wildly in the immediate aftermath of the announcement, rising by half a cent against the dollar and then falling rapidly below \$1.08. "The effect of timing announcements in this way is a lot of noise in the exchange rate," said Tony Norfield, treasury economist at ABN-Amro in London. "It is very silly for the ECB to announce it like this." Mr Duisenberg said yesterday the bank would make future announcements earlier in the day. Mr Norfield said that in the longer term, the market's conviction that euro-zone interest rates had now troughed should put a floor under the euro and prevent it falling towards the one-for-one level against the dollar. But with heavy resistance against the euro climbing higher, it was likely to remain around its current level in the near future, he said. The ECB's decision is likely to be welcomed in the US, where officials had been hoping for a European interest rate cut as a contribution to stimulating the world economy. The ECB announced its rate cut on the same day that newly released figures showed continuing weakness in the German economy, which accounts for one third of the euro-zone's output. Immediately after the ECB's move, the Swiss National Bank cut its main discount rate to 0.5 per cent from 1 per cent. The ECB also reduced its marginal lending facility rate, at which commercial banks borrow funds at the ECB, to 3.5 per cent from 4.5 per cent and its deposit rate, at which banks place excess funds at the ECB, to 1.5 per cent from 2 per cent.



Zhu Rongji and US president Bill Clinton standing at the White House to mark the Chinese premier's visit to the US as trade officials sought to complete a bilateral market access deal to pave the way for China's entry into the World Trade Organisation. Report and Lex, Page 14. Picture: AP

Nato to target Serb 'propaganda' media

By Our International Staff

Nato said yesterday it planned to destroy Yugoslav television and radio facilities, calling them President Slobodan Milosevic's "instrument of propaganda". It is to press ahead with its attacks in spite of the arrival in Belgrade of a Cypriot mediator seeking the release of three captured US soldiers.

In what will be the first sizeable move of allied troops to the region since the conflict began last month, Nato also said it was about to launch Operation Allied Harbour to help Albania cope

with its Kosovo refugee population of more than 300,000. Fourteen Nato countries will take part in the operation, which will involve 8,000 soldiers and a mobile headquarters.

Nato stressed the operation was purely humanitarian but there was speculation yesterday that the soldiers could later form part of the planned Nato-led security force to protect refugees returning to Kosovo.

The fate of the mission by Spyros Kyprianou, the acting Cypriot president, to free the US captives was unclear last night. Responding to what he said was

a Yugoslav initiative, Mr Kyprianou arrived in Belgrade yesterday hoping to take the US soldiers back to Cyprus with him the same day.

However, Belgrade sources said Mr Milosevic might meet Mr Kyprianou today, but would not free the Americans.

Ruling out any bargaining to get his men back, Mr Cohen said: "We are not going to let Mr Milosevic use these soldiers... to cause any cessation of hostilities."

Nato has targeted one or two tv transmitters over the past two weeks. But yesterday, alliance

spokesmen confirmed that Yugoslav television and radio installations were now considered main targets since the state broadcaster had been used as an "instrument of propaganda and repression". Serb police have closed all independent Serb broadcasters and sacked the offices of the Albanian language newspaper in Kosovo.

Nato officials in Brussels suggested Mr Milosevic could avert attacks on his broadcast media by agreeing to carry six hours of international programmes a day. This is unlikely. Confirmation that tv and radio

networks are on Nato's list of targets caused consternation among western news organisations with journalists still based in Belgrade. Some use Yugoslav facilities.

Air Commodore David Wilby of Nato military command said improving weather was allowing it both to continue intensifying its air attacks, and to hit more Serbian ground forces in Kosovo.

Reporting by David Buchan in London, Neil Buckley in Brussels and John Thornhill in Moscow.

Milosevic's regime, Page 2
Observer, Page 13

S Korea watchdog to investigate Hyundai

By John Burton in Seoul

South Korea's financial watchdog agency is to investigate the Hyundai group for allegedly manipulating the share price of Hyundai Electronics, in the first such probe involving one of the nation's leading conglomerates.

The Financial Supervisory Service, or FSS, alleged yesterday that Hyundai Heavy Industries and Hyundai Merchant Marine spent a total of Won220bn (\$185m) last year to boost the share price of Hyundai Electronics in an effort related to its proposed merger with LG Semicon, another big Korean producer of memory chips.

Officials suggested that Hyundai had wanted to improve the financial attractiveness of Hyundai Electronics to influence an official decision on whether it or LG Semicon should have majority control of the merged group. The state-sponsored merger of the two debt-heavy chipmakers was intended to reduce overcapacity in the sector. Hyundai was selected in December to lead the new company.

The FSS said the share price of Hyundai Electronics climbed from Won14,000 in the first half of 1998 to Won32,000 in the second half. It closed at Won25,900

on Wednesday. Share prices for 16 of Hyundai's 21 listed subsidiaries fell yesterday after the FSS investigation was announced.

If state prosecutors decide to act on the FSS allegations, minority investors might file a suit against Hyundai Heavy Industries, which has become a target of Korea's main shareholder activist group.

It claims that profitable Hyundai Heavy, Korea's biggest shipbuilder, is subsidising weak units of the Hyundai group - including Hyundai Electronics - at the expense of shareholders.

Hyundai denied that its purchase of Hyundai Electronics shares was related to its takeover of LG Semicon. It said the action reflected an investment "in a then-undervalued company".

Hyundai also pointed out that most of the shares were bought last summer before Hyundai and LG agreed to merge their semiconductor units in September.

Analysts said Hyundai's action might be related to an effort by all leading conglomerates to strengthen cross-holdings among subsidiaries and protect them against takeover bids after the government last year eased rules on mergers and acquisitions.

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WORLD MARKETS

STOCK MARKET INDICES	
New York: S&P 500	10,159.08 (+74.85)
Dow Jones Ind Av	10,159.08 (+74.85)
NASDAQ composite	2,552.05 (+17.82)
Europe and Far East	
DAX	4,230.70 (+12.86)
FTSE 100	5,092.75 (+16.48)
FTSE Europe 300	6,437.9 (-35.3)
Nikkei	1,294.57 (+0.37)
Hong Kong	18,945.89 (+22.19)
US BOND YIELD RATES	
3-mth Treasury	4.75%
6-mth Treasury	4.50%
1-yr Treasury	4.25%
2-yr Treasury	4.00%
3-yr Treasury	3.75%
5-yr Treasury	3.50%
10-yr Treasury	3.25%
30-yr Treasury	3.00%
OTHER RATES	
UK 3-mo Interbank	5.14%
UK 10-yr Gilt	111.11
3-mo Eurozone	2.85%
6-mth Eurozone	2.85%
1-yr Eurozone	2.85%
3-yr Eurozone	2.85%
5-yr Eurozone	2.85%
10-yr Eurozone	2.85%
30-yr Eurozone	2.85%
WORTH SEA OIL (Argus)	102.989
Brent Dated	57.85

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Euro-zone target price (€15, Price in local currency as shown)	
Belgium	101.00
Denmark	101.00
France	101.00
Germany	101.00
Greece	101.00
Ireland	101.00
Italy	101.00
Japan	101.00
Netherlands	101.00
Portugal	101.00
Spain	101.00
Sweden	101.00
Switzerland	101.00
UK	101.00
USA	101.00

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WORLD NEWS

EUROPE

KOSOVO CONFLICT EUROPEAN FOREIGN MINISTERS LOOK AT LONG-TERM GOALS IN BALKANS ■ ALLIANCE KEEPS UP PACE OF ATTACKS ON YUGOSLAVIA ■ EARLY ESTIMATES OF COST OF WAR

EU to draft Milosevic's regime 'beginning to break' regional stability plan

By Emma Tucker in Luxembourg, Stefan Wagstyl in Thessaloniki and Robert Wright in Skopje

European Union foreign ministers yesterday pledged to draw up a new stability plan for the countries of south-east Europe aimed at bringing lasting peace and prosperity to the region.

The plan, agreed at a specially convened meeting in Luxembourg, put a strong emphasis on the long-term goal of EU and Nato membership for all countries in the Balkans.

Joschka Fischer, the German foreign minister, said it was a commitment "on behalf of us all" that the Europe of wars and ethnic hatred was something of the past.

"We are looking forward to a Europe of stability, including the Balkan countries, which have to be part and parcel of Europe's future," he said.

A German statement, warmly endorsed by the

'Such deportations are something that was done in the second world war'

other member states, said long-term stabilisation in the region involved a "clear and repeated commitment on the part of the EU that the countries in the region have a prospect of acceding, even if the time of accession cannot yet be determined."

It also held out the prospect of eventual Nato membership for Balkan countries as "one of the most important incentives for reform for the countries of south-eastern Europe."

Meanwhile, Sadako Ogata, the United Nations High Commissioner for Refugees, said yesterday that her chief concern was not for ethnic Albanian Kosovars in refugee camps but for those still in Kosovo.

"I am sure their situation is dire," she said, speaking as aid workers continued to hear stories of atrocities from refugees who had left Kosovo for neighbouring countries. She said she could readily understand the more disturbing recent claims - that ethnic Albanians in Kosovo were being used as human shields. But she added that if it were true she condemned it in the strongest possible terms.

Mrs Ogata's officials also expressed concern about the whereabouts of several thousand refugees who were among those camping in no man's land at Blace, on the Kosovo-Macedonian border, before a round-up by the Macedonian authorities early on Wednesday.

Nicholas Morris, the UNHCR's special envoy for the former Yugoslavia, said that of an estimated 60,000-70,000 refugees at Blace, 50,000-55,000 had been taken to a nearby Nato camp or to Albania and other host countries. But he said he understood that others had been turned around and sent back to Kosovo.

Earlier in Skopje, officials of the Macedonian government said no refugees were unaccounted for and accused Emma Bonino, EU commissioner for humanitarian affairs, of giving out "disinformation".

In a further sign of the growing gulf between Macedonia and international organisations, Tikhomir Djevski, a senior official at the Macedonian foreign ministry, told BBC television on Wednesday night the air strikes by Nato had provoked the refugee influx towards Macedonia.

Mrs Ogata said operations in refugee camps in Albania and Macedonia were now going well. She defended her staff against criticisms that UNHCR had reacted too slowly to the crisis saying nobody had predicted the scale of the expulsion. "Such deportations are something that was done in the second world war and I thought that in the last 50 years people had learnt better."

Meanwhile, the Albanian finance ministry has estimated the cost to the government of the Kosovo crisis at \$220m, including \$130m in extra costs to care for refugees and some \$90m in lost tax revenues due to the disruption of normal commercial life. The estimate is based on 415,000 refugees staying in Albania until the year-end compared with about 300,000 now in the country, including 600 who arrived yesterday from Montenegro. Western diplomats said the financial figure seemed high, but donor countries would help.

By Our International Staff

Alain Richard, French defence minister, said yesterday the regime of Slobodan Milosevic, the Yugoslav president, was "beginning to break" under the weight of the Nato air offensive.

The alliance kept up the pace of its attacks, with 400 sorties flown by aircraft in the 24 hours to yesterday afternoon. It said improving weather was allowing it to hit more Serbian forces in Kosovo. Nato published photographs of a military convoy and tanks destroyed on the ground.

Yugoslav television and radio facilities were added to Nato's targets on the grounds they were being used as an "instrument of propaganda and repression". Nato officials said Mr Milosevic could avert attacks on his broadcast media by carrying six hours of uncensored western news broadcasts a day.

General Jean-Pierre Kolvek, head of the French joint chiefs of staff, said the number of Serb targets attacked had increased to over 140 from 50 to 60 in the initial phases.

Mr Richard and Gen

Polls show rise in public support for ground troops

Public support for the use of ground troops in the Kosovo war is gradually increasing, according to opinion polls conducted in the US and Europe, writes Helen Bennett from London.

Results of a Washington Post/ABC News poll reported yesterday suggest that a majority of Americans think the US should use ground troops "to remove Milosevic from power".

Nearly six in ten (57 per cent) said they would favour the use of US and allied ground troops to end the conflict in Kosovo if the on-going air campaign fails to force Milosevic to the peace table.

Increased concern about the plight of the refugees is

hardening people's attitudes, those supporting and opposing the deployment of ground troops are just neck and neck at 47 per cent.

However, this is an increase in support since the last poll on March 31.

In the UK, a Sunday Times poll reported this week showed a majority (66 per cent) in support of sending in soldiers as part of a Nato force.

Public backing for the Nato air strikes is now 75 per cent, compared with 69 per cent a week ago.

In France, the newspaper Le Journal du Dimanche found this week that a majority of respondents (58 per cent) backed the introduction of French ground troops in Kosovo.

The latest New York Times/CBS News poll shows a majority 52 per cent supporting President Bill Clinton's policy in Kosovo but there is caution about the commitment of ground troops.

More said they opposed the use of ground troops (48 per cent) than those supporting the idea (46 per cent).

A USA Today poll on the Kosovo involvement carried out this week shows that while the majority are in favour of US participation in

the crisis (58 per cent), those supporting and opposing the deployment of ground troops are just neck and neck at 47 per cent.

Among targets hit on Wednesday night was a government building in central Belgrade, which Yugoslav army officials said had been empty for a year and had not been used by the military for over three years.

Lieutenant Colonel Branko Vasiljevic said the building had been put up for sale by the Serbian government.

Reporters allowed to wander around its ruins saw that one or more missiles had sheared through several stores and exploded in the basement below a courtyard inside the complex.

The rooms that reporters could reach were bare, with windows and doors blown out.

Bombing costs present allies with hefty bill

By Andrew Balls in London

The human cost of the Kosovo crisis is incalculable. The economic cost of Nato action against Serbia, and the cost of humanitarian aid for refugees displaced from Kosovo, is at present a little easier to determine.

The bulk of the costs so far has been borne by the US. Most of the cruise missiles are American, as are two-thirds of the aircraft.

There are no clear rules for burden-sharing across the Nato countries, and other interested parties, during conflicts. The costs of the Gulf War were allocated on an ad hoc basis. The US spent \$61bn in the Gulf war, and was compensated for all but \$7bn of this by interested parties that did not make a military contribution, largely Kuwait, Saudi Arabia, Germany and Japan.

Little more than a rough estimate of the cost of the Kosovo conflict is possible. Aside from the unpredictability, costing a war also raises complicated accounting questions, such as whether to value munitions at acquisition or replacement cost.

underestimated the costs. For a three-month air campaign, \$20bn is a reasonable starting-point," said one military analyst.

Spread across the Nato countries, the economic cost of air attack is still not that great. Several months' bombing would have little impact on government budgets. There would be little effect on interest rates or financial markets.

Moreover, in past conflicts, defence departments have paid for a good deal of conflict costs by cutting back on other non-essential military expenditures, such as training exercises and routine staffing in non-conflict areas.

However, if Nato decides that air strikes are not enough and sends in ground troops, costs will rise dramatically. The total cost of the Gulf war was \$102bn. This included six weeks of aerial force, and having 600,000 ground troops stationed in the area for six months. Although actual ground fighting lasted less than one week, a large part of the costs in the Gulf war were the result of using ground forces.

Uncertain military costs are only part of the story. The humanitarian costs of providing basic necessities for refugees dwarfs the cost of air strikes. If the aim of

The cost of war



United Nations peacekeeping operations	Start of operation	Cost to 1997/98 (\$bn)	1998/99 (\$bn)	Conflict	Cost (\$1995 \$bn)
Truce supervision organisation (Middle East)	1948	532	27	First World War	2,857
Force in Cyprus	1964	669	45	Second World War	4,000
Disengagement observer force (Israel)	1974	716	35	Korean War	340
Interim force in Lebanon	1978	2,825	143	Suez War	13
Iraq-Kuwait Observer Mission	1991	415	52	Vietnam War	720
Mission in Bosnia and Herzegovina	1995	308	190	Arab-Israeli 6-Day War	3
Observer mission in Angola	1997	135	46	Yom Kippur War	21
Mission in the Central African Republic	1998	23	29	Afghanistan War	116
				Iran-Iraq War	150
				Falklands War	5
				Gulf War	102

Source: International Institute for Strategic Studies

the Nato campaign is to repatriate refugees and protect Kosovo Albanians from the Serbs, the reconstruction of Kosovo and peacekeeping troops will come with a heavy price tag.

According to the United Nations World Food Programme, providing three months' food for 850,000 refugees costs in the region of \$240m. This is before transport costs for the food. Then there are the costs of shelter and healthcare. According to the United Nations High Commissioner for Refugees, although these infrastructure costs will be substantial, there are no estimates yet of total cost.

"We have not had an experience like this in Europe since the second world war," said Michael Williams of the UNHCR. In Bosnia, very few displaced people returned to their homes.

The costs of repatriation and rebuilding Kosovo will be high. Moreover, Kosovo, whatever its political status, would be viable only if there was a "Balkan-Marshall plan" for Kosovo, Albania, Macedonia and Montenegro, Mr Williams said.

According to Lehman Brothers' estimate, re-housing 2m Kosovo Albanians and providing them with subsistence income for a year could cost as much as \$12bn. They assume that, even if military hostilities end after a month, virtually all 2m displaced people will have to be re-housed at a cost of \$20,000 for a four-person family, a total of \$100m.

They also assume that for a further year, the Nato countries would provide a quarter of the previous gross domestic product per head in the region - \$5,000 - making a total of \$2.5bn.

European companies open up

By Jane Martinson, Investment Correspondent

Europe's largest companies are becoming more shareholder-friendly by providing more information in a bid to attract funds from US and UK investors, according to a survey to be published today.

The study of 168 of Europe's largest companies by Russell Reynolds, the headhunting firm, found that they were increasingly

adopting Anglo-American governance standards as their businesses became more global. This included greater disclosure about boards and directors as well as increasingly independent non-executive directors.

Obvious examples were provided by companies that have merged or taken over US groups, said David Sheldar, head of London directors' practice for Russell Reynolds. "DaimlerChrysler knows it has to perform to the highest global standards," he said. "The highest German ones are no longer enough."

However, the study of the 25 largest publicly held companies in seven European countries revealed large differences between companies as well as between European boards and their Anglo-American counterparts.

None of the authorities in the seven countries surveyed - France, Germany, Italy, the Netherlands, Spain, Sweden or Switzerland - force companies to provide information about the pay of individual directors. Only Sweden provided information about the number of shares held by directors and pay in total, an issue which attracts a great deal of interest in the US and UK.

Information disclosed in company materials

	Board size	Chairman/CEO	Director age	Director compensation (aggregate)	Director compensation (individual)	Director equity
France	Y	Y	Y	Y	N	N
Germany	Y	Y	Y	Y	N	N
Italy	Y	Y	S	S	N	N
Netherlands	Y	Y	Y	Y	N	N
Spain	Y	Y	S	Y	N	N
Sweden	Y	Y	Y	Y	N	Y
Switzerland	Y	Y	Y	S	N	N

Source: Russell Reynolds

whereas in Holland, the average level is \$39,066. This discrepancy could reflect varying levels of responsibility.

The survey found little information about the background of non-executive directors or whether they served on any other boards.

The report said that such information is increasingly demanded by US and UK investors.

Finance practices favoured by institutional investors worldwide.

US and UK investors have invested much more money in continental European shares over the past few years, partly in order to diversify holdings.

There were 44 companies in the survey with at least one female director. None of the Dutch, French or German boards had any female directors while Foreigners Sparbanken, a Swedish company, topped the 168-strong list with four female directors.

EUROPEAN PARLIAMENT FORMER ITALIAN PM 'MUST GIVE UP POLITICAL COMMITMENTS'

Prodi's ambitions questioned

By Haig Simonian

The smooth transition of Romano Prodi from former Italian premier to future European Commission president ran into difficulties yesterday following strained meetings with representatives of the biggest groups in the European parliament.

The differences centred on Mr Prodi's intention to stand for a European parliament seat in elections in June.

Asel Schifer, spokesman on institutional issues for the Socialists, the parliament's biggest grouping, said Mr Prodi could not become Commission president unless he gave up all his

other political commitments. "It is simply unimaginable that the future Commission president should also be a candidate for election to the European parliament," he said.

"Any active political role must be ended," Mr Prodi has said he would renounce his European parliament seat once confirmed as Commission president.

While there is no legal obstacle to a Commission president being a European parliamentary candidate (but not a member), the Socialists argued even candidacy was morally and politically unacceptable.

roles were incompatible. "There's a big task to be done," Mr Prodi's determination to stand for parliament means he may face difficulties when MEPs vote on his appointment as the next Commission president at the end of this month or in early May.

He could face a second grilling in July, when the parliament will meet again to confirm the president and the 19 other commissioners.

The lengthy approval process means the new Commission may not be in place until the autumn. Participants said Mr Prodi defended his plans and appeared unwilling to back down, as he saw no incompatibility or potential

conflict of interest. However, one person present said Mr Prodi had appeared taken aback by the degree of hostility to his plans, and had said that there were still issues to be discussed and that he might yet change his mind about remaining a European parliamentary candidate.

Mr Prodi was nominated as the next Commission president by the European Union's heads of state and government in Berlin last month after the resignation of the entire Commission.

"The move followed a report accusing the Commission of serious errors, including nepotism and losing control of the EU's vast bureaucracy."

Iberia seeks redress over strike

By Tom Burns in Madrid

Iberia, the Spanish airline, is to seek Pta-4bn (€24m, \$28m) compensation from its pilots' union for costs incurred by strike action during the Easter holiday period.

The law suit is unprecedented in Spanish labour relations and signals a new tough attitude by Iberia's management in the run-up to the carrier's privatisation.

Angel Mullor, Iberia's managing director, said the airline's passenger reservations had fallen 13 per cent as a result of the strike.

Iberia would now have to revise initial forecasts that it was on course to lift its 1998 pre-tax profits of Pta1.7bn by 30 per cent this year.

He also warned that the carrier's deteriorating image could negatively affect its share value when it is listed later this year. The government plans to sell some 30 per cent of Iberia to domestic institutions this month and will place more than 60 per cent of the airline on the market in a public offering that is provisionally scheduled for October.

ECB RATE CUT DECISION COULD BOOST FLEDGLING CORPORATE SECTOR

Bond markets react positively

By Edward Luce and Agnieszka Ostrowska

Europe's bond markets reacted positively to yesterday's rate cut by the European Central Bank although it came too late in the day for its full impact to be felt. The reduction in rates - the first since the single currency was launched - is expected to accelerate the rapid development of Europe's fledgling corporate bond markets.

"Interest rate cuts are good for liquidity and this will encourage borrowers to

issue bonds in euros," said Martin Egan, an official at Credit Suisse First Boston in London. "Its effect should also be a further boost to the recent stabilisation of global financial markets."

By making it less attractive to hold money in short-term bank deposits, the cut is expected to encourage European investors to switch their cash to longer-term and higher-yielding assets such as government bonds.

However, the impact on government bond yields yesterday - with the yield on

the two-year German government bond falling most sharply (in line with a corresponding rise in its price) - indicates that the cut will also affect the corporate bond markets, where yields are higher.

A number of leading European companies have visited the bond markets for the first time since the launch of the single currency. By boosting the overall pool of funds available for such assets, the ECB's action should encourage more companies to tap the markets. In addition, the rate reduction

is expected to have a positive impact on Europe's economic growth potential.

Analysts are less optimistic about the effect of the ECB cut on the swaps market in euros. A liquid and lively swaps market - which involves swapping fixed for floating-rate money - is considered vital to the development of a sophisticated capital market.

However, the development of a liquid euro-swaps market is hampered by the fact that there is no clear benchmark for the fixed rate portion of the contract in

Europe. In the US, it is government Treasury bonds. But in Europe the AAA-rated bond market is fragmented between different government bond markets. "Arbitrage in euros is still very difficult," said Eden Riche, head of the bond syndicate at Morgan Stanley in London. "If the rate cut encourages the markets to lock themselves into the lower rate of interest then it could boost swaps (in spite of the fragmentation of the market)."

The ECB governing council will hold its twice-



Duisenberg: Inflation risk low

monthly Thursday meetings earlier in the morning in future and make announcements at 1300 GMT, Wim Duisenberg, president, said yesterday.

NEWS DIGEST

GERMAN UNEMPLOYMENT

Small drop highlights sluggishness of economy

German unemployment dropped just 3,000 last month to 4,073m after seasonal adjustment, highlighting the sluggishness of the country's economy. Although continuing a downward trend, the fall was lower than expected and followed a 6,000 drop in February. It came despite more job-creation schemes for the young by the Bonn government. Seasonally-adjusted unemployment peaked in October 1997 at 4.52m but was still last month equivalent to 10.5 per cent of the workforce.

The unadjusted jobless total, which receives more attention in Germany, fell by 176,400 to 4,288m in March. Bernhard Jagoda, president of the federal labour office, said the weakness of economic growth had prevented a steeper drop and, after taking account of seasonal influences, the jobless total remained practically stable. The centre-left government of Gerhard Schröder, chancellor, has set tackling unemployment as its highest domestic priority.

Ralph Atkins, Bonn
Ludolf von Wartenberg, secretary general of the Association of German Industry (BDI), said yesterday that it was essential that the European Union fix a date for eastern enlargement. Mr Wartenberg said in a lecture in Warsaw that the enlargement process was bringing benefits for German industry and that his BDI will oppose efforts to delay the process. Christopher Bobinski, Warsaw

ANDREOTTI TRIAL

Call for 15-year jail term

The marathon trial of Giulio Andreotti, the former Italian prime minister, yesterday moved towards its close when a prosecutor in Palermo called for him to serve a 15-year jail sentence for association with the mafia.

After three-and-a-half years of public hearings Roberto Scarpinato, one of the leading prosecutors in the case, said Mr Andreotti deserved 12 years in jail for mafia association and three more because his links to "Cosa Nostra," the Sicilian organised crime group, had gone on for so long. Andreotti, seven times prime minister, turned 80 earlier in this year. Defence lawyers are due to make their final statements on May 18. James Blitz, Rome

SWEDEN-DENMARK LINK

Tickets plan irks consortium

The imposition of VAT on tickets to cross the 17km bridge and tunnel link between Sweden and Denmark has forced the company building and running the project to add another three years to its loan repayment plans, it will announce today.

The Oresund consortium which is owned 50/50 by the Swedish and Danish governments said it would be impossible to add 25 per cent VAT to planned ticket prices as this would make the train and road link uncompetitive with ferry travel which is exempt from VAT.

The Oresund consortium, which had debts of Dkr13.3bn (\$1.9bn) at the end of 1998, had planned to complete loan repayments 27 years after the opening of the link but it now expects this to take 30 years. The link is to be opened next year on July 1. Nicholas George, Stockholm

Cut aimed at stimulating euro-zone economy

By Tony Barber in Frankfurt

The European Central Bank's intention in cutting interest rates yesterday was to stimulate the euro-zone economy at a time when growth is low and there is no serious risk of inflation, the ECB's president, Wim Duisenberg, said yesterday.

"The decision taken today keeps monetary policy on a longer-term stability-oriented course and, by doing so, contributes to creating an economic environment in which the considerable

growth potential of the euro area could be exploited," Mr Duisenberg said.

However, he reminded euro-zone governments of the ECB's view that they must maintain strict fiscal discipline and reform over-regulated labour and goods markets if they wanted lasting economic growth and lower unemployment.

"Those responsible for other policy areas are urged now even more to take the necessary steps to improve longer-term growth prospects for the euro area through

strictly and decisively adhering to the aims of the [European Union's] Stability and Growth Pact and through convincing structural reforms in the economy."

Mr Duisenberg said the ECB's policymaking Governing Council had noted at its last meeting in March that overall growth prospects in the euro-zone had deteriorated towards the end of last year. "In the meantime, official data confirm that real GDP growth in the euro area weakened in the fourth quarter of 1996, when compared

with the previous quarter. The weakness is particularly apparent in the manufacturing sector, where confidence deteriorated further," he said. The ECB president also noted that the most recent data on employment in the 11-nation euro-zone pointed to "a certain deceleration" in net job creation in the last three months of 1996.

Mr Duisenberg said the Governing Council had taken account of the fact that the ECB's consumer price inflation index had for several months registered an

annual rate of increase of less than 1 per cent. "Even though some increases are likely to be seen in coming months owing to the reversal of energy price trends, the more lasting effect on the outlook for future prices comes from the economic environment," he said.

"Indeed, reflecting the economic environment, many projections for future consumer price increases in the euro area have been revised downwards," he said, adding that it appeared unlikely that consumer prices would

grow out of line with the ECB's definition of price stability - an annual rate of less than 2 per cent.

Mr Duisenberg indicated that the Governing Council's decision to cut rates had also been influenced by a slowdown in the rate of M3 money supply growth in February. He noted that the ECB's three-month moving average of M3 growth, covering the period from December to February, was 3.1 per cent, higher than the bank's so-called reference value of 4.5 per cent.

UK looks at compromise over withholding tax

By George Graham in London and Emma Tucker in Luxembourg

City of London bankers and trade associations met yesterday with the UK Inland Revenue to discuss a possible compromise that would exempt international bonds from the European Commission's plans for an EU-wide withholding tax on income from savings and investments.

But financial institutions remain concerned about the withholding tax, and believe the compromise proposal would at best limit the damage it would inflict. "If you

have a fundamentally flawed directive, smoothing off the rough edges doesn't stop it being flawed," said one City official.

The compromise, now being explored, would involve distinguishing between institutional and retail investors in international bonds by exempting issues whose minimum holding is more than €40,000 (\$43,000). The tax directive's principal goal is to cut down on tax evasion by retail investors.

Although the original idea emanated from the bond industry - the €40,000 cut-off is drawn from an existing

EU directive on public offerings of securities - many in the City still have grave misgivings about its workability. Some UK government officials, too, believe a cut-off would fail to make a clear enough boundary between wholesale and retail investors.

Bond houses also demand a blanket exemption for existing international issues, where special redemption clauses could otherwise be triggered by the new tax. This would require a different definition.

Other EU member states have not dismissed the idea of excluding the wholesale market for international

bonds, according to EU diplomats, but that partly reflects a lack of understanding by other governments of the issues at stake.

UK officials have been told to continue work on the idea of a threshold, and to focus particularly on the definition of a wholesale transaction.

Although the withholding tax is expected to be discussed by EU finance ministers at an informal meeting in Dresden next week, the proposal will not be examined formally by officials before next month.

Germany, which holds the presidency of the EU, will be pushing for political commit-

ment to continue work on the proposal. Finland, which takes over the presidency in July, could then continue the negotiations.

The withholding tax proposal requires unanimous approval, but the British government is eager to find some solution that would avoid the need to use its veto. However, the UK is no longer completely isolated, since Luc Frieden, Luxembourg's budget minister, has now said his country will refuse to discuss the issue.

Momentum behind the proposal could fade if Mario Monti, the commissioner who drew up the plans, is

not reappointed to his current post. Mr Monti has pushed the proposal relentlessly, putting pressure on the UK not to veto the plans by linking acceptance of a pan-European withholding tax to plans to liberalise Europe's pensions investment market.

That lever has now disappeared, as new pensions legislation has been delayed following the resignation of the European Commission and its subsequent commitment not to undertake any new political initiatives until a new college is appointed.

Editorial comment, Page 13

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INTERNATIONAL

FISCAL PLAN GOVERNMENT HOPES TO SATISFY MARKETS BY RAISING REVENUES, TACKLING PUBLIC DEBT AND REDUCING THE BUDGETARY DEFICIT

Lebanese business community welcomes budget

By James Schofield in Beirut

Lebanon's state budget, proposing a wide range of taxes and other fees and charges, and a lower budget deficit, was well received yesterday by the country's business community.

The General Workers Confederation, representing Lebanon's 350,000-strong labour force, immediately rejected a proposed increase in the cost of petrol and threatened to stage demonstrations to oppose it. But politicians expected the draft budget to be passed in parliament

without significant amendment.

"The markets have been waiting for a budget that will raise revenues, tackle the public debt and budget deficit," said Henry Azzam, chief economist and managing director of Middle East Capital Group.

"The markets will like this budget, even though the Lebanese won't."

The budget draft should have been put forward late last year but was delayed by the resignation in November of the government of Rafiq al-Hariri,

the prime minister.

The new government has set itself a target of reducing the budget deficit from 43.3 per cent in 1998, according to official figures, to 40.2 per cent.

The deficit is one of the highest in the world on a per capita basis and a large contributor to a public debt estimated at \$17bn last year.

The new budget predicts a 54 per cent increase in public spending, from \$5.85bn in 1998 to \$8.54bn. Revenues are projected to rise from \$3bn last year to \$3.33bn. The expenditure target also

includes an increase of \$484m in servicing the public debt, \$282m to cover a retroactive public sector wage increase and \$304m more for investments.

Analysts believe that spending may be well within the target set while the new fees and charges may generate more revenue than predicted.

Marwan Barakat, head of the economic research unit at Banque Audi, a leading Lebanese bank, said the government had included all relevant data in the budget, which he praised for its

transparency. "A budgetary deficit of 40 per cent is a good figure, because it's either going to be met or its going to be outperformed."

Economists said investors were also eagerly awaiting details on the government's new five-year fiscal reform plan.

The plan is now with the government.

Makram Sader, general secretary of the banking association and one of the report's authors, was confident it would put the Lebanese economy on a strong and sustainable fiscal base.

Mr Sader said the programme called for corporatisation of public utilities, restructuring of public debt and a new tax system.

Among other revenue generating measures, the budget proposes a 5 per cent rise in corporate tax rates from a flat rate of 10 per cent to a new rate of 15 per cent.

It also includes a progressive tax rise on individuals. But people earning \$670 a month or less and families with three or more children will be tax exempt.

It levies higher taxes on

imported, luxury or non-essential goods, including liquor, beer, imported flowers, cigarettes and ready-to-wear clothes. The budget also imposes an additional levy of four US cents on a minute of call by cellular telephone.

Controversially, it includes a higher tax on petrol. Previous efforts to raise the price of petrol have generated vociferous opposition. But analysts believe that this time the Lebanese population is prepared to sacrifice cheap petrol to put the economy on track.

Nazareth mosque plan fuels religious rift

By Judy Dempsey in Jerusalem

Relations between Nazareth's Christian and Muslim communities yesterday further deteriorated after the Israeli government proposed building a small mosque on front of the city's Church of the Annunciation in a belated effort to resolve the dispute but also won Israeli Muslim votes for next month's election.

The proposal, which Islamist leaders said did not go far enough unless the mosque was built immediately and allocated more space, was expected to deepen the rift between Christians and Muslims. The recent Easter and Christmas celebrations were marred by violence between both communities, with city authorities complaining that the police stood on the sidelines while Christian shops were ransacked.

The proposal runs counter to an earlier commitment by the Israeli Lands Authority, the state body which owns 93 per cent of all land. It had agreed to hand over to the city municipality a plot of land on front of the church as part of a plan to build a square to accommodate pilgrims during the millennium. Municipal officials in Israel's largest Palestinian city said yesterday it was now reneging on that agreement.

Micha Goldman, opposition Labour party member of the Knesset (parliament) interior affairs committee, yesterday accused Benjamin Netanyahu's government of being "two-faced" and doing little "to quell the hatred."

Likud party activists as well as officials from the Shas ultra-Orthodox party have been making promises to the Muslim community in an effort to gain votes in next month's parliamentary and premiership elections.

Rwanda tries to bury the horror

Five years on, the country still has a long way to go to recover from Africa's worst genocide, writes Mark Turner

Five years ago this week two missiles brought down a Falcon 50 presidential jet as it approached Kigali, the Rwandan capital. Among those on board was Juvenal Habyarimana, the Rwandan president, and symbol of hardline Hutu majority rule.

What ensued was perhaps the most ghastly series of events since the Holocaust. In a well-organised killing spree lasting 13 weeks, more than 500,000 ethnic (minority) Tutsis and moderate Hutus were slaughtered, leaving the tiny central African state in a state of moral and economic shock.

Five years on, the country is still haunted by the events, trying to come to terms with exactly how neighbours and friends could, at the behest of a murderous and paranoid regime, abandon the most basic tenets of human morality.

The United Nations, the US, France and Belgium are similarly asking themselves why, when faced with substantial forewarning of the impending horrors, they did nothing to stop the slaughter.

Rwandans yesterday marked the genocide by vig-

ling 20,000 victims a proper burial in Gicongoro prefecture, the site of a massacre.

Although a gruesome affair to outside eyes, the ceremony is seen as an important marker of events that should never be forgotten, and helps bring some degree of closure to the victims' families.

"There are many steps which have to be taken," said Esther Mujawaya, who counsels women survivors of the genocide. "But this is one of them: I have seen people make big progress once they see the bodies and bury them."

But many of the fundamental questions facing this

tiny state remain unanswered: crucially, how does a minority subject to a genocide develop a fair democratic system, while at the same time ensuring its long-term survival?

Last week, Rwanda took an important first step, when more than 80 per cent of the country turned out in the pouring rain to cast their votes for grassroots leaders. Hutu lined up alongside Tutsi, and elected people according to merit not ethnic origin, according to observers and participants.

"The elections were very democratic; both ethnic groups voted for representatives from the other. That gave me a lot of hope," said Jean de Dieu Kayiranga, a Tutsi now working for the United Nations Development Programme, who saw his entire family killed during the genocide.

The government says it intends to move on to national elections, but it is still unclear when. The justice ministry is drafting a new constitution, which will eventually be subject to country-wide consultations and a referendum. But there is little indication what form it will take: whether a multi-party system, or a Ugandan-style "no-party" movement.

Officials say that one possible model is Switzerland - another tiny, multi-ethnic,

landlocked country.

Survivors worry, however, that the country still has a long way to go before reconciliation can be achieved.

Commentators say that genocide suspects have shown little remorse, and that the justice system - hampered by a huge lack of capacity - is proving slow. About 135,000 people are still in jail, and barely 1,000 cases are processed a year.

Furthermore, the International Tribunal in Arusha has little to show for its expense - although it marked a watershed last year with the sentencing of former prime minister Jean Kambanda. It most recently came under fire for releasing Bernard Ntuyahaga, a former army officer accused of murdering 10 Belgian peacekeepers, outraging both the Rwandan and Belgian governments.

To help address these complaints, the government intends to revive a traditional court system, the Gacaca, where elders will preside over community trials dealing with the less serious genocide offences, although there are doubts whether a system which originally dealt with petty crime can cope with the task.

"Rwanda's main task at the moment is to look inward, and find explanations and reasons for our

problems," said Nicholas Shalita, the director of information for vice-president Paul Kagame. "Then we can build national reconciliation. The Gacaca system will allow a community to sit together and listen to the cases of the accused - we want this to go back to the grassroots level."

Rwanda must also rebuild a shattered economy, only now reaching pre-1990 levels. Given the inter-ethnic economic resentment that contributed towards the genocide, equitable growth will be crucial to long-term stability.

Tea production is improving, although not helped by low prices, and there has been some investment in sugar and telecoms by



Rwandans line up behind their candidate in the first free elections since the killings

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Payments are to be cashed/transferred at the account of the Libyan People's Bureau; account no ECL 90-4119131 UBAB ARAB ITALIAN BANK, Piazza Venezia II, Rome

N.B. Documents can be withdrawn from the Libyan people's Bureau Rome from 15-30 April only.

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We, David John Pollock and Allan Robert Blomson of Ernst & Young Roth House, 7 Rolls Building, Fenchurch Lane, London EC4A 3DF hereby give notice that on 25 March 1999 we were appointed Joint Liquidators of the above named company.

NOTICE IS HEREBY GIVEN that the creditors of the above company are required, on or before 7 May 1999 to send their full names and addresses and particulars of their debts or claims to us, D.J. Pollock of Ernst & Young, Roth House, 7 Rolls Building, Fenchurch Lane, London EC4A 3DF and if so required by notice in writing from me personally or by these liquidators to come and prove their debts or claims at such time and place as shall be specified in such notice, or in default thereof they will be excluded from the benefit of any distribution made before such debts are proved.

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NOTICE IS HEREBY GIVEN that the creditors of the Company are required, on or before 5 May 1999 to send their full names and addresses and particulars of their debts or claims to me, D.J. Pollock of Ernst & Young, Roth House, 7 Rolls Building, Fenchurch Lane, London EC4A 3DF and if so required by notice in writing from me personally or by these liquidators to come and prove their debts or claims at such time and place as shall be specified in such notice, or in default thereof they will be excluded from the benefit of any distribution made before such debts are proved.

Dated: 31 March 1999
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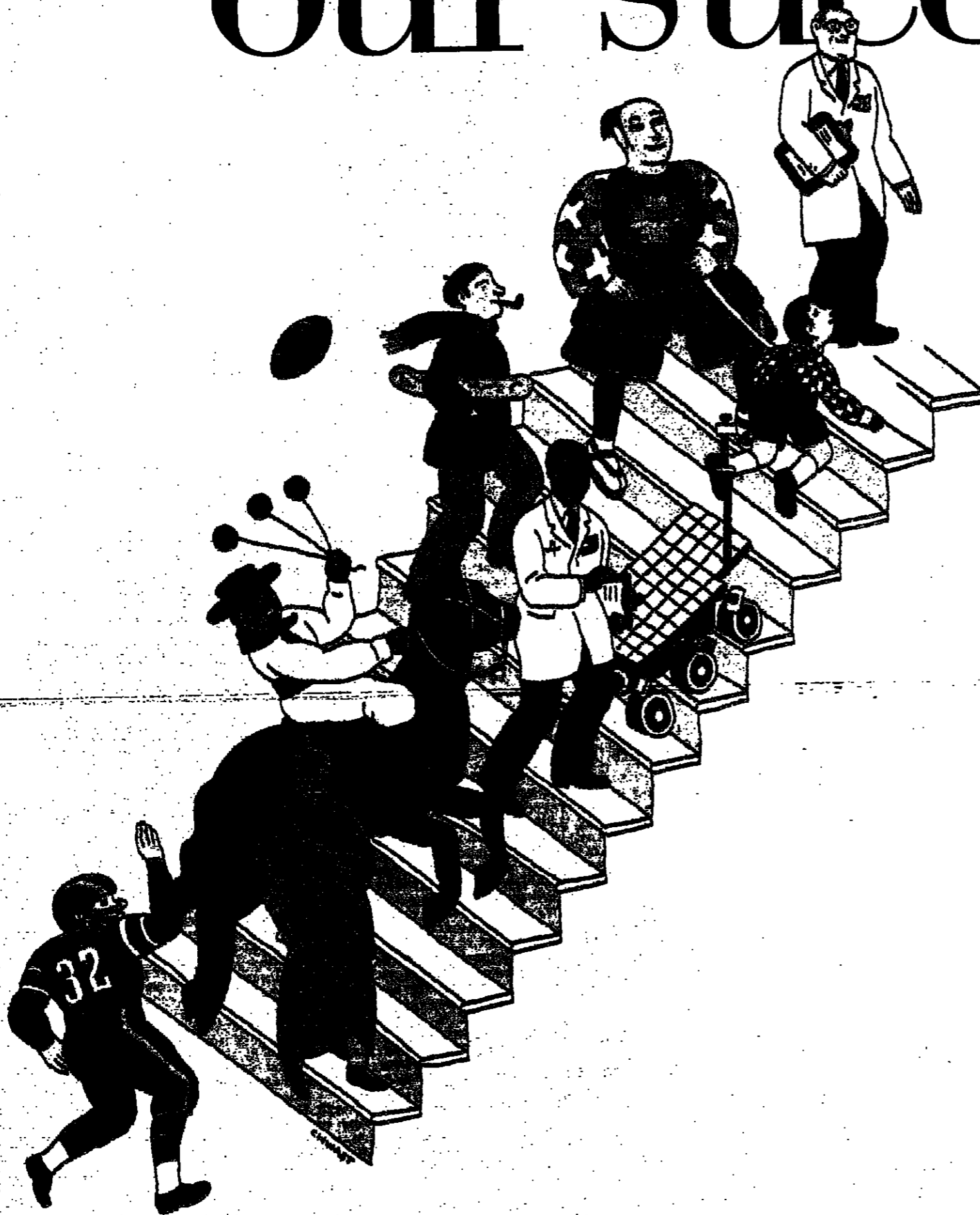
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Nazareth mosque plan fuels religious rift

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WORLD TRADE

TRADE DISPUTE EXPORTERS EXPECT TO INCREASE SALES TO LUCRATIVE EU MARKET

Latin American banana growers hail WTO ruling

By Justine Newsome in Quito and James Wilson in Panama City

The US's Latin American partners in the long banana battle with Europe have hailed the latest World Trade Organisation ruling as a victory that gives them a chance to boost sales to the lucrative EU market.

Ecuador, Mexico, Guatemala, Honduras and Panama had all complained along with the US to the WTO over the restrictions placed on their banana exports by the EU quota regime.

However the WTO judgment is set to increase uncertainty for four Latin nations - Costa Rica, Colombia, Venezuela and Nicaragua - which had protected their exports by accepting a guaranteed share of the EU quota since the regime was first introduced.

Ecuador, the world's largest exporter of bananas, gave a cautious welcome to reports of the latest WTO ruling, although the government was making no official

reaction until the panel ruling is made public on Monday.

But banana producers remain sceptical that the latest ruling will bring Ecuador immediate benefits. "We had already won one panel (in September 1997) and the EU was then given 15 months to change but they came up with another illegal and discriminatory regime. How much longer can we wait?" said Francisco Bejar, legal adviser to the producer organisation, Conaban.

Mr Bejar said the EU should not be given time to implement a regime, but should dismantle discrimination against Latin American producers immediately.

Dissatisfied with the EU response in January to an earlier WTO panel ruling, Ecuador made a further special appeal against the way the EU had changed its regime. It objected to the principle of quotas for countries and the special treatment given to ACP countries, which it claimed exceeds that recommended by the panel. Ecuador also

claims the system of European operators selling licences to Latin American importers is still open to abuse, costing Ecuadorean exporters \$200m a year.

In 1998 29 per cent of Ecuador's \$843m of banana exports went to the EU. Under the quota system Ecuador has 26 per cent of the EU market.

In Panama, one of the Latin American countries hardest hit by the EU quota system, industry and commerce minister Raul Hernandez praised the WTO ruling as "momentous for our country". Bananas are Panama's biggest export product but its sales to the EU slumped by around 40 per cent after the quota regime began.

Panama managed to raise sales in the US instead but has been anxious to regain access to the better prices in the EU.

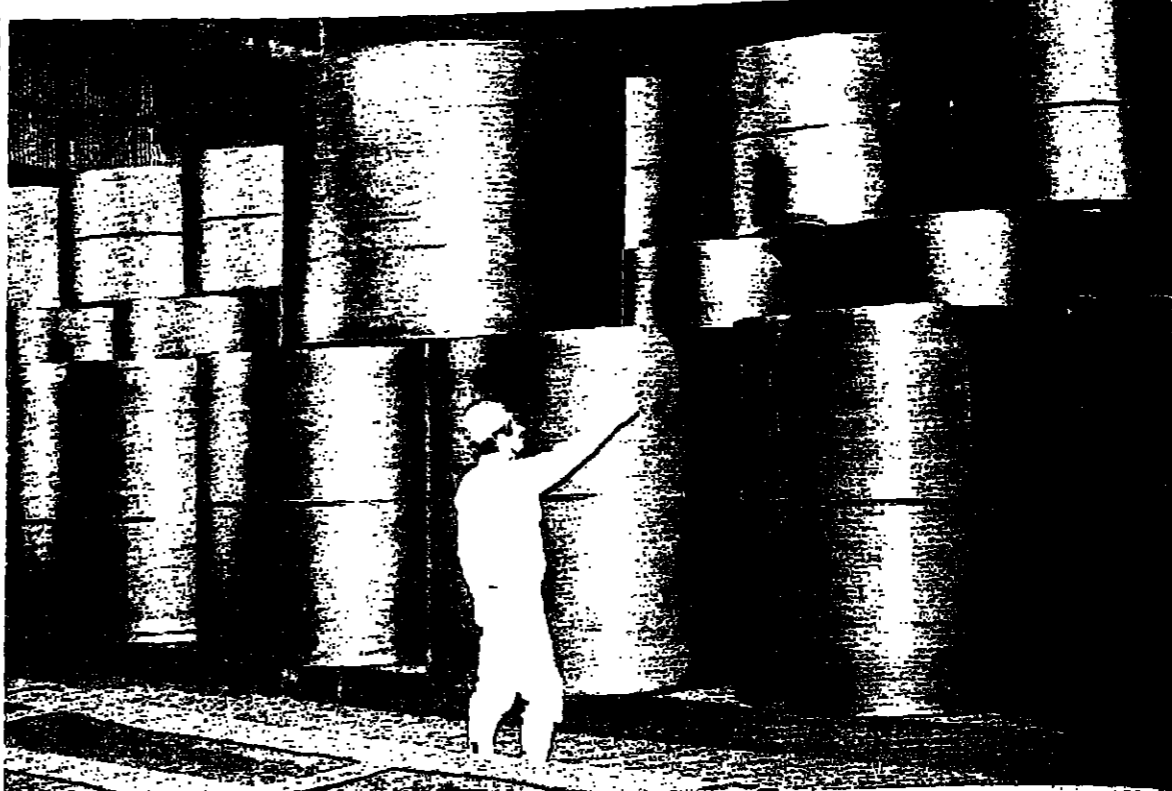
In the latest EU alteration to the regime in January, Panama was unhappy to be offered only a 15.76 per cent share of the EU's Latin American quota. Laura Flores, the deputy foreign

trade minister, said Panama would now look to boost exports up to pre-quota levels, when she said the country had about 20 per cent of the European market.

Mr Hernandez said the best outcome would be for the EU to set a single tariff for all banana imports. But he acknowledged it would be "fair up to a point" if the EU were to continue to support ACP countries through a lower EU entry tariff.

The outcome was also greeted as a vindication of membership of the WTO, which Panama only joined in 1997. Joining has often been criticised domestically for leading to import tariff cuts, producing a surge of cheap farm imports and local job losses.

However neighbouring Costa Rica, the world's second largest banana exporter with more than 25 per cent of the EU quota for Latin bananas, reacted cautiously. Anabel Gonzalez, the viceminister for foreign trade, said the country would wait to see how the EU would proceed.



Hot-rolled steel coils at Nippon Steel await shipment to the US. Japan's troubled industry wants the government to take radical steps.

Japanese steel makers call for commercial reforms

By Alexandra Harvey in Tokyo

The Japanese steel industry will step up pressure on the government to bring in reforms to help pull the country out of its worst post-war recession, Akira Chihaya, chairman of the Japan Iron and Steel Federation said yesterday.

The industry group is to submit policy proposals to a government advisory panel this month. The report is likely to recommend changes to tax and commercial law to facilitate mergers and demergers and to increase labour mobility, Mr Chihaya said.

The move coincides with several plans to tackle the overcapacity problem in Japan's manufacturing sector. Last month, the government formed a panel including Keizo Obuchi, prime minister, and leading businessmen and politicians to discuss supply side restructuring measures. The ministry of international trade

and industry is also considering a plan that would extend emergency funding to troubled companies in exchange for restructuring.

It also comes as Japan is threatening to take the US to the World Trade Organisation over a bill passed in the House of Representatives to restrict steel imports to 1997 levels, the latest of a series of heated exchanges surrounding the surge in Japanese steel shipments to the US in 1998.

Mr Chihaya, who is also president of Nippon Steel, the country's leading steel maker, said that Japan's corporate laws were hampering a recovery in the steel sector, where output fell from 102.8m to about 90.5m tonnes in the fiscal year ended in March. He said the industry group would submit its recommendations to the newly formed panel, known as the Conference for Industrial Competitiveness, later this month or in early May.

He also confirmed that

Japan would challenge US efforts to curb steel imports by taking the issue to the WTO if necessary. The increase in steel exports to the US was a result of increased demand from the booming economy that domestic steel mills could not meet, he said.

"I believe that the most important thing for the US steel industry is not to ask for protection with import restrictions, but to make a sincere effort to regain its international competitiveness, which will enable further growth of the US economy as a whole, including steel-consuming sectors," Mr Chihaya said.

US mills bought 25 per cent of steel shipped from Japan last year because of a shortage in production capacity, he added.

However, the structural problems underlying the trade conflict remain unresolved. Earlier this month, the US International Trade Commission issued a preliminary

ruling that Japanese shipments of steel plates were injuring US producers, a move that allows the Commerce Department to begin investigation of anti-dumping charges.

Although steel shipments from Japan to the US have fallen continuously since last autumn - crude steel imports plunged 49.3 per cent in February compared to the same period the year before - the trade dispute has laid bare the staggering overcapacity problem in the recession-weary Japanese steel industry.

Nippon Steel is the only integrated steel maker expecting to make a profit in the fiscal year ended in March. Analysts applauded the group's recent restructuring, which included an unusual move to withdraw from the semiconductor market, but said that further reforms would be necessary for a fundamental earnings recovery.

CARIBBEAN PRODUCERS ISLAND LEADERS HOPE EUROPE WILL HONOUR LOME TREATY

Exporters urge EU to appeal

By Canute James in Kingston

Caribbean banana exporters, at the centre of the trade dispute between the US and the EU, say they hope Europe will continue to honour its "legal obligations" and will not dismantle preferential banana import arrangements because of pressure from Washington.

The exporters maintain that the Lomé Convention, a trade treaty between the EU and the African, Caribbean and Pacific Group, a 70-nation bloc, commits the EU to maintaining the preferential market.

"The preferential arrangement and the tariff quotas

have not been dismantled, and we are encouraged by the statement by Leon Brittan, the acting EU trade commissioner, that the EU will appeal this latest WTO ruling," said Edison James, prime minister of Dominica, one of the Windward Islands in the eastern Caribbean whose economy is dependent on banana exports.

"The banana arrangement is a treaty obligation which the EU has under the Lomé Convention, and this is legally binding."

A WTO arbitration panel this week ruled that the European Union's banana import regime, which favours former European

colonies, mainly in the Caribbean, violates global trade rules. The WTO said the US could impose \$19.4m of sanctions on EU goods to compensate for trade losses caused by the banana preferences.

"We are concerned about the flooding of the WTO, but we hope the European Union will not change its position," said Bernard Cornibert, chief executive of Windward Islands Banana Development Company. "We hope the EU will withstand the pressure from the US. There is no reason for the Europeans to buckle under the pressure being applied by the US."

The ruling should spur Caribbean banana farmers to become more efficient, said Swinburne Lestrade, director general of the Organisation of Eastern Caribbean States, a regional economic group which includes the Windward Islands.

"We are committed toward making the industry more efficient, and this ruling will be an impetus for the banana industry to become more efficient," he said.

Another regional trade group, the Caribbean Community and Common Market (Caricom), said it would wait for the WTO to release its ruling officially before making a comment.

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India loses imports ruling

By Amy Louise Kazmin in New Delhi

The World Trade Organisation has ruled that India can no longer reasonably cite balance-of-payments problems as an excuse for maintaining import restrictions.

India has long cited its allegedly poor balance-of-payments position as justification for maintaining extensive import restrictions and high tariffs. It has quantitative restrictions on 700 items, and requires special licences to import hundreds of others.

The US filed a formal complaint, challenging the balance of payments excuse, after the two countries failed to agree a time frame for phasing out India's quotas. New Delhi wanted a six year phase-out plan, which was accepted by India's other major trading partners, including Australia, New Zealand, and the European Union.

However, US officials said the phase-out should take place faster.

Armed with the ruling of the WTO's dispute settlement panel, US officials said they would negotiate another phase-out schedule with India. If India does not make an acceptable offer, the US could press for sanctions.

Under WTO rules, countries are normally allowed 15 months to phase out import restrictions if they are no longer found to have valid balance of payments problems. However, Indian trade officials said the WTO report recommends India be given more time.

"India believes that six years is a reasonable time frame, and so does all her trading partners with the sole exception of the US," said an Indian commerce ministry official. India had been lifting import restrictions in the last two years, he added.

Last month, India announced it was lifting restrictions on 894 items, including consumer goods, fruits, vegetables and even some dairy products.

Customs red tape 'harms trade with east Europe'

By Charles Batchelor, Transport Correspondent

Six out of 10 western companies experience difficulties with customs "red tape" which hampers trade with central and eastern Europe, according to a survey of multinational groups published yesterday.

One third of the companies questioned reported losing revenue due to customs delays, although there had been some improvements since a survey 18 months ago when half reported losses. In the previous survey nine out of 10 companies had encountered problems.

Customs officials at one border crossing insisted on returning a consignee because the computer print-out of the shipment details was on the wrong coloured paper, according to the survey by DHL, an express parcels group.

Another exporter was

asked to provide the Latin name for a consignment of potatoes despite the fact that the Mediterranean farmers who grew the crop had no idea of the name themselves.

Problems encountered by western companies included frequent changes in regulations which made it difficult to plan ahead and over-zealous application of the rules by officials who saw their role as policemen rather than as customs authorities.

Customs problems in the CIS countries and in Russia in particular had grown worse though in the five countries first in line for European Union membership - Czech Republic, Poland, Hungary, Slovenia and Estonia - procedures were the most straightforward. Slovakia, Bulgaria and Romania had also made progress.

Overall, the improvement was reflected by the fact that only one in five shipments

was held up by customs delays compared with one in three in November 1997.

Forty-two per cent of the companies interviewed said they felt the customs authorities "at least partially realise what businesses are trying to achieve." In the previous survey the figure was 22 per cent.

"We have seen a real sea change in attitudes over the past six months," DHL said. "Unfortunately this has not always been translated into concrete improvements."

"Even the countries identified as relatively straightforward in customs procedures still have a way to go before they reach the west European norm. Constant change and a piecemeal approach to reform remain a cause for concern."

The Second Customs Report for Central and Eastern Europe. +44 171 465 7700. Free.

Embraer planning new large regional airliners

By John Barnham in São Paulo

Embraer, the Brazilian regional jet maker, intends to press ahead with a \$750m project to build a new family of large regional jets.

Maurício Botelho, Embraer's president, says the company has completed preliminary designs for a 70- and 90-seater jet and has begun showing it to "hundreds" of potential clients.

Embraer is also beginning to recruit key suppliers to contribute about \$250m to the project on a risk-sharing basis. The company also hopes to raise \$250m on international financial markets to finance the project. Embraer would provide the remaining \$500m.

Mr Botelho says the company will take a final decision on the project in June, ahead of the Le Bourget air show. The first models would be ready about three years later. The planned ERJ-170 and ERJ-190 would replace the highly successful 50-seater ERJ-145, launched in 1996, and which now accounts for most of the \$4.1bn in the company's backlog of orders.

Bombardier, the world's largest regional aircraft supplier, and second-ranking Embraer, are both developing aircraft to meet growing demand for larger and longer-range aircraft by regional operators. Embraer estimates its new aircraft should begin capturing a quarter of a market forecast at 2,500 aircraft in three years.

Mr Botelho expects the new aircraft needs to earn a return of at least 25 per cent to justify the investment. The aircraft are tentatively priced at \$21m-\$23m.

Embraer officials dismiss concern that Brazil's financial crisis could threaten financing for the project. Satoshi Yokota, Embraer's international vice president, says: "We raised \$150m [for the ERJ-145] at a very difficult time. It will be no Herculean effort to get \$750m now."

Although the Brazilian government has strongly defended its trade financing subsidies, known as Proex, at the World Trade Organisation, Mr Botelho says a reduction in assistance would not cause a "significant impact" for Embraer, which is now Brazil's second largest exporter. Both the Brazilian and Canadian governments are expected to appeal against the WTO's ruling.

Mr Botelho says "foreign trade is very important for all countries and they all protect their exports, particularly strategically important [products] such as aviation."

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Greenspan intervenes over bank reform

By Richard Wolfe
in Washington

Alan Greenspan, chairman of the Federal Reserve, yesterday intervened in the controversial campaign to limit US community lending laws, which have led to bitter divisions between Democrats and Republicans.

Mr Greenspan's intervention, at the request of Senate Republicans, threatens to widen the political divisions over efforts to overhaul the US financial services industry. The Clinton administration has already threatened to veto a Senate bill - which would reform the Depression-era and post-war banking laws - because it undermines community lending provisions.

Lobbyists are largely united in their determination to tear up the archaic financial services legislation, which separates banking from insurance and broking.

However, their prospects for success, after two decades of fruitless debate over the banking laws, appeared gloomy yesterday as Senate Republicans intensified their campaign against community lending.

Phil Gramm, chairman of the Senate banking committee, used Mr Greenspan's comments to attack a compromise deal over community lending between Democrats and Republicans in the House of Representatives.

Mr Greenspan, in a letter to Mr Gramm, said the House bill would extend community lending provisions to banks moving into new financial services. In contrast, the Fed chairman said, a rival bill in the Senate would roll back community lending laws, which require banks to maintain close links with poorer neighbourhoods.

Although the Fed chairman did not pass judgment on community lending, Mr Gramm used the letter to renew his attack on the House bill. He said: "Such expansions [in the bill] are not warranted in legislation that is aimed at improving consumers' access to financial services. We should be removing barriers, not building new ones."

Republican and Democratic leaders in the Senate will meet next week with Mr Gramm and Paul Sarbanes, the leading Democrat on the Senate banking committee, to discuss the prospects for the controversial legislation.

Republican leaders have said they expect the bill to reach the floor of the Senate in the first half of May, but this is likely to be delayed unless the party leaders can find room for compromise over community lending next week.

Democrats view community lending as an article of faith which they are prepared to defend aggressively both in and out of Congress.

Jesse Jackson, the veteran civil rights leader, pledged this week to launch a national campaign to protect the Community Reinvestment Act. Mr Jackson condemned Mr Gramm's efforts as "dream-busting ideology".

A spokesman for the Republican leadership on the House banking committee yesterday defended the compromise proposals on community lending. "These provisions should not come as a surprise because they have been a part of the bill for the last few years," he said.

Internet fraud hits new levels of cunning

By John Lubat in New York

The hunt continued yesterday for the people behind the most cunning internet investing scam yet, when a phony news story about the takeover of a small high-tech company sent its shares soaring in trading on Wednesday.

Regulators were tight-lipped about the investigation, but market traders expressed little doubt that those responsible would be tracked down.

"It definitely does take things to a new level," said Anthony Elgindy, president of Pacific Equity Investigations, a research and trading company.

The effectiveness of the scheme to move stock prices put a new light on the power of internet chat rooms, which often post anonymous stock tips and opinions. On Wednesday a fictitious Bloomberg news story appeared on a message board run by Yahoo! The story was made to look identical to a news story, and featured detailed links to the Bloomberg news service and other internet sites.

According to the false report, Palgair Technology, a California-based producer of telecoms equipment, had agreed to be acquired by ECI Telecom, an Israel-based company. The story appeared minutes before the opening of trading in New York, and the shares, which trade on the Nasdaq market, surged from an opening price of \$94 to more than \$11 in early trading.

The stock stayed strong in spite of denials from Palgair and Bloomberg, closing at \$94. Yahoo! quickly deleted the story, but by then it had spread to the broader market, making Palgair shares the 12th most actively traded stock on the Nasdaq.

Although many investors were fooled by the story, others were doubtful from the start. Mr Elgindy posted a message on Silicon Investor, one of the most popular internet stock chat services, stating his belief that the original story was a fraud.

Mr Elgindy is a closely watched commentator on stock tips and is also an active trader. In a strange twist he said that after he posted his message he traded the stock, reaping a gain of \$50,000-\$100,000 on what he felt sure was false information.

Whoever posted the fictitious story knew Palgair well. The company has long been considered a takeover candidate and has been linked with ECI in the past.

"That's part of the genius of what they did," said Charles McBrayer of Palgair. Mr McBrayer said the company was not conducting an internal investigation, but was co-operating with regulators at the Securities and Exchange Commission and Nasdaq.

The Palgair report may put new pressure on regulators to crack down on internet chat rooms. The SEC has repeatedly warned investors not to trade on information received on the internet, but such statements have done little to cool the thirst for fast tips.

In recent months the SEC has stepped up its enforcement of internet fraud, creating a new division within the agency.

The agency has brought more than 60 cases involving fraudulent internet practices.

This week US authorities charged a New Jersey man for creating and spreading the Melissa computer virus which jammed company e-mail systems worldwide.

Brazil judges and banks face probes

By Geoff Dyer in São Paulo

The Brazilian Senate yesterday launched an investigation into corruption in the judicial system and has announced it is setting up another inquiry into the banking sector.

The inquiries, which could distract attention from much-needed economic reforms, will occupy much of the Senate's time for the next three months and could sap political energy in Brazil's capital.

The investigations come as Brazil begins to pull itself

out of a currency crisis, which began in January, and as investors express confidence that the government will implement long-term fiscal reforms needed to guarantee economic stability.

The inquiry into the judicial system, which has been spearheaded by Antonio Carlos Magalhães, Senate president, will look into allegations of nepotism and corruption by judges.

A number of judges have threatened to boycott the inquiry, alleging that the legislature does not have the institutional authority to

investigate the judicial branch of government, raising the prospect of a constitutional crisis.

However, in an attempt to calm tensions, Celso de Mello, president of the Supreme Court, said the inquiry was legitimate. "Magistrates should behave like any other citizen and not put themselves above the law," he told reporters on Wednesday.

Some analysts believe the inquiry could create the political conditions for a broader reform of the judicial system, which the gov-

ernment has already proposed.

The banking sector inquiry could be more embarrassing for the government, as it will look into allegations that some banks received warning about the January devaluation and that the central bank sold dollars below the market price during the crisis to two struggling Brazilian banks.

The central bank is expected to respond to these allegations later this week.

Although the preparations for the investigation have

not been completed, observers said it was almost certain it would start next week.

Political analysts forecast that the probes would not significantly affect the government's reform agenda. "The Senate will be partly tied up with the investigations, but the lower house will continue doing its work," said Carlos Lopes, a political analyst at Santafe Ideals in Brasilia. However, he added, the emergence of new allegations during the hearings could damage the government.

Long lunches dry up as Mexico cuts its working hours

Not everyone has welcomed reforms that have compressed shifts for some bureaucrats, writes Henry Tricks

It is lunchtime at the U de G, a wooden-beamed cantina in downtown Mexico City, but there is no clatter of dominoes, clink of tequila glasses, or the usual hubbub of civil servants tucking into plates of baby goat.

Emiliano Sota, *maitre d'* of one of Mexico's most renowned watering holes, looks against the bar surveying the barren tables. "On a good day we would have 30 or 50 people from the foreign ministry here, playing rounds of dominoes. Lunch would last for several hours."

He snorts: "What will they want now, take-away tacos?" As he laments, Guillermo Hernández, a foreign ministry official who used to spend hours spinning out his lunch at the U de G, is rejoicing in his office nearby. His cause for celebration is the reclamation of his private life.

This week the federal government introduced new rules for some of its 2.8m bureaucrats that - if they stick - could transform one of those relics of a dying age that Mexico has stubbornly preserved: the three-tequila lunch.

Since Monday, shifts of government workers have been compressed from 9am to 6pm, with a strict 60-minute limit on lunch. That is

down from workdays that would often start at 10am and end at 11pm, with hours spent idly waiting for the boss to return bleary-eyed from the restaurant.

The reforms are aimed at shaking up Mexico's bloated and somewhat Dickensian bureaucracy, bolstering efficiency, improving working conditions and making public servants more diligent.

They will also promote government austerity at a time when Mexico has to keep a tight rein on public spending because of low oil prices.

In a hint of the profligacy that once prevailed, already this year the government has banned workers from using premium-rate telephone lines, limited mobile phone use, clamped down on first class air travel and pledged to shed 14,000 jobs. All of which, it hopes, will cut 1.9bn pesos (\$200m) from expenditure.

Marco Provencio, a finance ministry spokesman, says the new work schedule will affect some 225,000 workers in the capital, which will "create marginal cost savings. It's not the numbers, it's the labour culture that we're after," he says. "You can't expect people who arrive at their offices at 9am and leave at 10pm to be the soul of productivity."

The reforms promise less talking social consequences as well. Some officials are already signing up for evening courses and master's degrees, lights in ministries are going out on time and workers spill out into the streets blinking in the early evening light.

"It has given me a private life," says Mr Hernández, who used to arrive home from the ministry at 10pm, and barely saw his wife for five days a week. "It's a generation thing. I totally applaud the decision. It's healthy and first world."

Not everyone shares his enthusiasm. Many of the workers are low-paid cleaners, secretaries and chauffeurs, some who worked two shifts a day in different ministries to double their salaries. Their night jobs have been eliminated.

Others doubt the reforms will stick. Mexico began the tradition of interminable

bureaucratic workdays in the early 1970s when Luis Echeverría, a workaholic and eccentric ex-president, demanded ministers be at his disposal at all hours.

Officials would keep packed suitcases in the office ready to accompany him on his sudden whims to travel abroad, and would return home from work after midnight only to be summoned to tennis with him before breakfast.

In a political system where one force - the Institutional Revolutionary party - has ruled for 70 years, the president has remained vested with almost regal authority ever since, and the tradition of staying at work until his office light goes off at night long ago took root.

Whether employees can shake off the habit, and watch the clock instead, remains to be seen. "We think the new timetable is

here to stay, there's no doubt," says Mr Provencio. Officials say President Ernesto Zedillo backs the reforms. This week he urged most of his staff to leave at 6pm, and a spokesman said he was keeping just a skeleton crew for emergencies.

Mr Zedillo, who is fastidious about waste, has a history of breaking with bureaucratic tradition. On taking office in 1994 he announced he would spare his cabinet the tiresome chore of waving him off at the airport on foreign trips and saluting him on return.

But Mr Sota of the U de G believes the new timetable will soon unravel in a crisis. "That type of cultural change will take at least 10 years," he says. "Meanwhile, instead of drinking a lot at lunchtime, people will drink a lot at night and feel worse the next day. It doesn't make much sense."



The long lunch is likely to become a thing of the past for Mexican bureaucrats. Photos Pictures

TOBACCO LITIGATION SETTLEMENT US POLITICIANS HOPE TO USE PROCEEDS TO RAISE MONEY ON BOND MARKETS

Plan to turn pipe dreams into gold

By Andrew Edgecliffe-Johnson
in New York and
Edward Luce in London

America's local politicians are hoping to turn smoke into gold through a piece of financial wizardry. Although the payouts of last year's \$206bn US tobacco settlement are staggered over the next 25 years, many local governments, including New York City, hope to grab their share much sooner through the bond markets.

Under the scheme, in which at least five of the 46 US states involved in the settlement have expressed a strong interest, proceeds from the litigation settlement would be used as security to raise the money in advance.

State and some city governments would securitise the future revenue streams and use the proceeds to pay for local health-care budgets or other schemes. Interest payments on the bonds would be serviced by the actual litigation payments over the next 25 years.

"If one or two states succeed in securitising these payouts then many more

will follow," said David Hitchcock, a director at Standard & Poor's, the credit rating agency, in New York. "It could also encourage states to securitise other types of revenue streams more frequently, such as delinquent tax payments, for example."

Bankers say there would be strong investor demand for such bonds. The US has the most sophisticated asset-backed market in the world for dealing in anything from future royalty payments on record sales to receivables on credit card debt, packaged and sold to the bond market.

In addition, the legal companies acting for the 46 states are expected to securitise the fees they are owed by the tobacco companies which amount to annual payments of \$500m up to \$180m over time.

Sean Shearla, vice-president of Duff & Phelps, the rating agency, says up to \$1bn in legal fees could be securitised by as early as June.

"We are talking about the emergence of a very big asset class in its own right," he said. However, there are con-

cerns about how the states would use the proceeds of the bond issues.

"These payments are one-off windfalls so state governments should not spend the money on ongoing projects or tax cuts," said one banker.

"Agencies say the ratings assigned to the bonds will depend on how the revenues are spent."

If one or two states succeed in securitising these payouts many more will follow

This week, Jim Hill, the state treasurer of Oregon, proposed issuing \$400m worth of bonds backed by the part of Oregon's expected \$2.6bn share of the settlement. The idea was simple, he said.

"It provides the state with a short-term fix to the school budget problem without raising taxes, and at the same time it buys us some time to find a stable and lasting

solution to the school's funding problem."

The idea is not without its drawbacks, however. Some critics are nervous that the authorities will use up their one-off windfalls quickly and then face politically difficult decisions once the money has been spent.

Of more immediate concern is whether the risks attached to the bonds will put off potential investors. The main worry is that future payments under the settlement are not set in stone.

The current attempt by the federal government to claim a share of the \$206bn could, if successful, halve the amount available for the states. Under a clause in the settlement, the amount could also be cut over the longer term if the number of people smoking declines.

Such uncertainties have not stopped authorities from pursuing securitisation. Illinois, Louisiana, Maine, Pennsylvania and Texas have all expressed an interest, as have cities including New York and Washington, which will receive a share of the states' settlement.

New York City's plans are the most advanced. Mayor

Rudolph Giuliani has appointed Salomon Smith Barney, Bear Stearns and J.P. Morgan to manage the issue, with a timetable of July for an initial sale of \$250m worth of bonds.

The goal is to raise \$2.5bn over four years. An added attraction for New York is that this would side-step the constitutionally imposed limit on the amount of tax-backed bonds the city can issue - a ceiling against which it is already bumping.

The city's Transitional Finance Authority has already established a Tobacco Settlement Asset Securitisation Corporation, which would receive the payments due to the city under the settlement and redirect them to pay off the bonds.

The city's plans are complicated, however, by a dispute over how much of the state's \$25bn expected settlement it should receive. At present, the state governor has offered \$6.7bn, but Mr Giuliani is looking for more.

It's not as hard to do business in Eastern Europe as some people say. Just fold this page towards the West.

Photo: Bob along the line to the left (West)

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ASIA-PACIFIC

BANGKOK SWINGS FROM AUSTERITY PLAN 'IT'S PRAGMATISM AND ADOPTING POLICIES AS CIRCUMSTANCES CHANGE'

IMF denies U-turn on Thai deficit spending

By William Barnes in Bangkok

The International Monetary Fund yesterday denied doing a policy U-turn in allowing Thailand to swing away from an austerity programme into deficit spending.

The denial followed approval by the IMF board of an increase in the maximum public deficit from 5 to 6 per cent of gross domestic product.

Michel Camdessus, the Fund's managing director, said in Washington, where

the board conducted its sixth review of Thailand's \$17.2bn rescue scheme, that a new \$3.5bn fiscal stimulus package provided a much needed boost to domestic demand, while preserving a sustainable fiscal position over the medium term.

The Fund originally responded to Thailand's 1997 currency crisis by demanding that it run a budget surplus in a monetary and fiscal straitjacket.

"It's not a U-turn - it's pragmatism and adopting policies as circumstances change," said Reza Moghadam, the IMF's resident representative.

Thailand, he explained, entered the crisis with a massive current account deficit, an overheating economy, a budget filled out by investments and a massive outflow of capital at a time when the central bank was taking speculative forward foreign currency positions.

"The recipe in these circumstances for a country (initially) alone in crisis is different from what you do when an economy is down the chute."

The recovery programme had been modified every time a three month economic snapshot showed this to be necessary, he argued.

Thailand abandoned the IMF's early tight money policy last year.

But Mr Moghadam said the early strong grip brought stability.

"I frankly doubt that the exchange rate would have seen the stability for the last 12 months or so if we were not as aggressive as we were with interest rate policy."

He dismissed widespread

complaints that tight money had multiplied the bad debt agony.

"The bad debts came from bad lending. How come foreign banks' bad debts are less than 10 per cent?"

The latest stimulus package included tax cuts because it is recognised that a cautious bureaucracy can find it difficult to spend money quickly.

"The government has been right to reject exporters' pleas for the Bt37.5 to the dollar trading range of the last few months

to be weakened," he said.

"Any competitive gain will be lost in a cost backlash."

"Fundamentals will dictate where the baht goes. One baht depreciation of 10 per cent leads to 100-100bn indebtedness in baht terms for the country," he said.

Since money market rates are at record lows there will be little room for further declines there.

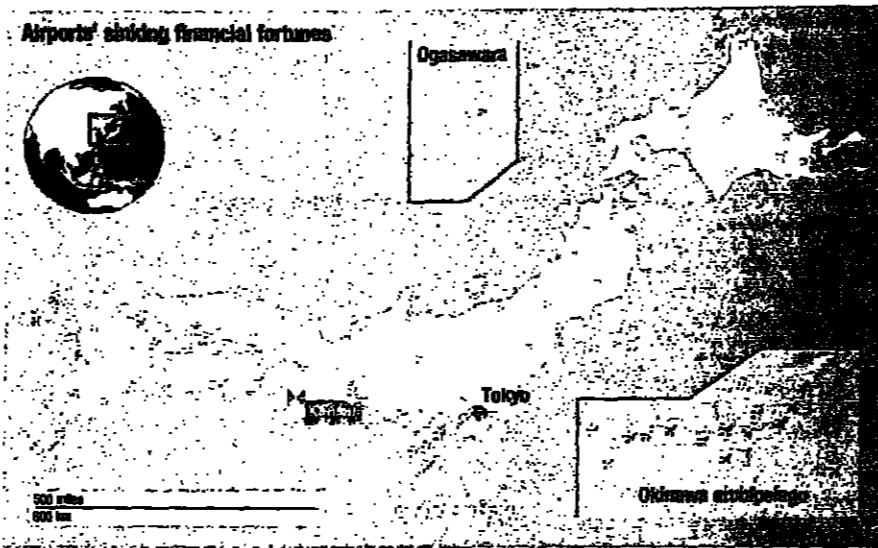
Mr Moghadam said lending rates - the key minimum lending rate is around 9.75 per cent - might have some way to fall.

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Kansai's new airport gets that sinking feeling

The world's first offshore airport is suffering from more than just a drop in profitability. Alexandra Harney reports



Kansai International Airport, the world's first offshore airport now entering its second stage of construction, is sinking into the sea faster than initially expected, according to airport authorities and engineers familiar with the project.

The landfill beneath the first runway, completed in 1988, has already sunk 11.5 metres, and airport authorities say they expect it to continue to sink.

This compares with 8 metres originally expected, and a startling 18 metres expected in the land beneath the second runway due to begin construction this year.

The problem has significant implications for the future of Kansai airport, the country's second largest international airport located outside Osaka in southwestern Japan.

It comes as national and local governments, which put up more than 80 per cent of the funds to build it, are

mired in financial problems that some analysts say could force the Ministry of Transportation to revise its policy of stimulating economic growth by building airports in remote regions of Japan.

A senior official in the transportation ministry said: "The sinking has been worse than when the initial plans were drawn. But the sinking has gone according to schedule."

However, one engineer who worked on the sinking problem said that the team of scientists was under pressure from the government to cut costs. "The problem was that they wanted to choose the cheapest (solution)," he said.

The airport is built on

rocks and boulders deposited in the waters of Osaka Bay. Engineers have identified about 13 separate layers of landfill, some of which are softer than others. The softer regions have been compressed under the weight of the airport.

Kansai airport officials said that jacks were already supporting terminal buildings connected to the first runway, and that they were considering using jacks to prop up the apron area on the runway.

This was to smooth out differences in parts of the

airport that had sunk faster than others.

However, they admitted that similar problems were likely to crop up in building the second runway, a 4,000-metre airstrip to be built next to the first that would more than double the airport's capacity.

The ¥1.56bn (\$13bn) plan, funded with funds from public and private institutions, has already fallen several months behind schedule because of opposition from local fishermen. Officials at the transportation ministry are currently reviewing a request to begin construction.

Douglas Hayashi, analyst at HSBC Securities, said that Kansai's declining profitability and the withdrawal of international airlines from the airport recently, including British Airways, could damp the government's enthusiasm for further development.

Although the second runway was likely to be built, "with the finances of the central government as they are, people will realise that it is not economic (to add more capacity). It doesn't seem to make any sense, because there is not any demand there," he said.

After new capacity is added at the country's main international airport at Nar-

its, outside Tokyo, and a new airport is completed in the Nagoya area in the next few years, the government's strategy of building new airports in regions outside Tokyo was likely to be curtailed, Mr Hayashi added.

One official in the transportation ministry said recently that depressed demand for air travel was adding to problems at Kansai and more than 100 other regional airports - almost all of which are operating at a loss.

Profitability at Kansai and other outlying airports has declined sharply because of reduced passenger volumes as a result of the recession in Japan and elsewhere in Asia.

This has been exacerbated by the high number of small and medium-sized companies located in the region around the airport, as executives have cut back on business trips.

In January, domestic passenger volume at Kansai was down 10 per cent compared with the same month last year.

The airport was operating at a loss as of last year. In the first half of fiscal 1998 that ended last September, the company recorded an ordinary loss of ¥3.6bn.

Japan's opposition leader calls for supplementary budget

By Michio Nakamoto in Tokyo

Japan's opposition leader yesterday called on the government to put together a supplementary budget in order to ensure that growth is sustainable amid economic restructuring.

Naoto Kan, leader of the largest opposition Democratic Party, said the government would need a supplementary budget focused on dealing with supply-side measures and unemployment, to provide a safety net amid widespread corporate restructuring.

"The government says the economy has hit bottom but we do not believe it has hit bottom," Mr Kan said.

Earlier this week, the World Bank revised its estimate for Japanese gross domestic product to negative 0.9 per cent growth.

Mr Kan's call highlights expectations that a supplementary budget will be required in spite of unprecedented stimulus measures included in the ¥81,900bn (\$674bn) budget for 1999 which passed the Diet just last month.

This year's budget includes ¥20,000bn in public works spending and tax cuts.

The Democrats themselves have been outspoken critics of the ruling Liberal Democratic Party's high-spending ways, which they have

warned would lead to spiralling debt for future generations.

Mr Kan's forecast follows suggestions by the US government and private economists that a further supplementary budget may be necessary.

Even among Japanese officials, Toyoo Gyohten, a former special adviser to Prime Minister Keizo Obuchi, indicated the government's goal of achieving 0.5 per cent growth this year looked optimistic.

"I have to confess that I am less optimistic than that," Mr Gyohten said yesterday.

The LDP has brushed aside suggestions that it was

considering another supplementary budget just weeks after the budget was adopted.

However, some LDP members are calling for further stimulus measures to counter the likely downturn when public works spending trails off later this year.

Mr Kan said that the restructuring of Japanese corporations was expected to increase unemployment. The LDP's emphasis on public works to boost the economy does not create the kind of jobs in services needed to deal with the economic restructuring Japan faces, he said.

S Korea banking unions protest at mergers

About 100 South Korean leaders of the Korean Federation of Bank and Financial Labour Unions (pictured right), fearing further mass layoffs, protested against upcoming bank mergers in Seoul yesterday as labour unions again called for a general strike from April 19. Reuters reports from Seoul.

"If the government keeps on ignoring our demands then we will begin a general strike from April 19," the hardline Korean Confederation of Trade Unions (KCTU) said in a statement.

The government should respond sincerely and immediately to a dialogue with (the KCTU) and then the government should stop restructuring and mass layoffs that deprive workers of the right to live," the statement said.

The KCTU said its members working for state corporations would stage an April 19-23 general strike and hold nationwide mass rallies for the unemployed on April 24 if its demands were not met.

More than 20,000 of work-



South Korean leaders of the Korean Federation of Bank and Financial Labour Unions demonstrate yesterday against forthcoming bank mergers.

ers and students clashed with police in May Day rallies that turned violent last year.

South Korea's seasonally unadjusted unemployment rate in February of this year rose to a record high of 8.7 per cent from 8.5 per cent a month earlier.

Analysts say unemployment could worsen consider-

ably if the restructuring of the country's bloated and highly leveraged corporations is accelerated, as expected, in the second quarter of this year.

South Korea's aid donors and many analysts have praised the government of President Kim Dae-jung for enacting far-reaching reforms in the financial sec-

tor, but have criticised the slow pace of corporate restructuring.

The International Monetary Fund, which approved the release of \$245m from its massive loan to South Korea on Wednesday, noted progress had been slow in transforming the largest chaebol, or family-run industrial conglomerates.

NEWS DIGEST

BIG STATE SPENDING ON INFRASTRUCTURE

China's industrial output up sharply in first quarter

China's industrial output grew strongly in the first quarter of this year, as substantial state spending on infrastructure lifted industrial production. The State Statistical Bureau (SSB) reported value-added industrial output rose 10.1 per cent in the first three months of this year compared with the same period in 1998. Industrial output rose by 8.9 per cent for the whole of 1998.

A government statement said: " buoyed by accelerated state infrastructure investment, heavy industries posted relatively rapid output growth."

Beijing's efforts to reflate the economy through a national programme of infrastructure construction, which includes the building of bridges, railways, telecommunications and power lines, has generated demand for industrial goods and raw materials, according to officials.

However, economists noted that the broader picture of the economy remained mixed, as the evidence shows consumer demand still weak. Some analysts also fear that strong rises in industrial production could lead to a rapid increase in stockpiles if individual demand does not improve.

Output of colour televisions, for example, soared 48.2 per cent, the SSB reported. James Harding, Shanghai

TAIWAN AND CHINA

We are equals, says Lee

Lee Teng-hui, Taiwan's president, yesterday reaffirmed his government's policies on relations with mainland China in a defiant speech that contrasted the island's new democracy with Beijing's authoritarian rule.

Mr Lee told a meeting of Taiwan's National Unification Council that Beijing must recognise Taipei as an equal, that negotiations across the Taiwan Strait should concentrate on practical issues and that reunification could only come if democracy took root in China.

The president's remarks contained little comfort for Chinese leaders who yearn for real progress toward reunification with an island they have considered a rebel province since defeated Nationalist forces took refuge there in 1949.

Mr Lee, whom Beijing accuses of secretly hoping to formalise Taiwan's current de facto independence, contrasted the island's "rational and mature" politics and good intentions with the mainland's one-party dictatorship and deepening hostility. Mure Dickie, Hong Kong

PAKISTAN POWER SECTOR

Retreat on tariff rise approved

Pakistan says its western lenders have agreed to its retreat from a planned sharp increase in the tariff for electricity, once considered essential for rescuing its almost bankrupt state-owned power companies.

Last month, the state-owned Water And Power Development Authority (Wapda), surprised analysts when it announced a modest 2 per cent cut in electricity tariffs, in a reversal from plans to raise electricity costs by a 20-30 per cent range, before the end of the year.

The earlier tariff plan was considered pivotal for retaining the support of the IMF and the World Bank, which are helping Pakistan reform its economy and restructure its foreign debt.

However, independent economists said, the large tariff increase could have been politically difficult for prime minister Nawaz Sharif's government, which is already facing criticism from the opposition parties for alleged economic mismanagement. Farhan Bokhari, Karachi

Bank Austria Creditanstalt

Handwritten text in Arabic script: "مكتبة الامم المتحدة"

OFFSHORE FINANCIAL CENTRES

Island drive against fraud commended in New York

By Philip Jacome in Jersey

Increased co-operation by the Jersey authorities against combating financial crime has been commended by John Moscow, deputy chief of the investigation division at the New York District Attorney's Office.

"I have noticed a change in their public position of considerable magnitude and this has been matched in their private actions," he said. "They have made it clear that they want to work with other people who want to fight crime."

His comments came after a visit to New York by Mike Wavell, head of Jersey's police authority, Bob Le Breton, the island's police chief, and Richard Pratt, deputy-general of Jersey's Financial Services Commission.

Jersey, which has the ancient and unusual status of a half-ruled of the British Crown, is the largest of the Channel Islands between England and France. The island has its own legislature and makes its own financial laws.

Mr Wavell and his colleagues were keen to convey the message that Jersey is willing to co-operate with other jurisdictions in the fight against money laundering and other types of financial crime, a challenge referred to in the recent Edwards investigation commissioned by the UK government.

It covered financial laws and regulations in the offshore centres of Jersey, Guernsey and the Isle of Man between England and Ireland.

The Jersey authorities have recently dropped a requirement that an alleged fraud case must involve losses of at least £2m before they will assist another jurisdiction in an investigation, a policy that has

caused Mr Moscow concern in the past.

"I'm told they've waived that," he said, "and that's the way to catch the bad guys."

Mr Moscow believes that there is still room for improvement, particularly in regard to Jersey firms that set up companies for foreign clients. "I don't think there is sufficient focus on their part in knowing who their customers really are," he said.

For Mr Pratt, the New York trip was just one of a series of visits he is making to spread the word that Jersey is an offshore centre in which other jurisdictions can have confidence.

He recently went to Washington and Brussels and has plans for further trips to meet most of the major European regulators.

"My trips have made it very clear about the value of going out and meeting people and breaking down some of the perceptions by which we are judged," Mr Pratt said. "They now understand that we have the powers, willingness and determination to co-operate."

In Washington, the Jersey team met senior representatives of the Securities and Exchange Commission, the Federal Reserve and various law enforcement bodies including the FBI.

"The striking thing was that all the agencies I saw had their copies of the Edwards report, had studied it and wanted to know what progress was being made," Mr Pratt said. "They were greatly reassured by our impending legislation, especially the laws concerning money laundering and trust administration which they see as breaking new ground."

Second US company boosts Scottish job hopes

By James Buxton in Edinburgh

Morgan Stanley Dean Witter yesterday became the second US financial services company within two days to announce a big investment in Scotland.

The company is to invest between £15m and £20m setting up a service centre at Cumbernauld near Glasgow that will create 1,000 jobs over the next five years.

The announcement came a day after J.P. Morgan said it would create 300 jobs for software engineers in a £7.3m project in Glasgow.

Morgan Stanley is planning a call centre to provide customer service for its credit card business in Europe where it will in due course launch its Discover card.

The two inward investment announcements are good news for the Labour government as the campaign for the first Scottish parliamentary elections on May 6 gets under way. Donald Dewar, chief minister for Scotland, said the project was a massive boost for the Lamarkshire district, which includes Cumbernauld.

Tony Blair, the prime minister, yesterday accused the Scottish National party, of "fundamentally lacking in honesty" after the party's Scottish parliament election manifesto offered a costed programme only for a regional administration and not for the fully independent nation for which the party is campaigning.

Alex Salmond, the SNP leader, indicated precise tax and spending plans for an independent Scotland would not be disclosed until after a referendum in which Scots voted for independence.

Mr Blair said in Inverness: "What they are trying to do is get into government while downplaying the central purpose of their policies, but you can bet your life they then set about trying to achieve it."

The SNP's 1997 general election manifesto promised to abolish the ceiling on national insurance contributions, and last week the party said it still wanted to implement the reform. It could lead to a 50 per cent marginal rate of tax for the better off.

But Mr Salmond would only say yesterday that the SNP was committed to a progressive taxation system in which the better off "pay a bit more". He added: "The precise formulation for delivering that depends on the fiscal position and you cannot know that fiscal position until the time of the independence election."

The manifesto promises to use the Scottish parliament's power to increase the basic rate of income tax by one pence to boost spending on education and health.

Other proposals include establishing a network of commercial embassies to promote Scottish trade and introducing proportional representation for municipal elections.

CEI Scotland, which represents business, appeared to criticise the proposal to reverse the 1 per cent cut in the basic rate of income tax promised for the whole UK by Gordon Brown, chancellor of the exchequer.

Iain McMillan, the organisation's director, said a small unincorporated business paying tax at the basic rate would face a liability 4 per cent higher than an equivalent firm in England.

Top Asians see their wealth on show

Community's richest 200 are said to be worth \$12bn, Sathnam Sanghera reports

John Matto is the 28th wealthiest Asian in the country according to Britain's Richest Asian 200 list, published yesterday. But he does not believe a word of it.

"It's only paper money and half the people on the list are probably not even worth a bag of beans," said the owner of Grasshopper Baby-wear, who is reportedly worth £36m (\$58m). "People's wealth on paper goes up and down like a fiddler's elbow and it's impossible to get an accurate figure. It's all just a load of hype."

In spite of his scepticism, Mr Matto admits he is typical of the Asians on the list in his meteoric rise from poverty to wealth. He said: "I came to England with no money when I was nine years old and I couldn't read. I didn't like the food and I hated the environment. But now I'm a millionaire."

The top 200 Asians in Britain have a total net worth of £7.4bn according to the list published by Eastern Eye newspaper. The top 10 have a net worth of £4.4bn.

Top position is occupied by the Hinduja family, who with £1.3bn net worth have replaced last year's number one, Lakshmi Mittal, who heads Ispat International, the world's fourth biggest steelmaker.

Last year, the Hinduja brothers, who are global traders in finance, industry, oil and telecommunications, controversially offered to underwrite the spirit zone of the Millennium Dome, the controversial structure at the heart of the UK's celebration of the new century being built near Greenwich.

Britain's richest Asians

Rank	Name	Wealth (£m)
1	Hinduja and Gopi Hinduja	1360
2	Lakshmi Mittal	1200
3	Sathnam Chandra	450
4	Lord Patel	325
5	Felix Groot	300
6	Jasvinder Singh	290
7	Tom Singh	270
8	Muzaffar Mehmood	250
9	Gulu Lakru	150
10	Sir Anwar Parvez	120

Source: Eastern Eye

in south-east London. Church leaders in the UK were concerned that the celebration of 2,000 years of Christianity could be undermined by donations from seemingly secretive Hindu businessmen.

Mr Mittal, whose fortune has dropped from £2bn to £1.3bn, has suffered as a result of falling share prices. Although Ispat International had a launch price of \$27 in the summer of 1997, its shares at one point sank to about \$7.

By sector, the leading area of business among the top 200 richest Asians is food retailing. The fashion sector is the second most popular and has a combined worth of £775m. But the list is characterised by increasing diversification into sectors that are not traditional to Asian business.

Sarwar Ahmed, publisher of the list, said: "Although the stronghold remains in the traditional businesses such as food, fashion and retailing, we are seeing the Asian community diversify into other industries including finance, media, pharmaceuticals and IT."

Mr Ahmed added: "West-erners tend to be embarrassed about their wealth, but Asians feel no shame about it. In the Asian community, power, respect and wealth are all rated equally."

Other Asians featured include Mohammed Sarwar, the Labour MP for Glasgow Govan, who with a net worth of £10m is equal 90th in the list.

Lord Alli, who became Britain's youngest nobleman last July, is equal 136th with a net worth of \$6m. He is a close friend of Tony Blair, the prime minister, and is considered to be the most

influential Asian in Britain. Salman Rushdie is new to the list, entering at number 151 with an estimated wealth of £5m. The Indian-born author of *The Satanic Verses* is said to have received £1m for his new novel, *The Ground Beneath Her Feet* and can hope to earn up to £5m more this year if he chooses to publish his diaries.

Perween Warsi, the founder of SA Foods, the chilled and frozen food company, is the highest placed woman in the list. With an estimated net worth of £36m, she is joint 29th. Her husband, who is a doctor, gave up his job to work for her business.

The fastest climber is James Coan, who founded Alexander Mann, the executive recruitment consultancy, in 1985. Last year he held the 153rd position, but now he is 20th.

Directors to win chartered status

By Jane Martinson, Investment Correspondent

Directors are set to join accountants and other chartered professionals after the Institute of Directors won approval yesterday for a new professional standard for board members.

The institute is to accept applications later this year for what it claims is the world's first professional standard for directors after winning the support of the Privy Council, which advises Queen Elizabeth on royal charters. After changes to the institute's 93-year-old royal charter, directors will be able to apply for chartered status.

Mark Watson, corporate governance executive at the IoD, said the move was intended to increase the professionalism of UK directors. The plans were intended to differentiate about 1m people in the UK who call themselves directors. Only 400,000 work for companies large enough to have board meetings; 14,000 sit on the boards of listed companies.

Mr Watson said that while Australia operates a professional diploma for directors, similar to that already offered by the IoD, no other country offered a chartered qualification.

Any director with at least three years of board experience can apply for the title. They will then sit an examination and other tests. After reaching chartered status, directors will have to submit to 30 hours of professional development courses a year.

Former executive at Swiss bank is fined \$48,000

By Clay Harris, Banking Correspondent

A former co-head of Swiss Bank Corporation's global asset swap group has been fined \$30,000 (\$48,000) by the Securities and Futures Authority in London for concealing a "put" option offer.

The SFA said yesterday that Rajesh Janjua, who left the bank after an internal inquiry, had "failed to observe high standards of integrity and fair dealing." Having been instructed to reduce positions in 1997, Mr Janjua tried to sell a ¥4bn (\$33m) medium-term note.

When the note proved difficult to sell, he added a "put" option in an unauthorised side letter. This would have had the effect of keeping the risk with the Swiss bank.

The Swiss bank discovered his action before the note was sold, withdrew the offer and informed the SFA. Mr Janjua was also ordered to

contribute \$9,280 to the SFA's costs. He has agreed not to seek re-registration with the SFA until May 5, one year after he de-registered.

Riad Melliti, a junior employee under Mr Janjua's management, was reprimanded, fined \$2,000 and ordered to pay \$2,320 in costs.

Separately, the SFA severely reprimanded Leslie Terrence Commons, a former inter-dealer broker at Cantor Fitzgerald International for concealing short positions and losses in Italian government bonds from his management for 10 days in November 1997. He resigned the next month.

A tribunal hearing into disciplinary proceedings brought by the SFA found that Mr Commons had failed to observe high standards of integrity and fair dealing. He was fined \$10,000 and ordered to pay costs of \$5,000.

Probe into TV show sales

By Cathy Newman in London

An inquiry into sales of British television programmes outside the UK was launched yesterday.

The government inquiry will be chaired by Chris Smith, chief minister for culture. It follows a report yesterday by David Graham and Associates, the consultancy highlighting the difficulties faced by programme exporters.

The report said the television trade deficit widened to £272m (\$436m) in 1997, the latest year for which figures are available.

Although the UK was the world's second biggest exporter of television programmes, the report said, it faced several hurdles if it was to reverse an "overall trend towards greater deficits". The deficit is worsen-

ing because of an increasing reliance on imported programmes for cable and satellite television.

The study found that international broadcasters were reluctant to buy a lot of British drama, which they described as too "dark" or "slow".

British comedy, likewise, is losing its appeal in territories where it has previously succeeded. "Our mainstream comedy production has begun to dry up," the report continued.

Executives at a Dutch television channel were critical of British comedies at a recent screening, that commenting that programmes were "more irritating than funny", or "just not funny".

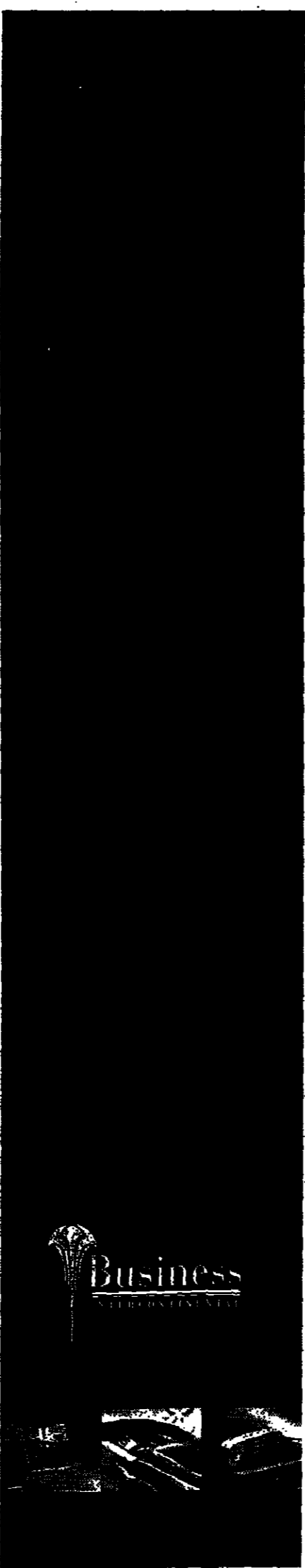
Charles Brand, managing director of Tiger Aspect Productions, which makes comedy series for the BBC, said

he supported many of the report's conclusions but thought that some of the most popularly British comedy succeeded best internationally.

He cited Mr Bean and Basil Fawlty as two British comic characters who are understood and loved abroad.

"I'd rather have a British television industry that is excellent at what it does for its British audience than have something that is mid-Atlantic that will end up a pale imitation of what the Americans produce," he added.

However, he backed the study's verdict that British programme-makers found it difficult to export series because broadcasters in this country do not commission as many episodes as their international counterparts.



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BRITAIN

MONETARY POLICY SIXTH REDUCTION IN SEVEN MONTHS LEAVES OPEN THE POSSIBILITY OF MORE TO COME

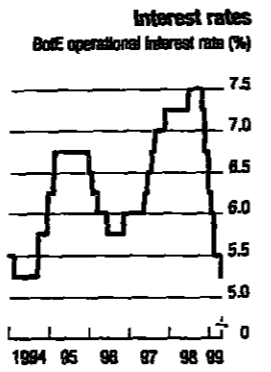
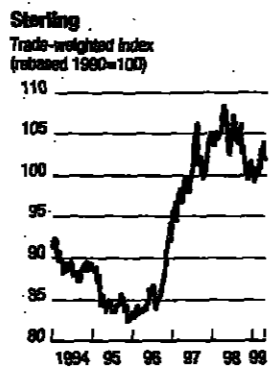
Central bank cuts rates again

By Richard Adams, Economics Staff

The Bank of England, the UK central bank, yesterday cut interest rates for the sixth time in seven months - and left open the possibility that there may be more to come. The Bank's monetary policy committee voted to reduce short-term lending rates by a quarter-point, trimming the Bank's repo rate to 5.25 per cent.

In a break with recent practice, the Bank declined to make a statement explaining its action. It said the public would have to wait until the minutes of the meeting are published in two weeks.

The committee has now cut rates by 2.25 percentage points since last October. The move was widely expected, but doubts had been raised by recent data showing rising house prices, robust service sector activity



Source: DataStream/FT

and a rebound in consumer confidence. However, the committee may have been more worried by revisions to estimates of activity in the fourth quarter of last year - which showed output growing by just 0.1 per cent compared with the previous quarter - and weaker earnings growth. The continued strength of

sterling against the euro and the dollar - which has caused difficulties for exporters - has also been a serious concern for the bank. In its minutes of last month's meeting, the committee agreed that there was a case for further cuts if sterling remained strong.

Martin Weale, director of the National Institute of Eco-

nomics and Social Research, said: "If the weakness of the euro or the strength of the pound is sustained, the Bank of England will probably make further cuts."

After the rate cut was announced, sterling firmed against the dollar above \$1.605, while interest rate future contracts moved to anticipate a further cut in rates to 5 per cent by the summer.

But some analysts now think the bottom of the cycle of cuts may have been reached. "The worst is over for manufacturing - and the worst was not that bad," said David Mackie, UK economist at the J.P. Morgan investment bank.

Business interest groups welcomed the Bank's move, but both the Confederation of British Industry, the UK's principal employers' organisation, and the British Chambers of Commerce called for further cuts to

help industry. Leading mortgage lenders declined to follow the Bank's reduction with immediate cuts in their lending rates. The Nationwide building society (mutually-owned home loans and savings institution) and Halifax bank both said they would wait before making an announcement. Virgin Direct was one of the few to announce an immediate cut in its standard mortgage rate, from 6.7 per cent to 6.45 per cent. Interest rates were last this low in 1994, and last below 5.25 per cent in 1977, when the Labour government dropped rates to 5 per cent.

Consumers have reacted to the earlier rate cuts with increased optimism, according to a quarterly survey out today. Business Strategies consultancy said confidence had increased in all regions of the UK.

See Lex

Grocery retailers referred to competition watchdog

By Peggy Hollinger in London

The government's fair trade watchdog said yesterday it was concerned about a lack of competition in the grocery retailing sector, as it referred the industry to the Competition Commission.

John Bridgeman, director general of the Office of Fair Trading, yesterday confirmed his decision to refer the £60bn (£60bn) a year industry - which excludes petrol, clothing and financial services.

The inquiry, to take at least a year, will cover 25 national and regional retailers, including Marks and Spencer, Iceland, Sainsbury and the "big four" - Tesco, J Sainsbury, Asda and Safeway.

Most supermarkets said they were not surprised at the decision and claimed to be confident the commission would give the industry a clean bill of health. "When the report comes out, they will see that this is a highly competitive industry," said David Simons, chief executive of Sainsbury.

David Reid, deputy chairman of Tesco, the market leader, said the inquiry would "cast a shadow over the industry but we believe we have nothing to hide".

He admitted supermarkets often controlled large shares of regional markets but said this did not operate against consumers.

Other retailers suggested the inquiry followed a government-orchestrated campaign. One executive accused the Treasury of fueling a debate over pricing simply to win popular support.

"We know where this is coming from," he said. "It is Gordon Brown [the chancellor of the exchequer] and his mates going abroad and thinking they see cheaper prices."

"One has to worry when politicians start interfering in industry. You never know where things will end up."

But Mr Bridgeman said the OFT's eight-month inquiry into the big four's profits revealed a "level of profitability which requires further investigation".

He accepted that supermarkets had brought greater choice. But, he said, their size had also brought "tremendous buyer power... I have had concerns for some time that this power may become exploitative".

He was also concerned that prices were "often set to match competitors rather than undercut them, particularly in catchment areas where consumers have a limited choice of supermarkets".

NEWS DIGEST

NORTHERN IRELAND

IRA angers relatives over graves of 'disappeared'

The Irish Republican Army is refusing to disclose the locations of the graves of nine of its victims, relatives of the dead said yesterday. The IRA said last week that it had discovered the graves of nine people whom it had killed after "arresting" or "court-martalling" them in the 1970s and 1980s.

According to one of the families of "the disappeared", the IRA said it would not reveal the whereabouts of the bodies until the Irish and British governments had passed legislation giving legal immunity to those identifying the sites. Mary McCloy, whose son John was seized in 1976 for allegedly stealing IRA weapons, said: "After all these years I had my hopes up - the IRA shouldn't have done that to me if they weren't ready to end the misery." Helen McKendry, whose mother Jean McConville was abducted from her home in 1972 after comforting a dying British soldier and never seen again, said: "I just want to see an end to this and I'm mad now, mad and really angry that we are still being held up." John Murray Brown, Dublin

PHARMACEUTICAL INDUSTRY

Plea over new drugs supply

The pharmaceutical industry yesterday pleaded for new drugs to be made available on the state health service "for patients who need them", even when Nice, the new National Institute for Clinical Excellence, rules against them. Michael Bailey, president of the Association of the British Pharmaceutical Industry, warned that without such an approach the uptake of new products would be delayed.

The government is proposing that the institute will divide new drugs into categories. The first would be where a drug was recommended as clinically cost-effective for routine use, or for specific indications or groups of patients. The industry has no objections to such a move.

But the second category would restrict a drug to use in clinical trials to answer specific questions about its cost-effectiveness or targeting. The industry wants this category amended so that such drugs would be routinely available "subject to further research". Nicholas Timmins, London

ACCESS TO FINANCE

Third of companies 'unhappy'

Only 5 per cent of companies have a bad relationship with their bank, but a third are unhappy with the choice of finance available to them, a survey of 1,331 members of the Institute of Directors suggests. The IoD survey, released yesterday but conducted in January, suggests that access to finance remains a particular problem for small firms because they typically lack physical assets which can be used as collateral against loans.

Richard Wilson, the IoD's Business Policy Executive, said the report also showed that entrepreneurs find it difficult to raise small sums of venture capital in the region of £50,000 (£80,000) to £200,000. The report says that retained profits and capital invested by owners and shareholders are the most popular sources of finance.

While 57 per cent of large companies used term loans to finance their operations, the comparable figure for companies with fewer than 9 employees was 23 per cent. This suggests that the trend for businesses to use loan finance rather than overdrafts is more closely associated with large companies than small firms. Kevin Brown, London

BUSINESS AND ENVIRONMENT

\$12.5m scheme announced

A £7.8m (\$12.5m) scheme to support new technologies that will reduce the impact made by business on the environment was announced by the government yesterday. John Battle, energy and industry minister, said that the three-year scheme aims to encourage technological innovations that will improve efficiency in the use of resources and produce less waste and pollution.

It also aims to help businesses achieve greater social equity in their operations and products. The sustainable technology initiative will also cover social and economic research into barriers to the take-up of sustainable technologies. Vanessa Houlder, London

Mobile phones' health impact to be probed

By Alan Cane in London

The government yesterday ordered an inquiry into the effects of mobile phone use on health after evidence that radiation from cellular handsets may affect users' brains.

The National Radiological Protection Board was ordered to set up a working group of independent experts to identify areas where further research could be beneficial.

"In recent years, research interest in the effects of mobile phones has

increased," said Tessa Jowell, minister for public health. "To date there has been no consistent evidence suggesting a risk to health but there is continuing public concern about the possibility."

The Federation of the Electronics Industry, representing most manufacturers of mobile handsets with operations in Britain, yesterday welcomed Ms Jowell's move.

There are about 15m mobile phone users in the UK and the number is expected to double over the next few years.

There have been fears that microwave radiation, emitted by mobile phones, could be implicated in the development of brain tumours, short-term memory loss, skin complaints and headaches. No authoritative evidence has been published implicating mobile phone use in any of these complaints.

But research by a team at Bristol University, published this weekend in the International Journal of Radiation Biology, suggests that mobile phone use may speed up reaction times. The team, led by Dr Alan Prece and sponsored by the trade and industry department, suggests the effect may be due to localised heating of brain tissue. The study, yet to be confirmed by other researchers, did not detect any effect on short-term memory.

Mobile phone power levels are very low - one watt, compared to 600 watts or more for a microwave oven. There have been sugges-

tions that this tiny amount of radiation could cause significant temperature increases in small areas of the brain, with unpredictable effects on cell proteins or nuclear DNA.

But all published research to date has failed to show a convincing connection between radio waves and cancer or memory changes in humans. Researchers say the amount of brain heating to be expected from microwave radiation would be less than that experienced after moderate exercise.

Other retailers suggested the inquiry followed a government-orchestrated campaign. One executive accused the Treasury of fueling a debate over pricing simply to win popular support.

"We know where this is coming from," he said. "It is Gordon Brown [the chancellor of the exchequer] and his mates going abroad and thinking they see cheaper prices."

"One has to worry when politicians start interfering in industry. You never know where things will end up."

But Mr Bridgeman said the OFT's eight-month inquiry into the big four's profits revealed a "level of profitability which requires further investigation".

He accepted that supermarkets had brought greater choice. But, he said, their size had also brought "tremendous buyer power... I have had concerns for some time that this power may become exploitative".

He was also concerned that prices were "often set to match competitors rather than undercut them, particularly in catchment areas where consumers have a limited choice of supermarkets".

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Ford under pressure at top of new car market

By John Griffiths in London

Ford's domination of the new car market is coming under mounting pressure.

This is despite its new Focus model becoming the market leader for the first time in March and its 38,000 registrations since going on sale last October setting a record for the first six months for any car in its size class.

With its Fiesta model topping the charts for the first quarter of the year as a whole, Ford retained its overall market leadership in the year's first quarter. But its share fell to 17 per cent from 18.5 per cent in the same quarter last year - it held more than a quarter of the market a decade ago - and is now fewer than 4 per centage points behind the Vauxhall offshoot of General Motors, which it was once outselling by three to one.

On a year-on-year basis, Rover's share for March slipped to 7 per cent - well behind third placed Peugeot - from more than 10 per cent the previous March. But it might at least be bottoming out. Its share was just under 7 per cent during January and February. As British Leyland, it once commanded half the market.

The underlying message of this year's first quarter figures is that the new car market, once almost totally dominated by the "big four" producers Ford, Rover, Vauxhall and Peugeot, is being broken up by a wider and more successful array of imports. In many cases these

UK new car registrations: March 1999

	Mar 1999		Mar 98		Jan-Mar 1999		Jan-Mar 99	
	Volume	Share %	Volume	Share %	Volume	Share %	Volume	Share %
Total Market	370029	72.4	100	100	336942	2.1	100	100
UK Produced	105031	45.0	28.4	33.9	183335	12.5	28.4	33.1
Imports	265029	88.1	71.6	66.1	453607	9.5	71.6	66.9
Japanese makes	26794	64.1	7.2	7.7	43625	4.2	6.9	7.3
Ford group	67671	60.5	18.3	18.7	110822	7.2	17.4	18.1
Ford	66137	61.6	17.9	19.2	106332	6.0	17.0	18.5
Jaguar	1434	23.0	0.4	0.6	2170	42.5	0.3	0.6
General Motors	59559	78.5	13.7	14.0	96534	5.3	14.2	15.8
Vauxhall	47933	69.5	12.9	13.2	85482	6.4	13.1	13.9
Saab	3263	88.8	0.9	0.8	5032	10.5	0.8	0.9
BMW group	38911	36.3	10.5	13.4	64863	17.7	19.2	12.7
BMW	13019	63.1	3.5	3.2	22145	6.3	3.5	3.3
Rolls Royce	2592	18.9	7.0	10.2	42838	26.3	6.7	3.3
Peugeot group	42291	76.5	12.0	11.7	75716	4.9	11.9	11.7
Peugeot	30862	73.7	8.3	8.0	53461	5.8	8.4	8.0
Citroen	13311	75.7	3.7	3.6	22237	2.3	3.5	3.7
Volkswagen group	35497	118.5	9.6	7.6	60078	24.9	18.4	6.5
Volkswagen	23607	149.2	6.4	4.5	45833	47.7	7.2	5.0
Audi	4632	37.0	1.3	1.7	9964	20.0	1.6	2.0
Skoda	2475	25.4	0.7	0.9	3912	28.2	0.6	0.9
SEAT	4293	274.3	1.2	0.5	6369	63.6	1.0	0.6
Renault	31367	91.4	8.5	7.7	53368	2.9	8.4	8.3
Fiat group	14816	78.3	4.0	3.9	29344	8.3	4.1	3.9
Fiat	13378	73.1	3.6	3.6	23769	5.2	3.7	3.6
Alfa Romeo	1437	113.5	0.4	0.3	2575	48.2	0.4	0.3
Mini	17692	113.0	4.8	3.5	29645	3.7	4.3	4.1
Lotus	1264	102.7	0.4	0.2	21863	11.2	0.4	0.2
Honda	10923	168.7	2.9	2.5	19171	18.6	3.0	2.8
Mercedes Benz	8282	112.9	2.5	2.0	17019	21.3	2.7	2.3
Volvo	8437	108.1	1.7	1.5	15965	16.5	1.7	1.5
Alfaud	6157	86.8	1.4	1.3	7246	4.4	1.1	1.3
Korean makes	6382	60.2	2.5	2.4	14758	3.4	2.3	2.3

1. GM holds 50% of Saab Automobile and has management control. 2. Includes Range Rover/Discovery. 3. VW holds 70% of Skoda and has management control. Source: Society of Motor Manufacturers and Traders

سكنا من الاجل

Fine Hamlet but where's the heart?

THEATRE
ALASTAIR MACAULAY
Hamlet
Young Vic, London

Some actors have Hamlet thrust upon them, but not so actor has risen during the 1990s through stage work and through film; and his qualities - nobility of spirit, good looks, vulnerability, light wit, the persona of a keen scholar and shy undergraduate - all equip him to play the most famous protagonist in world drama. In the event, he proves the best English-speaking Hamlet that London has seen for four years, and he belongs to the best English-speaking production of *Hamlet* that London has seen during the same period. The play has scale and import again.

But not heart. Laurence Boswell's production and Ed Devlin's designs make Hamlet out to be one of the most modern persons in the play amid a period-look court - yet Rhys never feels that way for a minute.

He is surrounded by a largely excellent cast. With Horatio, Laertes and Polonius, Shakespeare's lines seem new-minted; with Gertrude and Claudius, the words are poignant, absorbing, disturbing. Rhys, however, has neither the communicative immediacy nor the mental force to match them, let alone to fill his role. He brings to Hamlet a light tenor voice, slightly too reedy in timbre to carry so long a role interestingly, but with an affecting natural vibrato; and his voice is so placed in the mask of his face that it always sounds spontaneous.

But he employs a peculiarly prettified diction, a super-refined BBC Welsh English, that sets him apart from us and from his colleagues. You simply cannot hang on to his soliloquies, partly because you are distracted by his utterance; when he says "smile, and smile, and be a damned villain", it is not his sense but his syllables that command attention. Particularly in

every scene with Horatio (Richard Lintern) and Polonius (Robin Soans), it is his opposite number whose every word commands attention. When this Polonius is unintentionally absurd, you laugh out loud. When this Hamlet scores witty points at Polonius's expense, you see that he has wit; but you don't laugh. Or even smile. And so this protagonist, who should have the inner ear of the audience, speaks to us instead from a strange distance.

Rhys is an intelligent actor. Though he could coast through roles on sheer pretty-boy glamour, he increasingly eschews glamour-acting. At first, I was absorbed by his characterisation: a student red-eyed with weeping, the sullen brief shy smiles and then the nervously downcast eyes, the modest authority. Gradually, however, as the production illustrates his increasing alienation from the court, his character grew less interesting. The falsetto giggles and squeaks, the pained distinction of manner, the wry way of taking Yorick's skull into the bath with him: all these were clever ideas of whose cleverness Rhys never shows us the point.

Boswell, directing, must take some of the blame. But I like very much the economy and shape of the rest of his production. The appearance of the Ghost has impact; the Fortinbras scenes show the wider political aspects of the play; the Polonius household has intimacy; Claudius (Donald Sumpter) and Gertrude (Suzanne Bertish) give surprising multi-faceted, quiet readings of their roles; and Richard Lintern's Horatio is the most natural and modern character on stage. As usual, alas, the very elusive role of Ophelia falls into two halves: Megan Dodds is too pallid and contained at first, then too arful and fakey in the mad scenes. Devlin's designs distinguish between the battlefields, the court, etc., with ideal simplicity and force. I would like to see this Hamlet again, but - to my surprise - not because of its Hamlet.



Compassionate: Jared Harris and Jane Adams in the witty and serious tragicomedy 'Happiness', which opens in the UK next week

Rushing into the no-go zone

Nigel Andrews considers why so many cinematic taboos are being broken so fast

Subjects discussed or depicted on screen are becoming our daily bread, and for some their daily bread. It is an amazing time for cinema. As one taboo after another bites the dust, we wipe our eyes and wonder. From serious problems, topics such as child abuse, paedophilia and incest to I-don't-believe-it shots of rotting penetration or flying sperm... pick your no-go area, movies are entering it. In the age of *Happiness*, *Sex Control*, *Tous les Jours* (to name but three of a dozen examples), no less remarkable than the trend has been the response. Or rather the diffuseness of it. Why has a phenomenon quantifiable merely by totting up the barrier-crunching movies of the past 20 months - we don't even have to go back as far as *Crash* - not resulted in 100 commentators donning 100 thinking caps?

The occasional hand-wringing essay on censorship from the right (Daily Mail) or bell-ringing welcome for freedom from the left (The Guardian, Sight and Sound) hardly seem adequate to the occasion. They also address symptoms and effects rather than causes and essence. They ask: "What should we do with the manifestations?" when the question, or first question, should be: "What exactly is manifesting itself?"

Implicit in that question is another: "Why now?" Why in the late 1990s, 30 years after the century's official Permissive Decade (which now seems tame in comparison) are prohibitions tumbling? And on the small screen, not just the large.

Channel 4's *Queer As Folk* has pushed the envelope of gay explicitness so far that there is no envelope left: just a crumpled stamp and a dazed four-word address, "Nirvana of no return". In the cinema, free-expression apocalypses multiply. Child sexuality and incest have been creeping up on filmgoers for over a year: they were present, though not graphically depicted, in two Cannes-premiered art movies: in 1997, *The Ice Storm* and *The Sweet Hereafter*.

This year another film about child abuse primed at Cannes (1998) is about to detonate in Britain after spreading controversy all through America: Todd Solondz's *Happiness* (opening next week). In addition, Denmark's Cannes Jury Prize winner *Celebration*, whose plot turns on a father's carnal violation of his children, lately opened in the UK and US. And Tim Roth's *The War Zone* picked up awards at the recent Berlin Film Festival, where judges were unimpressed by an explicit central scene between a father and his teenage daughter.

The quality of these films makes dismissive indignation impossible, just as their art-house provenance may explain why controversy hasn't yet spilled on to the streets. This is not a rerun of the video-nasty era. Back in the late 1970s/early 1980s, bowdlerisers booted the moral high ground. Anticensorship crusaders had to speak up for the right to self-expression of lowest-common-denominator tripe such as *Zombie Flesh Eaters*, *I Spit On Your Grave* and *SS Experiment Camp*.

Happiness, by contrast, which won the International Critics Prize at Cannes, is a witty, compassionate, serious tragicomedy with an Altmanesque range of characters. US commentators performed a dance of agony - should they applaud or condemn? - over scenes like that in which a father confesses to his son that he has drugged and deflowered one of the boy's male school friends. (More than one, it soon turns out.) The father, though led off to jail at the close, is portrayed and played as the most human character in the movie. His actions are not condoned, but nor are they glibly demonised.

Good art is about making us acknowledge and explore what is: it confronts us with the real, not the idealised or prescriptive. Sex is a major motor function of human behaviour

The War Zone is bleaker than *Happiness* and less skillfully styled: actor Tim Roth directs by planting the camera in underlit rooms and letting the actors get on with the ill-nourished script. But we never doubt the film's seriousness. And as spectators we hate more than praise - a sense of awe and horror, a struggle to understand - to the scenes of father-daughter sex.

Add the French film *Sex Control* by Gaspar Noé to the litany of incest/pederasty movies and one can legitimately ask: "What is going on?" The last scene in

Noé's movie (festooned with prizes, we need hardly add) is a multiple-choice montage in which we watch the butcher hero, in alternative outcome vignettes, kill his daughter and/or have sex with her. Purity is achieved, the final voice-over asserts, by trampling the last taboo. Since the protagonist is presented as a demented, vicious bigot, we need not rush to endorse this credo. But such is the film's power, we may not be able to stop it haunting us either.

The screen's current obsession with taboo-testing sexual mores - mainly child-oriented, but also spreading into the orgasmic (*Idiot*), the promiscuously or graphi-

surely looking at a backlash, artist-led, against an era that has been marked by relentless moralising. Lured since the late 1990s about the sanctity and purity of children - a paedocentrism that has led to everything from witch-hunted parents to false-memory rurs - the world may finally, through its film-makers, be saying: "Enough. Children are human beings, not little messiahs. They can brutalise. They can even kill, as in the Burger case. And they have erotic instincts long before parents think they do [a point bravely made by *The Ice Storm*]."

Protect children by all means. Punish their abusers. Keep paedophile acts criminal. But accept, too, that children can occasionally appear to be complicit, as the daughter is in *The War Zone*; that children are born with sexual curiosity; and that the moral relationship between grown-up and child may be harmed rather than enhanced by polarising the adult and pre-adult worlds into Experience (bad) and Innocence (good). That is the brilliance of *Happiness*: the suggestion of a balance of compassion and insight, even a ghostly complicity, between a guilty father and a sobbing son seeking understanding. Only a libertine, we emphasise, not a liberal, would fail to draw a distinction between taboo-breaking films that celebrate consensual grown-up sex and darker movies that anatomise exploitation of the young or vulnerable. TV's NSPCC ad campaign in the UK has as much right to hog the screens as *Happiness* or *The*

War Zone. But feature films go further than propaganda, even worthy propaganda. They try to show all the human facets of a disturbing topic: the mind and heart of the exploiter as well as those of the exploited.

Good art is about making us acknowledge and explore what is: it confronts us with the real, not the idealised or prescriptive. Sex is an important motor function of human behaviour. The more that artistic expression is repressed, as it was in the 1960s/early 1990s by the chill that descended on sexual freedom with Aids, abetted by the shibboleths of political correctness and the more Stalinist extremes of hard-line feminism, the more the topic will break cover at the next opportunity and very probably, as today, make up for lost time.

The cinema's new explorative energy may not confine itself to low-budget art-house films. The scenes of same-sex intimacy in a semi-mainstream comedy like *Bedrooms and Halls* would have caused a previous generation to faint in the aisles. And summer 1999 may produce the biggest crossover *cause célèbre* of all. What should Stanley Kubrick, the man who made art cohabit with studio money, have left us as his last testament but a film in which sex comes in the movie mainstream? Tom Cruise and Nicole Kidman without clothes, without (it's rumoured) inhibitions, in a tale of private fantasies made real. This is a danger, exciting, provocative time for ticket-purchasers. Queue now while freedom lasts.



Intelligent: but Rhys doesn't quite carry the role off Nigel Norrington

INTERNATIONAL

Arts Guide

AMSTERDAM

DANCE
Het Muziektheater
Tel: 31-20-551 8911
Dutch National Ballet programme combining the Dutch premiere of 'Acts of Light' by Martha Graham, with the world premiere of Krzysztof Pastor's 'Bitter Sweet', and Balanchine's 'Symphony in C', Apr 9

OPERA
Netherlands Opera, Het Muziektheater
Tel: 31-20-551 8911
Orfeo: by Verdi. Conducted by Carlo Rizzi in a staging by Klaus Michael Grüber, with sets by Eduardo Arroyo and a cast led by Vladimir Bogachov and Timothy Nobile; Apr 10, 13

BERLIN
DANCE
Deutsche Oper
Tel: 49-30-34394-01
Tokyo Ballet: In the German premiere of Maurice Béjart's staging of *The Nutcracker*; Apr

14, 15.
BONN
EXHIBITION
Kunst- und Ausstellungshalle der Bundesrepublik Deutschland
Tel: 49-228-917 1200
www.kah-bonn.de
High Renaissance in the Vatican: Art and Culture at the Papal Court (1503-34). Works from the early 16th century, which saw Rome establish itself as the centre of art in Europe, with the Vatican commissioning works by artists as Leonardo da Vinci, Michelangelo and Raphael; to Apr 11

GENEVA
DANCE
Bâtiment des Forces Motrices
Tel: 41-22-418 3000
Ballet du Grand-Théâtre de Genève: La Bayadère. New staging by Etienne Frey, with designs by Gérard Foussin. With the Orchestre de la Suisse Romande conducted by Thomas Röser; Apr 9, 10, 11, 12, 13, 15

LONDON
CONCERTS
Barbican Centre
Tel: 44-171-636 8891
www.barbican.org.uk
London Symphony Orchestra: conducted by Michael Tilson in works by Charles Ives, Carl Ruggles and Bruckner; Apr 15
Royal Festival Hall
Tel: 44-171-960 4242

● Academy of St. Martin in the Fields: Sir Neville Martinelli celebrates his 75th birthday. Programme includes works by Mozart, Britten, and Mendelssohn; Apr 14
● BBC Philharmonic: conducted by Yari Pascal Tortel in a programme of British works, featuring the BBC Singers; Apr 10
● London Philharmonic Orchestra: conducted by Leon Botstein in works by Wagner, Khachaturian and Dvořák; Apr 9
● London Philharmonic Orchestra: Sir Roger Norrington conducts Haydn's Creations; Apr 11

EXHIBITION
Hayward Gallery
Tel: 44-171-261 0127
www.hayward-gallery.org.uk
Patrick Caulfield: major retrospective of the British pop artist; then touring in Europe and the US; to Apr 11

OPERA
English National Opera, London Coliseum
Tel: 44-171-632 8300
● *Meistersinger* by Wagner. Conducted by Oliver von Dohnányi in a new staging by Jan Judler; Apr 9, 15
● Salome: David Atherton conducts Richard Strauss' opera, starring Václav Němčák as Salome in David Lavaux's production; Apr 10

LOS ANGELES
CONCERTS
Dorothy Chandler Pavilion
Tel: 1-213-365 3500
www.laphil.org
● Los Angeles Philharmonic: conducted by Hans Vonk in works by Webern, Mozart, and Schubert, with piano soloist Lars Vogt; Apr 10, 11
● Los Angeles Philharmonic: Emmanuel Krivine conducts with Martha Argerich on piano in works by Richard Strauss; Apr 15

MADRID
EXHIBITION
Fundación Juan March
Tel: 34-91-435 4240
Marc Chagall: Jewish Traditions. 40 paintings by the Russian-French painter, produced between 1909 and 1978; to Apr 11

MUNICH
CONCERTS
Philharmonie Gasteig
Tel: 49-89-5481 8181
Munich Philharmonic Orchestra: conducted by Yakov Kreizberg in works by Schubert, Mozart and Shostakovich. With piano soloist Mitsuko Uchida; Apr 10, 13, 14

NEW YORK
EXHIBITION
Metropolitan Museum of Art
Tel: 1-212-879 5500
www.metmuseum.org
Our New Clothes: Acquisitions of the 1990s. Includes works by American designers Geoffrey Beane, Calvin Klein, and Giorgio di Sant'Angelo; to Aug 22

PARIS
OPERA
Opéra National de Paris, Opéra Bastille
Tel: 33-1-4473 1300
www.opera-de-paris.fr
Lucia di Lammermoor: by Donizetti. Conducted by Bruno Campanella in a staging by

OPERA
Metropolitan Opera, Lincoln Center
Tel: 1-212-362 6000
www.metopera.org
● *Sussanah*: by Floyd. James Conlon conducts a new staging by Robert Falls, with a cast led by Renée Fleming and Samuel Ramey; Apr 9, 13
● *The Queen of Spades*: by Tchaikovsky. Conducted by Valery Gergiev in a revival of Elijah Moshinsky's staging, designed by Mark Thompson. The cast is led by Plácido Domingo, Galina Gorchakova and Olga Borodina; Apr 10, 15

ROTTERDAM
EXHIBITION
Kunsthal
Tel: 31-10-440 0300
Weegee: New York night life in the 1930s and 1940s is featured in the pictures of the American photographer. People pictured include musicians, strippers, and celebrities; from Apr 10, to Jun 20

TOKYO
DANCE
NHK Hall
The Royal Ballet: The British company's tour opens with Swan Lake; Apr 11

TORONTO
OPERA
Canadian Opera Company, Hummingbird Centre
Tel: 1-416-363 6671
www.coc.ca

Andrei Serban and Robert Carsen, with designs by William Dudley; Apr 11, 14

PERUGIA
EXHIBITION
Galleria Nazionale dell'Umbria
Tel: 39-075 574 1247
Beato Angelico and Benozzo Gozzoli: Renaissance Painters. Organised to mark the 500th anniversary of Fra Angelico's death, this show includes missing sections of his *Polittico dei Domenicani*, lent by the Vatican so that the restored polyptych can be seen in its entirety; to Apr 11

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06.30: *Moneyline* with Lou Dobbs
13.30: *Business Asia*
19.30: *World Business Today*
22.00: *World Business Today Update*

● **Business/Market Reports**:
05.07; 08.07; 07.07; 08.20; 09.20; 10.20; 11.20; 11.32; 12.20; 13.20; 14.20.
At 08.20 Tanya Beckett of FTTV reports live from LIFFE as the London market opens.

COMMENT & ANALYSIS



PHILIP STEPHENS

Missing emotions

It is worrying that Tony Blair's constitutional revolution is being conducted with so little passion, and no idea of where it will end

A revolution rolls on and a nation sleeps. Tony Blair's government has rewritten the rules of British politics. An ancient, snuffing constitution has been torn up. Yet its replacement is at best half-drawn. Even for its supporters, this uniquely unnoticed revolution should be cause for trepidation as well as celebration.

So far the predominant emotion has been apathy. A dozen bills of constitutional significance have passed through parliament. Within a month Scotland will have a parliament and Wales an assembly. If peace endures, Northern Ireland will also return to self-government. And even now the House of Lords is debating the defenestration of its hereditary peers.

Beyond the walls of Westminster, the response has been a yawn. The populace is promised more democracy. Yet reform of the nation's political institutions has stirred as much passion in the nation as that arcane debate in the European Union about what's meant by subsidiarity.

When the people wake up - and one day they will - they will do so with a jolt. The centralised unitary state on which Britain built its empire will have gone for good. Far less certain is the context and coherence of the political settlement which replaces it. The boundaries between new and competing centres of power are unmade. The break-up of Britain - the dire prediction of constitutional reactionaries - is far from inevitable. Yet it is possible. Starting a revolution is easy. The snag is you never know where it is going to end. This explains an acute unease felt elsewhere in western Europe. Spain, struggling to survive

Catalan and Basque separatism, lives in dread of the rise of Scottish nationalism. The Italian government likewise fears the British experiment will be grieved to the mill of the separatist Northern League. In France, where power is hoarded at the centre, there is incredulity. How could such a centralised state, they ask in Paris, so recklessly divest itself of power?

And here we come to a central paradox. The author of this great transformation seems scarcely moved by its significance. When the history of the Blair years is written, the pages will open on the constitution. Devolution in Scotland and Wales, reform of the Lords, proportional voting systems, a new primacy for European human rights law, elected city mayors - the list goes on. The stifling authority of the Westminster parliament is being shattered in a manner unthinkable only a few years ago. But this is not what the prime minister really wants to be remembered for.

Confronted on this point, Mr Blair shows a certain

irritation. He dismisses the idea that constitutional reform is the unwanted legacy of the late John Smith, his predecessor as Labour leader.

His own vision of a modern Britain, he will tell you, has long included the remaking of the relationships between its constituent nations. Apparently, he has speeches from a decade past to prove it. And in Scotland the rise of the Scottish National Party meant the status quo was anyway not an option. The choice he had on entering 10 Downing Street was between devolution within the Union of the United Kingdom or separation.

All this is said with sincerity. And utterly without passion. Beyond the prime minister's speeches on the campaign trail, there is a telling silence. I can't recall his last speech on the broad purpose of an upheaval as profound as anything Britain has witnessed since the 17th century.

There is something else missing. On every other big subject I can think of -

Europe, the economy, the welfare state - Mr Blair conveys a sense of certainty. He may lack here, weave there, but you feel he knows the destination.

For the constitution, I detect no such grasp of the finality. His sightline is set low. What matters is winning majorities for New Labour in Scotland and Wales.

As for the Lords, it's almost enough to expel the hereditary peers. Sure, an independent (just about) commission will pronounce on further reform of parliament's second chamber. But, rather in the manner of Henry Ford, Mr Blair will take anything as long as it is minimalist. As for the incorporation into domestic law of the European Convention on Human Rights, we are to believe that this new supranational guarantee of fundamental rights will change everything and yet somehow change nothing.

All this settled, Mr Blair seems to suppose he can return with a sigh of relief to what he thinks of as the "real people" issues - the economy, health, education. He can't. This is an approach that ignores the dynamics of politics. As energetically as he is dispersing power, Mr Blair seems to imagine he can hoard it. But you cannot half- or three-quarters-reform a constitution. To change one element is inevitably to disturb the equilibrium elsewhere.

Thus to reform the House of Lords is to expose the idiosyncrasies and anomalies which disfigure the House of Commons. To assert the primacy of European human rights law is to remind us of the absurdity which puts the Lord Chancellor, a member of Mr Blair's cabinet, in charge of a supposedly independent judiciary.

New Labour may well win the first elections to the Scottish parliament and the Welsh assembly. But these elections are the beginning, not the end, of devolution. The creation of the new legislatures will lead to a great crashing of constitutional gears as they define their relationships with Westminster.

In theory, the respective powers are delineated. In practice, the Scottish and Welsh electorates will determine where power resides. There are already looming rows over how Scotland's interests are to be represented in the European Union. And what is to be done if Scotland, say, rejects the environmental obligations to which Westminster has committed it by international treaty?

Then there are the English. Self-government for Scotland and Wales has yet to disturb the conviction that England is best ruled from Westminster. But as others take greater charge of their own destiny, the English too may begin to acquire a taste for more democracy. And why, they may ask, do Scottish members of the House of Commons retain a say in the way England is governed while denying the same right to English MPs? On what basis does Scotland, richer than many English regions, claim a higher share of public spending?

There are answers to these questions. They lie in the deeper, largely unspoken logic of Mr Blair's revolution. The way nations govern themselves has to catch up with the revolution in our economic, social and cultural lives. The 19th-century model of the nation state has been left behind by the tidal shifts of the 20th. The global reach of economic power demands a similar remaking of political institutions.

Power is being driven upwards to supranational institutions like the European Union. But people also want democracy closer to home. The more global we become, the more local we want to feel. The institutions of the old nation state have to adjust, to provide both a conduit and a buffer between the new centres of democracy.

Mr Blair's prescription may work. Britain thrives as a multi-cultural state. It may do so as a multi-national one. But it is foolish to imagine the outcome is pre-ordained. Change always threatens conflict. It needs to be explained and argued for, not least by its author. Revolutions, even silent ones, are ever unpredictable.



LETTERS TO THE EDITOR

Telecom Italia's shareholders are best placed to judge Olivetti bid

From Mr Roberto Colaninno. Sir, I understand that the editor of Lex has encouraged his staff in their daily work by telling them that the column "should not be afraid to be wrong". In his note of April 8, as with his assessment of Olivetti's chances of delivering shareholder value during its two years of recovery, he has not been afraid to lead by example.

Needless to say, we strongly disagree with the column's opinions as expressed in Thursday's note. But of greater concern is the Lex editor's determination to ignore some simple facts which were communicated in a briefing requested by him on the day of writing.

Firstly I would point out that what Lex has been happy to translate as a threat by Olivetti to Telecom shareholders can only be explained by a light knowledge of Italian. An accurate translation would have revealed no menace of the kind implied.

As Lex knows, the complaint that Olivetti has failed to publish a formal document is invalid. No such document can be published until Italy's Consob has

given its approval. Seeking this before the Tecnost and Olivetti capital increases were approved by shareholders and by the competent judicial authorities would have been unthinkable.

Also, in a previous briefing, the same journalist was told that Olivetti has very clear ideas on how it would have run Telecom Italia. However, since key senior appointments will involve individuals currently working in other companies, it would be entirely wrong to make these names public.

What is more, it has been explained to the same writer on a number of occasions that in his so-called "Chinese boxes" effective "control" exists only through ownership of more than 50 per cent of the voting rights in each "box", something which does not exist at any level in Olivetti.

If these factual errors were not so grave, you might expect me to detail why Olivetti believes spending trillions of lire of Telecom Italia shareholders' money buying in minorities in the TIM mobile subsidiary - a business which Telecom Italia already controls - is a waste of precious shareholder

resources and massively dilutive to the earnings per share level.

You might also expect me to question whether Telecom's proposed conversion of savings shares into anything to do with an unshakable belief in a simplified capital structure, rather than being a value destroying attempt to construct a poison pill to keep Telecom's board safe from any takeover.

Lex's criticism of our €115 per ordinary share offer as "muddling" - a 58 per cent premium over the price at the beginning of this year and a 23 per cent premium over the closing price on April 8 - might also raise eyebrows.

However, these are matters which I believe Telecom Italia's shareholders are best qualified to judge.

I hope that, in the same way that I have been only too prepared to admit publicly to our mistakes, Lex will have the courage to do the same.

Roberto Colaninno, Olivetti chief executive officer, Via Jervis, 77, 10015 Ivrea TO - Italy

Value of professional interpreters

From Mrs Frances Calder Hemmant.

Sir, Mr Shijuro Ogata's letter (April 1), on the need for the Japanese to learn English rather than relying on interpreters, demonstrates one of the reasons for his problems.

He refers to professional interpreters being obliged to "translate vague expressions literally" and points out the difficulties this can cause.

A professional concentrates above all on conveying the meaning and the sense of what a speaker is

saying, and this involves being fully aware of the attitudes that are being expressed by someone from another culture.

Mr Ogata's belief that even a poor English speaker will do better not to use an interpreter reflects experience of inadequate ones.

One problem may be the cost of such an interpreter. In the UK a real professional will cost around £400 a day, and that means £400 to the interpreter, not roughly the same sum to an agency, which will take a cut of

around a third, often more.

Recruiters often fail to understand that the interpreter is also the chairman, keynote speaker, the chief negotiator - hiring someone who simply speaks another language is not enough.

Sensible advice to Mr Ogata would be to find true professional interpreters for formal business meetings.

Frances Calder Hemmant, Conference Interpreters International, 30, Avenue des Celtes, 1040 Brussels

Number One Southwark Bridge, London SE1 9HL

We are keen to encourage letters from readers worldwide. Letters may be typed or hand written. Letters should be typed and not hand written. Letters should be typed and not hand written.

PERSONAL VIEW AMITAI ETZIONI

Protecting privacy

The use or sale of personal information, such as financial or medical records, should be regulated. Unfortunately, the EU Data Privacy directive is not the way to go about it.

Sweden is suing a US airline for collecting names of passengers who ordered kosher meals, or wheelchairs. The US company was selling the information to marketing companies.

The lawsuit reflects the fundamentally different perspectives that Europe and the US have on privacy.

This gulf is highlighted by the EU Data Privacy directive of October 1998. It demands that company use of personal information be preceded each time by the explicit consent of the person involved; that the use be limited to the purpose for which this consent has been given, and that any repeat use or resale be preceded by a repeat permission. Moreover, the EU considers privacy to be an inalienable right, meaning that a person cannot "contract" to give permanent or encompassing access to information about him or herself in exchange for a fee.

If US companies do not abide by the directive, the EU is threatening to block the flow of information about personal transactions - credit cards, employment records, etc - of European citizens to the US.

Such a boycott would make work and commerce damn near impossible for many corporations that operate on both sides of the Atlantic.

Since October, the US Commerce Department has been negotiating with the EU over a formula to judge the issue. Fudging is sought because there is no way on earth - given its laws, culture and politics - that the US would ever truly abide by the EU directive. Neither, in my judgment, can Europe.

The issue is a problem because powerful computers and "software" have allowed more and more companies to keep detailed records of their customers' habits and preferences, right down to taste in cereals and towels, shoe or bra size. Companies buy and sell these facts to fine-tune their marketing strategies, or to tailor advertising.

The EU directive imposes a very heavy cost on the

use of personal information. Given that there are many hundreds of facts about every person, and that the average fact is likely to be relayed several dozen times, a person would have to spend a great deal of time at his or her computer agreeing to or rejecting requests to use information about themselves if the directive were to be taken seriously. Those who do not have a personal computer had better buy larger mail boxes to accommodate all the written requests for consent.

One might suggest that people who have computers could program them to respond to consent requests by using categories, for example, refusing all requests on medical and financial information but granting all requests about consumer preferences.

Indeed, Michael Dertouzos, director of the MIT Laboratory for Computer Science in Massachusetts, reported to the World Economic Forum in Davos this year that MIT was about to release such a program, called P3P.

The EU directive, however, explicitly prohibits such automated responses - consent must be given in person. And Nadine Strossen, the head of the American Civil Liberties Union, has expressed horrified opposition to any such programs because they would "disclose

CONFIDENTIAL APPLICATION

Name _____

Sex _____

Address _____

Telephone (day) _____

Marital status _____

Children _____

Medical history _____

Have you ever been tested _____

Is there any history of mental _____

and their followers - happy and, as a rule, is not enforced so that commerce and life can continue.

What realistic measures could be undertaken to shore up privacy?

Before this matter can be addressed, a more general philosophical question must be answered: which principles should guide our policy?

Some argue that privacy is a matter best left to the market. People who hold their privacy dear are free to shop

only with companies that promise to protect their privacy. Such shopping would either drive out of the market those companies that do not guarantee to protect privacy, or would limit their sales to those who cared little about privacy. Solveig Singleton, director of information studies at the libertarian Cato Institute in Washington, believes the privacy issue is vastly overblown. So what if we receive a few more pieces of junk mail?

Even if one believes that

one's privacy preferences". That is, they would show if we are shy about the kind of journals to which we subscribe or the undergarments we wear.

When several people in Germany, Spain, Austria and France were questioned recently, they all indicated that they received very few requests for permission to use information about themselves.

It seems that this EU directive is one of those laws that is enacted to keep one group - privacy advocates

needed, particularly in the light of recent cases of unauthorised disclosure of private medical information, this protection need not take the form of new government regulations or EU directives.

Cyberage privacy protection can be eclectic. It can be pieced together from several sources but not make individual consent or government regulations its mainstay. Specifically, privacy would be best protected if the guarantees came from four sources.

First, there are new technologies that help enhance privacy rather than weaken it. These include software that ensures anonymity on the internet, encryption of messages and transactions, and audit trails that determine who accessed a file and thus deter unauthorised queries.

Second, self-regulation should be encouraged. This has already begun. A number of US corporations, for instance, have announced they will refrain from collecting information about children who are 12 years old or younger without the consent of their parents.

Third, some limited new government regulations might be needed for medical privacy. There is no federal legislation in the US, for example, that prohibits the disclosure of information relating to abortions, cancer, or mental illness.

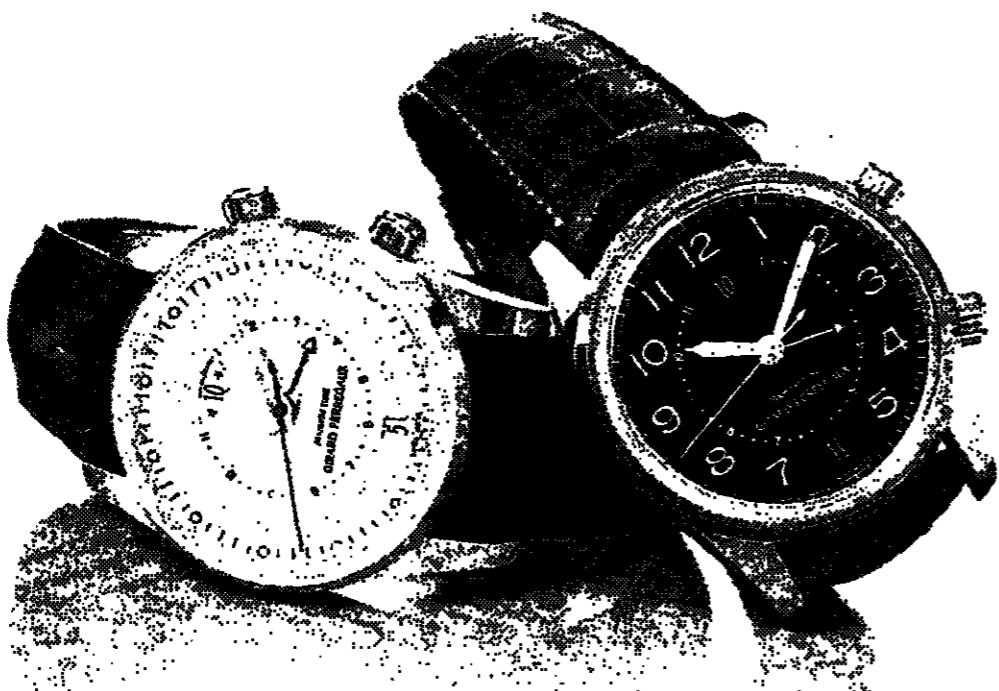
Fourth, there may be a case for individuals giving their consent for the use of private information, but not in the form of explicit, prior, case-by-case authorisations.

This kind of consent appeals to our concept of individual liberty. But if we are not to spend our days responding to privacy queries, then the delegation of such consent to some computerised or human agent is unavoidable.

There may well be other ways to proceed but we shall not be able to find what these are until the illusions fostered by the new EU directive are swept away.

The author is a professor at George Washington University in Washington DC

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Number One Southwark Bridge, London SE1 9HL
Tel: +44 171-873 3000 Telex: 922186 Fax: +44 171-407 5700

Friday April 9 1999

European rates of change

At last the European Central Bank has cut interest rates in the euro-zone. The cut of half a percentage point is overdue, but still extremely welcome.

The ECB should not have waited until now to cut interest rates. The US Federal Reserve and the Bank of England have both reacted vigorously to the slowdown in the international economy. The Bank of England, which has already reduced its repo rate by 2 percentage points since last October, yesterday cut interest rates by a further quarter point in response to lower growth, and signs of receding inflationary pressure.

Admittedly, the ECB could point to very low nominal short-term interest rates by historical standards. It could also note the weakness of the euro, which has helped to ease monetary conditions.

Yet in the real world, it has been clear since the euro was launched in January that deflation, rather than inflation, is the greater risk in Europe. Germany and Italy have been particularly weak. These two economies account for more than half of economic activity in the euro-zone. France has been stronger - but there is no sign at all of any French inflation.

Inflation for the euro-zone as a whole was just 0.8 per cent, on the harmonised index, in February. Even with the ECB's half-point cut, real short-term interest rates are still comparatively high

in the big euro-economies, given the economic sluggishness of today.

In the euro-zone as a whole, the real interest rate is 1.7 per cent. In Germany, where output shrank in the last three months of last year and the general price level is close to falling, real rates now stand at 2.4 per cent. US real rates are 3.2 per cent, though the US economy grew by more than 6 per cent on an annualised basis in the last quarter of 1998.

Having insisted there was no need for any interest rate cut until now, the ECB has been forced to cut rates by a half a percentage point. It is unlikely this will be enough to return Europe to robust growth. Further interest rate cuts may well be needed.

Yet looser monetary policy is not enough. European governments should also push forward the liberalisation of their economies. Europe's problems are partly the result of insufficient demand, but there are also structural defects to be remedied. Governments must now start on the long-avoided path of difficult reform.

It is a pity that the euro's 100th day will not be celebrated tomorrow with the optimism of its launch. But the ECB does now appear to be responding to the economic pressures rather than reacting adversely to the political ones. That is a welcome advance. If the euro-zone is to thrive, politicians must show boldness, too.

It is interest rate-cutting season in Europe. Yesterday, the European Central Bank reduced interest rates for the 11 member countries of the single currency area, cutting by 50 basis points to 2.5 per cent.

It was the first cut since the launch of the euro on January 1 and only the second time Europe has lowered rates since last October, when worries about the state of the world economy became more acute. The cut came on the same day that the Bank of England cut rates in Britain by 25 points (see below) - the sixth such move since October.

The ECB's cut was bigger than expected. "Many thought they would be more cautious," says Alison Cottrell, chief international economist at Paine Webber. "But it will have much more impact for being done in one go." She added that "this cut will be an enormous psychological advantage at a time when business confidence in the euro-zone is starting to turn. It also opens up the scope for more rate cuts elsewhere in the EU."

The ECB's decision was made with the whole of the eurozone in mind. But one drawback of European monetary union is that it forces divergent economies under a single interest rate yoke where one size may not fit all. What might be appropriate in Dusseldorf could be completely wrong in Dublin. So how appropriate was it for those countries which do not conform to the euro-zone average?

Using euro-zone-wide growth and inflation indicators, the case for a cut in interest rates looked strong. As Kit Juckes of NatWest GPM points out, before the cut, long-term real interest rates (long-term rates minus inflation) were only half a point lower in the euro-zone than in the US. Given the contrast between the US, whose economy is growing quickly with little spare capacity, and the sluggish euro-zone, the difference looked "indicously narrow", Mr Juckes says.

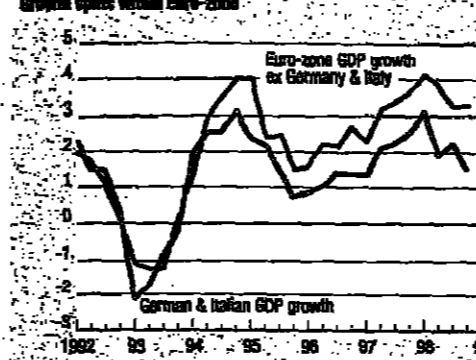
But this overall picture masks large national disparities. In different countries, the same nominal interest rate can be tight or loose in real terms, depending on local inflation. For example, in Germany, inflation is 0.1 per cent, so real interest rates are now 2.4 per cent. In Portugal, inflation is 2.7 per cent, so real rates are actually negative. This is the opposite of what economists would normally demand: Germany, whose economy is doing poorly, needs looser monetary policy; Portugal, where inflation is rising, needs it to be tighter.

So yesterday's decision will have been more welcome in some countries than others.

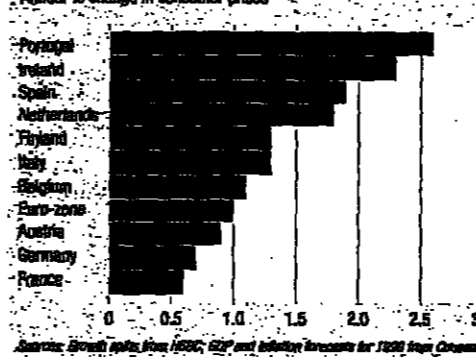
Analysts often use Germany, the biggest economy in the euro-zone and about a third of the total, as a proxy for the area. Traditionally it has tracked gross domestic product in Europe well. But recently, Germany has looked more like an outlier. The gap between its growth and that in the next two largest members of the euro-zone, France and Italy, is at an eight-year high.

Having contracted at an annualised rate of 1.5 per cent in the fourth quarter of 1998, few think Germany will return to its long-term trend growth rate before next year, not least because part of the problem is the country's reliance on manufacturing, which has been hit hard by the global slowdown. So this is the economy where the need for interest rate

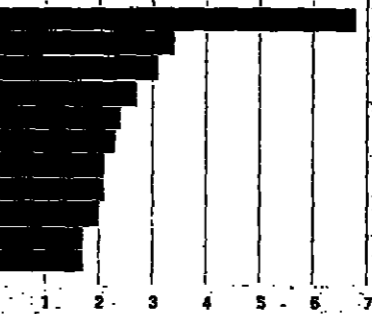
Does one size fit all? Growth rates within euro-zone



Consumer surveys for inflation in 1998: Annual % change in consumer prices



Consensus forecasts for real GDP growth in 1999



Export share for euro-zone (as % of GDP)

	To UK	To US	To Russia	Total
Austria	1.2	1.0	0.4	2.6
Belgium	5.0	3.3	0.9	26.6
France	3.4	2.4	2.3	24.3
Germany	2.1	1.4	0.2	10.3
Italy	2.1	2.7	0.5	74.1
Netherlands	17.8	8.0	0.4	43.7
Spain	1.5	1.6	0.3	11.7
Sweden	5.4	2.6	0.8	18.6
Portugal	2.9	2.7	0.7	6.6
Spain	1.6	0.8	0.2	8.1
Euro-zone	2.5	1.8	0.4	13.5

cuts is the most apparent.

Also sluggish, but less urgently in need of a boost, are the next two largest economies, France and Italy. Manufacturing has suffered in both countries, as in Germany. But the resilience of the French service sector, buoyed by strong consumer spending and rapid expansion in high-growth areas such as telecommunications, has kept the overall economy out of recession. Output rose 2.8 per cent in 1998.

In Italy, growth has been lower (0.9 per cent last year) largely because of a poor trade performance in 1998. Exporters have been deprived of their traditional escape route of a weakening lira. But while exports are not expected to bounce back in the near future, consumer confidence remains high. As long as Italy can avoid being sucked into a recession by its euro-zone partners to the north, a relatively small boost to demand could well push economic growth back up. So it should benefit from the cut.

For the smaller countries in the euro-zone, however, the case for lower rates on domestic grounds is much less pressing.

The performance of the Benelux countries' manufacturing sectors has been affected by the weakness of Germany. But consumption remains strong, and

the debt and deficit position of Belgium and the Netherlands seem to be improving, reducing the possibility that they might have to tighten their fiscal policies. And at a time of high joblessness, the Dutch unemployment rate of around 4 per cent is a third of the euro-zone average, testament to the country's much-discussed "active labour market policy" (which puts heavy emphasis on training to make people fit for work). For these countries, the impact of the rate cut depends largely on its effect on Germany.

Finland, whose economy grew by nearly 5 per cent in 1998, is also not obviously in need of a stimulus, despite the fall in export demand arising from the Russian crisis. Austria is in a similar situation. Neither of these countries saw any obvious need for a rate cut.

Finally, in some high-growth countries with worrying signs of inflation, the rate cut could actually be damaging. Economic growth in Spain and Portugal is expected to continue above 3 per cent for the next two years, far outstripping the euro-zone average. These two countries also have higher inflation as a nagging worry which lower interest rates will do nothing to improve.

But both look like models of

sober respectability next to Ireland. With economic growth at 10 per cent in 1998, Ireland is showing clear signs of over-heating. With house and share prices rising at nearly 40 per cent, the asset market is looking distinctly bubble-like. Consumer price inflation so far has been held down by low commodity prices and the falling cost of imports. But if global demand and inflation recovers, this could rapidly be reversed.

The last thing Ireland needs is a cut in interest rates. But with policy-makers targeting the euro-zone average, and Ireland comprising a mere 1 per cent of the region's economy, Irish inflation would have to reach Latin American proportions to register on the ECB's radar screen.

This problem is not unique: the Federal Reserve faces similar challenges in the US. But not only do high labour mobility and massive fiscal transfers from one state to another help to smooth out differences, the response to monetary policy changes is believed to be relatively uniform.

That is not necessarily true in the euro-zone. Countries may react differently to changes in interest rates, making the ECB's decision doubly hard.

For example, if a country has a large stock of floating interest

rate debt (eg mortgages), it will react much faster to a change in rates than a country with fixed rates or less debt. This means a rate cut will boost domestic demand in Ireland - where 80 per cent of people own their homes and holdings of mortgage debt are high as a result - more than in Germany, where mortgages are comparatively rare. Conversely, when rates rise, Irish mortgage holders will be hit disproportionately hard.

Many analysts say the ECB's interest rate decision will affect countries mainly through its impact on the international value of the euro, which some expect to fall. But here too, individual countries may react differently to changes in the euro's exchange rate, depending on how open their economies are.

And the trouble is that no one really knows what their behaviour might be because the creation of the euro-zone will itself have changed the nature of the reaction. Before the advent of the euro, Germany was one of the large countries most vulnerable to currency fluctuations because it exported more than a quarter of its GDP. It still exports that, but since a large amount goes elsewhere in Europe, the creation of the euro-zone has greatly diminished Germany's sensitivity to exchange rate change. Exports outside the euro-zone comprise only 14 per cent of the German economy. Some smaller euro-zone countries such as Ireland, Finland and Belgium, whose economies do not need a demand boost, are much more exposed to trade outside the euro-zone.

In any case, relying on a weaker euro to get the euro-zone economy going does not seem to be a sustainable long-term strategy. With the US current account deficit heading towards \$300bn, any suggestion that the ECB was deliberately embracing competitive devaluation would not go down well in Washington.

Trade tensions between the US and the euro-zone are already rising. Earlier this week Edwin Truman, the assistant secretary for international affairs at the US Treasury, attacked the euro-zone for its over-reliance on export-led growth which, he said, "imposes economic burdens on others". A boost to domestic demand, though, might go some way to blunting US criticism that the euro-zone is not playing its part in reviving the global economy.

Of course, pure economic arguments were not the only thing on the ECB's mind. The markets paid so much attention to yesterday's meeting partly because of its timing, four weeks after the resignation of Oskar Lafontaine, the outspoken German finance minister who repeatedly called on the ECB to cut. Paradoxically, his resignation made the cut easier, especially now a decent interval has passed. "A cut before Lafontaine's departure would have been seen as an unwelcome politicisation of the monetary policy process," says Nick Parsons, chief currency strategist at Paribas. "Now it can be seen as an objective attempt to kick-start growth."

So today's rate cut came as no surprise. But the ECB must be praying the move improves prospects in the flagging core economies rapidly while not adding too much fuel to the inflationary flames in the periphery. It is a balancing act which may become wearily familiar in coming years.

Defiant chaebol

South Korea has received many accolades for its response to the economic crisis, but more effort is still needed before it can return to a path of stable growth. Disappointing debt figures from the biggest conglomerates - or chaebol - this week are a reminder of the challenge still facing the government of President Kim Dae-jung.

By the end of the year, the top five chaebol are supposed to reduce their gearing to 200 per cent, a level which would test the limits of prudence for most normal companies, especially in an age of low inflation. But average gearing at the top five is still 335 per cent. Even this was achieved through asset revaluations and capital increases rather than the sale of unwanted businesses. Without asset revaluations, the two worst offenders, Daewoo and Hyundai, would have gearing of over 500 per cent.

Poor financial management by the large chaebol, an obsession with size, and reckless investment in uneconomic projects were significant causes of Korea's financial crisis. Unless these habits change, problems will surely resurface. But so far the chaebol's family owners have paid only lip service to the need to slim down. Their main effort has gone on a fierce rearguard action against reforms that would weaken their stranglehold on the country's economy.

Hyundai and Daewoo, which have both increased their gross debt over the past year, might think they can escape penalty by arguing that they are too big to fail. Yet the government's desire to avoid a fresh banking crisis must be tempered by the need to maintain the credibility of its reform programme.

President Kim has shown an inclination to be tough with the chaebol. Yesterday's launch of an investigation into purchases of Hyundai Electronics shares by other companies in the Hyundai group is a case in point, but it is only another investigation. Too often there has been failure to follow through.

In the long term, there is no escape. Hyundai and Daewoo cannot survive indefinitely with such levels of leverage. The bullet must be bitten at some stage, even if it hurts the banks. One approach would be to oblige Korea's still mostly state-controlled banks to turn excess debt into equity. The banks could then insist on the appointment of new managements willing and able to make real cuts in the chaebol's bloated operations.

This is a considerable challenge with an election looming next year and a constant threat of labour unrest. Yet if he is to retain his place in history as the man who modernised Korea's economy, it is one which President Kim cannot afford to duck.

Growing further apart

The Bank of England found its quarter-point reduction in interest rates outbid by the European Central Bank within a matter of hours, writes Christopher Adams.

For the time being, then, the gap between rates in Britain and the rest of Europe has widened. This has reinforced the view that economic convergence with the euro-zone may be difficult to achieve. There are quite a number of hurdles to get through. Individually, they might not be that great, but added up they become significant. Paul Turnbull, an economist at Merrill Lynch, said yesterday.

At present, the biggest barrier to entry is political: a majority of voters either oppose membership or are undecided on the issue, and the government will decide to join only if opinion shifts in favour. Another barrier is the UK business cycle, which does not move in synch with that of continental Europe.

This divergence could diminish if the Bank of England and European Central Bank succeeded in capping inflation. But structural differences between the UK and the rest of Europe will probably remain. For example, the UK has stronger trade ties with the US than those between North America and continental Europe.

The current economic cycle may hold surprises too. Geoffrey

Withholding tax

The 640,000 threshold is, nevertheless, fraught with difficulties. Some are technical - should the threshold apply to demeritizations or holdings, what exchange rates should be used for bonds denominated in other currencies - but others are more significant. In particular, it would still drive the retail bond market away from the EU. Moreover, the demeritization of bond certificates makes it harder to ensure that smaller investors are not getting round the limit by pooling their holdings.

More fundamentally, while a retail/wholesale distinction work for might, conceivably, work for future bond issues, a more sweeping exemption would be needed for existing issues if a new withholding tax is not to trigger the early redemption clauses which are a feature of many outstanding international bonds.

Worse still, exempting the international bond market would do nothing to mitigate the impact of a misconceived tax on deposits. Bonds may be important to the City of London, but so too is the private banking industry.

That is why the UK government should not be tempted by the scent of compromise into blocking the withholding tax directive - especially now that Luxembourg, whose interest in the issue is, even greater, has declared its firm hostility.

It's talking turkey time

Slobodan Milosevic might not be everybody's kind of guy. He's certainly attracted an unusual interlocutor in Spyros Kyprianou, the former president of Cyprus, who flew into Belgrade last night.

But when it comes to pow-wowing about the three US soldiers Serbia captured last week, there weren't too many alternatives on hand.

Milosevic used to get in touch with Athens whenever he wanted a political favour. But Costas Simitis, the Greek prime minister, is firmly backing Nato, so the Yugoslav president turned to the Greek Cypriots instead.

The Nicolas government opposes the air strikes and public opinion is thoroughly pro-Serbian. Milosevic himself is well-connected on the island - during the Bosnian war, he managed to slash away a chunk of Yugoslavia's foreign exchange reserves in a Cypriot offshore bank.

However, Glafcos Clerides, the island's president, is spending his Easter holidays aboard a yacht. So Kyprianou - the speaker of parliament and Clerides' stand-in - fielded the calls from Belgrade.

Kyprianou has been trying his best to get the US soldiers flown out to Larnaca in Cyprus before they're shipped home - if they're shipped home. And he's already

Squeaky clean

Antonio Carlos Magalhães, perhaps Brazil's second most powerful politician, might just be using a thing or two.

On his request, the Senate launched a probe yesterday into corruption and nepotism among the judiciary. In political terms it could be a great idea. Everyone likes to have a go at judges in Brazil and what better way to start a bandwagon for a shot at the presidency in 2002?

But on the very same day, the Folha de S. Paulo, Brazil's biggest selling daily, pointed out that 11 of Magalhães' relatives, including all five of his brothers, are employed by the government in his home state of Bahia.

"I didn't hire them personally," he protested yesterday, neglecting to mention that most of the politicians who did take on his family members are close political allies. Would he sue the newspaper? No, he replied, because you can't trust the justice system.

Poon's progress

For a man barely into his 40s, Dickson Poon has done a lot of living. He's notched up three

Gene crazy

A new victory over all those sexists who think that vacuuming and preparing dinner should be a purely feminine phenomenon.

Scientists have identified two genes for nesting behaviour that come not from ma but pa. When either gene isn't there, mother mice decline to build nests or give their kids any attention.

The appearance of gene number two seems to mean that the paternal connection's no fluke. No word yet on whether it's mother who's really responsible for beer-drinking or football-watching DNA.

Vodka straight

Lay down your glasses. A sensational new vodka from Sweden, launched yesterday by the country's first privately owned spirits company for 80 years, is about to offer you a whole new alcoholic hinterland.

The company says Svenske vodka "is based on the elements of nature and the enigmatic surrounding of Lake Vättern". It doesn't elaborate whether, after you've had a few drinks, the lake is still enigmatic or simply beffing.

Observer

Financial Times 50 years ago

U.S. Farm Plans
The United States Administration is proposing to Congress a new and ambitious agricultural programme, which would guarantee permanently high prices to farmers. It would abandon the parity price concept, designed to give the farmer purchasing power equivalent in real terms to that of 1909-14.

The new objective would be to maintain farm income at or near the average level of the past decade and at the same time extend price support to a much wider range of commodities.

The proposals will set up some strong cross-currents in Congress.

Statute for Germany
Washington, April 8. The Foreign Ministers of Britain, the United States and France to-day announced approval of an occupation status for Germany, defining the powers of the occupation authorities upon the establishment of the German Federal Republic.

It was stated that, with the establishment of the Federal Government, military occupation will be terminated and the functions of the Allied authority will become mainly supervisory.

pressure car market

made more waves than he did with his last big triumph - when he spearheaded Cyprus' tourist boom and coaxed thousands of pale North Europeans to sample its beaches and barbecues.

Glamorous wives, including Bond girl Michelle Yeoh, and runs one of the few Hong Kong companies with worldwide success - luxury retailer Dickson Concepts.

Now the boy who started off with a HK\$5m loan in 1979 is going to buy some of his company's ritziest properties for himself.

At a time when designer labels are slugging it out on the business pages, Poon's buying back Dickson Concepts' majority stakes in Harvey Nichols, the upmarket London emporium, and ST Dupont, the French company that turns out fancy pens and lighters.

He could need to raise some cash. But even in Hong Kong - where retail is a four-letter word in the banking halls - the dapper Poon is unlikely to be turned away.

Baby bug
You may have been preparing for the millennium bug, but are you ready for its April 9 cousin?

Taiwanese officials have warned that some systems could choke today, the ninety-ninth day of the year, which can be recorded as 9999 - a troublesome sequence associated with computer errors.

The April 9 bug isn't expected to cause anything like the computer chaos some fear could emerge on January 1 next year, but it could be a wake-up call. The computer illuminati might

U.S. Farm Plans

The United States Administration is proposing to Congress a new and ambitious agricultural programme, which would guarantee permanently high prices to farmers. It would abandon the parity price concept, designed to give the farmer purchasing power equivalent in real terms to that of 1909-14.

The new objective would be to maintain farm income at or near the average level of the past decade and at the same time extend price support to a much wider range of commodities.

The proposals will set up some strong cross-currents in Congress.

Statute for Germany
Washington, April 8. The Foreign Ministers of Britain, the United States and France to-day announced approval of an occupation status for Germany, defining the powers of the occupation authorities upon the establishment of the German Federal Republic.

It was stated that, with the establishment of the Federal Government, military occupation will be terminated and the functions of the Allied authority will become mainly supervisory.

Rogers Chapman

FINANCIAL TIMES

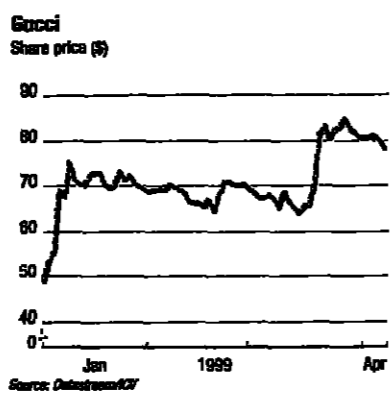
FRIDAY APRIL 9 1999

brother PRINTERS FAX MACHINES

THE LEX COLUMN

Lafontaine's dividend

Call it the Lafontaine dividend. The European Central Bank's half point cut in interest rates would ideally have come earlier given the weakness in the eurozone's economy.



should bring more transparent regulation and greater observance of commercial law. That will help both importers and those multinationals already operating locally.

The UK's decision to cut its interest rates by a quarter point to 5% per cent is less dramatic, not surprising since this is the sixth cut in seven months. But it will not be lost on investors that UK rates are once again more than twice those in the euro-zone.

The deal should benefit China too. Granted, some indigenous companies will suffer from greater competition. But higher international confidence should boost foreign direct investment, which fell nearly 50 per cent in January and February.

China has taken 13 long years, but China's entry into the World Trade Organisation - now tantalisingly within reach - is a prize worth waiting for. The biggest corporate winners are likely to be from developed markets - particularly in farming, financial services and telecommunications.

Under Mr Poon's scheme, Dickson would then disgorge the proceeds via a special dividend of HK\$6.80 a share. True, that is more than Dickson's pre-announcement share price of HK\$6.20. But that only shows how little value investors place on Dickson's rag bag of loss-making Asian assets.

sure on the Gucci board, if his company had stuck to this offer.

But the sands shifted again. Still smarting over the outrageous way PPR leaptfrogged into poll position, using lax Dutch rules on share issuance, Mr Arnault tried to lower the hurdle to a simple majority of the independent shareholders.

LVMH may still go with its offer, as a gesture of good faith. But with the odds stacked against success, its main line of attack will be back in court later this month.

Dickson Concepts

Talk about adding insult to injury. Dickson Concepts, the Hong Kong-based luxury retailer controlled by its founder, seems determined to enrage its minority investors. Having seen the shares tumble by 80 per cent in the last 18 months, Dickson has come up with a bizarre restructuring plan: it proposes to sell its most valuable assets to Dickson Poon.

It is hard to see how this adds value for anyone except Mr Poon. He is offering to pay market value for Dickson's listed majority stakes in Harvey Nichols, the upmarket UK retailer, and ST Dupont, a French luxury goods maker.

China to ease restrictions on some US food exports

Agreement marks premier Zhu Rongji's arrival in Washington

By Nancy Dunne and Steve Fidler in Washington

An agreement lifting restrictions on exports of US wheat, citrus, beef and poultry to China was due to be signed in Washington yesterday as Zhu Rongji, the Chinese premier, met President Bill Clinton at the White House.

As Mr Zhu arrived, trade officials were racing to complete a bilateral market access deal to pave the way for China's entry into the World Trade Organisation. However, US officials suggested that, in spite of significant progress in the negotiations, an agreement on Chinese WTO entry looked beyond immediate reach.

As well as the agricultural trade, Charlene Barshefsky, the US trade representative, said Beijing had taken "an important new action" to protect US software exports. The Chinese government had issued a decree calling on all commissions, agencies, republics

and municipalities to implement in a "serious and thorough" manner a directive forbidding government use of illegally duplicated software. China's market for personal computers is now the world's fifth largest.

The two sides also agreed a civil aviation accord, expected to double passenger and cargo flights between the US and China and allow an additional US airline and another Chinese airline to enter the bilateral market. China has announced the break-up of China Telecom, but negotiators were disputing the level of foreign ownership to be permitted.

In a ceremony greeting Mr Zhu at the White House, the two leaders spoke of the need for continued

friendly relations. Mr Clinton said China and the US could best achieve their hopes "if we continue to build a constructive strategic partnership". Mr Zhu responded: "I don't think there is any problem or question between our two countries that cannot be resolved through friendly consultations."

The previous day, Mr Clinton outlined his reasons for continuing a dialogue with China in the face of sharp criticism in Washington of Beijing's alleged spying, a clamp-down on human rights activists and its build-up of ballistic missiles across the Taiwan Strait.

Trent Lott, the Senate Republican leader, said he would oppose China's entry into the WTO because of its spying and human rights abuses. "Letting China into the WTO at this time shows how far this administration is willing to go in an effort to salvage its failed policy of strategic partnership with China," he said.

See Lex

US may say 'Hello Dolly' to company behind cloned sheep

By James Burston in Edinburgh

The US is hoping to say "Hello Dolly" to a biotechnology plant built by the Scottish company that cloned the world's most famous sheep.

PPL Therapeutics, the Edinburgh-based biotechnology company, expects shortly to receive formal offers of assistance to finance a \$45m (\$72.45m) manufacturing plant in the state of Virginia.

The plant would initially process PPL's most advanced product, alpha-1 antitrypsin or AAT, a human protein that could be used to treat cystic fibrosis. The protein is produced by a flock of genetically modified sheep being reared by PPL in New Zealand. The plant could later manufacture other products.

Although regulatory approval from the US Food and Drug Administration to manufacture AAT is not expected until the end of 2001, PPL wants to be able to start production soon afterwards. That means starting to build the plant in the next few months.

PPL has received indicative offers from the Virginia state authorities about two locations in two different counties.

One involves official financial assistance and the other is an officially co-ordinated package of private finance. Richard Crews, PPL's finance director, is now in Virginia obtaining final details of the packages.

The US offers will put extra pressure on UK development agencies and merchant banks to assemble a package of finance and development assistance to prevent the project going to the US. The UK's matching proposals appear to be less advanced than those of Virginia.

Ron James, PPL's managing director, says it would be more convenient to build the new plant, which would employ about 150 people, near the company's facility at Roslin near Edinburgh since this would make the technology transfer simpler.

But he wants to be able to decide shortly where the plant is going to be so that the company can advance

to the next stage of seeking regulatory approval.

In Scotland, PPL is negotiating with Lothian and Edinburgh Scottish Enterprise, an offshoot of Scottish Enterprise, the development agency, while British Linen Bank is attempting to raise private finance. But Mr James said it was already clear that UK bank funding would not be available without some form of official guarantee because the project lacked regulatory approval and was therefore considered too risky.

This was less of a problem in the US where there was greater experience of financing biotech projects. "We're not asking for a \$45m grant but the guarantee of the \$45m project finance," Mr James said. Grants for the infrastructure required and other development assistance were likely to be available in the UK and would help fill the gap.

The project does not mean Dolly, whose existence became world-wide news in early 1997, would move to the US.

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Table with 2 columns: News item and page number. Includes European News (2,3), American News (7), International News (4), etc.

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Companies & Finance

Table with 2 columns: Company/Finance item and page number. Includes European Company News (16), etc.

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Markets

Table with 2 columns: Market item and page number. Includes Bonds (28), Bond futures and options (28), etc.

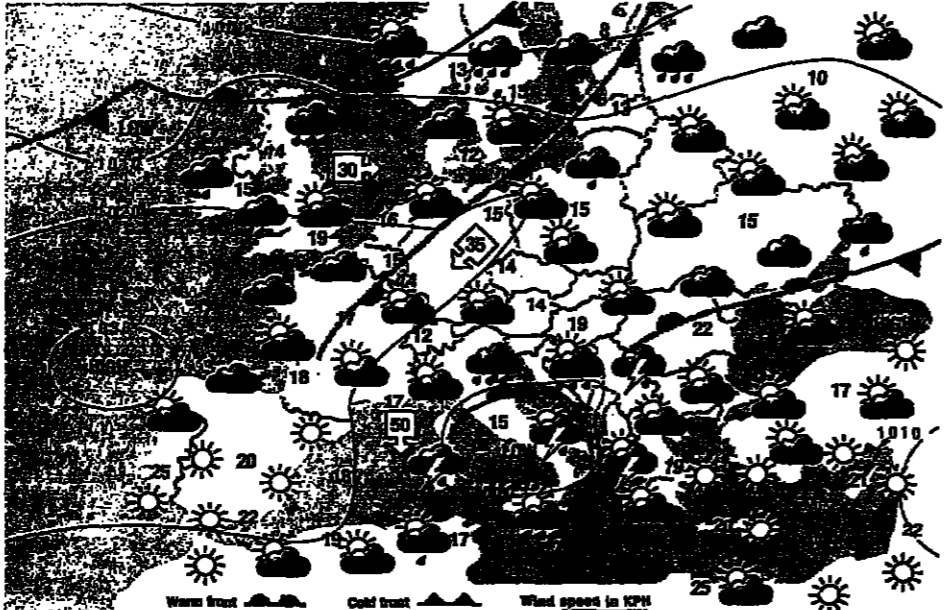


Past masters: Former winners Byron Nelson, Gene Sarazen and Sam Snead (left to right) prepare to tee off at the ceremonial start of the 1999 US Masters golf tournament in Augusta, Georgia. Picture: Reuters

FT WEATHER GUIDE

Europe today

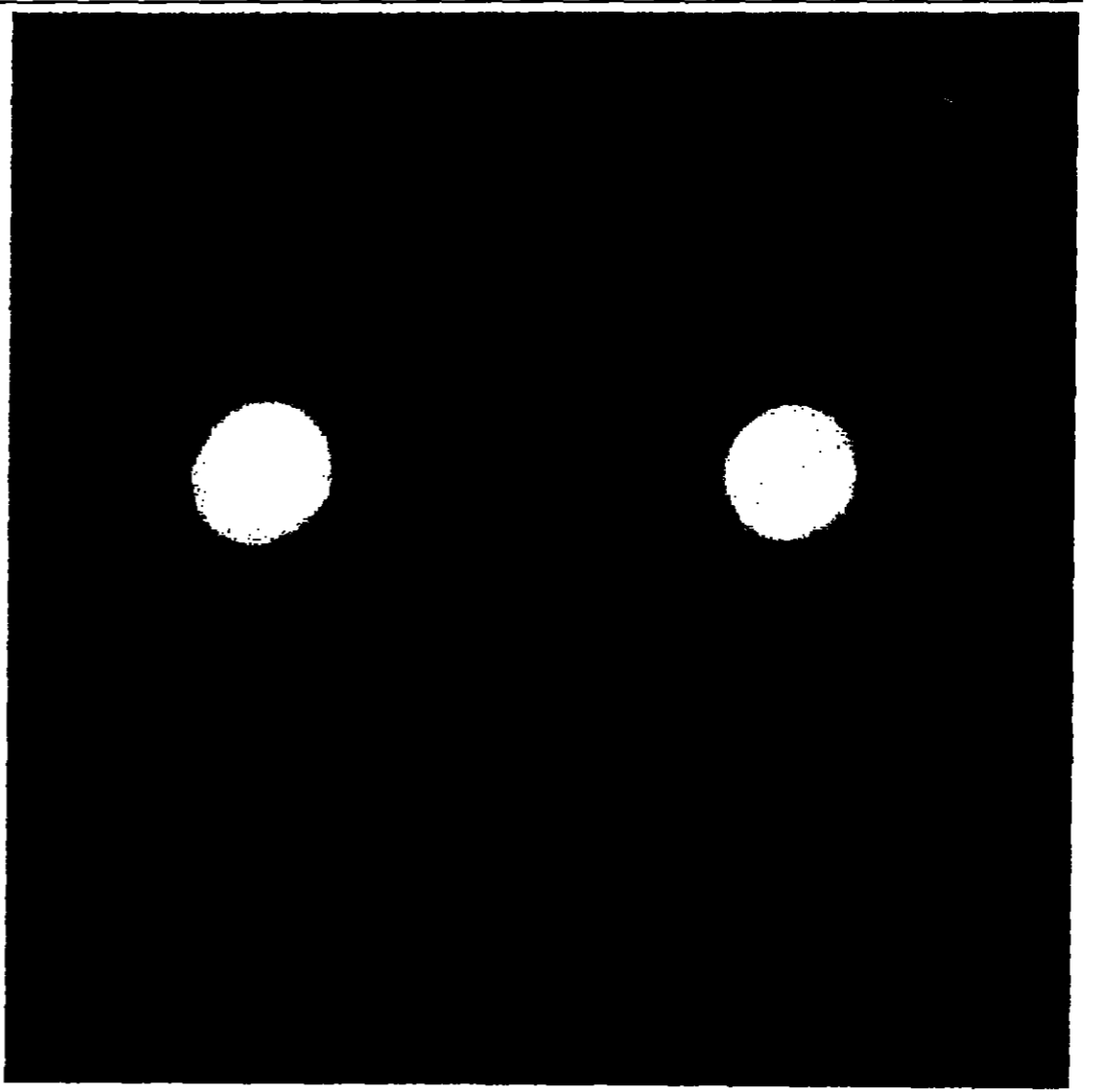
North-west Europe will cloud over for a time but stay mainly dry. Scandinavia will have heavy rain, with snow in the far north.



Five-day forecast Much of Italy and the Balkans will have showers, some accompanied by thunder. High pressure will extend from Portugal to central Europe and will bring sun until Monday. Cloud will increase to bring showers in the middle of the week.

Table titled 'TODAY'S TEMPERATURES' listing temperatures for various cities like London, Paris, Rome, etc.

Table titled 'Situation at midday. Temperatures maximum for day. Forecasts by PA WEATHER CENTRE' listing weather conditions and forecasts for various cities.



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INSIDE

Framatome to focus on connectors
Framatome of France is shifting its centre of gravity away from nuclear business to connectors, from which it expects to make €230m (\$248m) operating profit this year. Page 19

TD Bank shoots to top of 'big five'
Toronto-Dominion Bank has become the largest of Canada's "big five" banks, after its stock hit a record high, following news of plans to spin off its global discount brokerage. Page 17

Moroccan banks see fall in profits
After four years of profit surges, Morocco's quoted commercial banks posted modest gains in 1998, with the average net profit increase for five large banks about 8.3 per cent, versus net profit rises of 15 per cent in 1997. Page 16

Shipping groups rush to consolidate
Three deals in the past month in the Nordic shipping community have highlighted the merger frenzy that has characterised the sector over the past two years. Page 19

Power concerns fuel Pakistan drop
The Pakistani KSE-100 index ended 13.51 lower at 1,034.98, yesterday, the latest sign of anxiety over the economy. Concerns have been triggered by the controversy surrounding the private power generation groups. The government of prime minister Nawaz Sharif (left) has spent much of its two years in office investigating corruption in the sector. Page 40

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Turkey set to reform capital markets
Turkey is to reform its capital markets after general elections on April 18. The legislation should help protect small investors. Page 28

Asian demand drives up pulp price
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Gucci rejects LVMH's \$8.7bn offer

Fashion house says takeover terms are 'unacceptable'

By Alice Rowethorn
Gucci, the Italian fashion company, yesterday rejected an offer of \$85 a share from LVMH, the French luxury goods group.
It did so on the grounds that it considered the conditions attached to the offer to be unacceptable.
"Our door is very open to LVMH if they make a serious offer," said Domenico De Sole, Gucci's president.
"But we made that clear three weeks ago. I don't think this is an offer - it's a waste of time."
LVMH said its offer, which values Gucci, including its \$28m-plus cash, at \$8.7bn, was fair.

The French group had rebuffed Gucci's efforts to persuade it to mount a full bid until Pinaut-Printemps-Redoute (PPR), the French retail group, last month unveiled a secret \$2.6bn deal to acquire 42 per cent of Gucci.
The PPR offer is conditional on the Gucci board agreeing to issue enough new shares for LVMH to attain control if it secures acceptances representing at least 50 per cent of Gucci's shares held by independent investors - who hold roughly 38 per cent of its equity.
LVMH also made an additional offer of \$91 a share, providing the PPR deal was nullified, which Gucci's management has refused to do.
Gucci's shares fell by €1.35 or 1.9 per cent, to €71.75 in Amsterdam yesterday. LVMH's rose by €4.40, or 1.9 per cent, to €252 in Paris.
LVMH, which was advised by Goldman Sachs when the battle with Gucci began but has since added Credit Suisse First Boston and A&N Amro as co-advisers, is expected to await the outcome of a Dutch court hearing this month before making its next move.
The hearing, due to start on April 22, will deliver the final ruling in a case LVMH brought

Gucci claims to be confident that the Dutch court will uphold both the PPR and employee issues. If so, it is likely to press ahead with the completion of the Pinaut deal by calling a shareholder meeting to endorse the appointment of PPR nominees.
It would also start due diligence on the FF&M (\$600m) acquisition of Yves Saint Laurent, the French fashion house, and other beauty brands bought by François Pinaut, PPR's founder, for the same sum last month.
Gucci envisages the acquisition as a base from which to build a conglomerate of luxury brands to rival LVMH.
See Page 14

Soros earmarks \$1bn for European equities

By Richard Rivkin

George Soros, the international financier, has earmarked more than \$1bn to launch a European private equity arm that will seek investments in a range of businesses.
Soros Private Equity Partners, the venture capital arm of Soros Fund Management, has appointed Ramon Sotouf from Goldman Sachs to head its European operations.
Offices have been opened in London's West End, and the group plans to build a team of eight investment professionals by the end of this year.
The group will become the latest US-based house to earmark resources for the European market.
KICR, Hicks Muse and the Carlyle Group have all opened offices in London in recent months to take advantage of what they see as undervalued businesses in Europe.
Soros Private Equity Partners invests in companies through two funds. There is the \$3.5bn Quantum Industrial Holdings Fund and a \$600m Quantum Realty fund, which concentrates on property.
The European arm will have access to both funds as opposed to raising a Europe-specific investment pool. The figure of \$1bn allocated for Europe could rise depending on its deal flow.
Until now, Soros Private Equity Partners has dedicated most of its investment to North American businesses. It has used its international private equity team, headed by Frank Sica in New York, to back some European deals but this is its first concerted effort to break into the European buy-out arena.
Ramon Sotouf, a global partner and head of its European operations, said: "There may be a lot of competition in the private equity arena but we think we have a unique approach and can offer added value through the Soros network. We will build a private equity business in Europe which will also invest alongside other private equity houses."
One rival venture capitalist said: "The West End is becoming incredibly crowded with American private equity groups chasing a finite number of deals. No one should underestimate Soros but there are lots of highly capable houses chasing European deals. One wonders if supply of deals might soon outweigh the demand available."
It has been reported that Soros Private Equity Partners would consider partnering Candover, the UK venture capitalist, in its bid to get control of the Mirror Group, the UK newspaper group.

Higher medical costs drive down Humana shares

By John Authers in New York

Shares in Humana, one of the larger US health management organisations, fell more than 30 per cent yesterday morning after it announced a drastic increase in medical costs.
Humana predicted operating earnings for the first quarter would be between 20 and 24 cents a share compared with analysts' estimates of 34 cents. It will add \$90m to its medical claims expenses for the first quarter. Its first quarter earnings last year were \$90m.
The news hit shares in several other of the largest companies in the sector, which has been suffering repeatedly from problems over medical costs in the last two years.
A dispute with Columbia/HCA, another healthcare company, over whether Humana customers should have access to Columbia hospitals, accounted for the bulk of the charge. The companies spent months negotiating the contract after allegations that Humana patients had been turned away.
Columbia/HCA dominates the market for hospitals in Florida, and exclusion from its hospitals might have severely damaged Humana's competitiveness in the state, where it has more than 1.3m customers.
A deal was struck only last week, and came into immediate effect.
Gregory Wolf, Humana's chief executive, said the new contract reflected "the changed dynamics of our industry and the end of an era between Humana and Columbia".
He added: "Notwithstanding the hard decisions we made this quarter, our business is fundamentally sound and we remain confident in our ability to successfully meet the challenges our industry will face."
Humana said \$50m of the extra \$90m in medical expenses was to account for the new Columbia contract,

while a further \$6m will be paid to resolve outstanding issues from the old contract.
A further \$38m covered an increase in reserves for covering medical costs. Analysts interpreted this as evidence that Humana was not limiting the utilisation of healthcare as much as it had hoped.
Health management organisations, or HMOs, seek to limit the amount of healthcare customers use, and this part of the charge helped to damage shares in other large companies in the sector.
By mid-session, Humana had fallen 32 per cent, down \$5½ at \$11½. Its share price had reached as high as \$32 last July.
United HealthCare, which abandoned its plan to merge with Humana last year after it announced a \$900m charge, fell 9 per cent, down \$4½ at \$46½, while Oxford Health fell almost 7 per cent, down \$1½ at \$14¼.
Joseph Marinucci, a healthcare analyst at AM Best, said: "The overriding issue here is that analysts are questioning the ability of HMOs to effectively control utilisation - and that's really what the industry has developed around. It's been HMOs' goal to improve upon utilisation, and it's a great challenge."

Both German banks declined to comment on their holdings, but Commerzbank said: "We are very interested in BCI, and we consider it our bank in many aspects." Commerzbank already has a member on BCI's supervisory board.
The share sales followed the recent proposal by UniCredito Italiano, a larger Milan bank, to merge with BCI through a share exchange.
Deutsche Bank, with 4.6 per cent, is among several large BCI shareholders, including Paribas of France (4 per cent), which favours the merger. It would create an enlarged banking group with total assets of more than 1,500,000bn (\$278bn).
But another influential group including Commerzbank (9 per cent before any recent purchases) appears to have doubts over the UniCredito

C&W could raise bid for Japan telecoms carrier

Battle for IDC may prompt UK group to rethink its \$515m bid

By Shinya Matsumoto in Tokyo and Jonathan Ford in London

Cable and Wireless, the UK telecoms group, could raise its offer for IDC if the directors of the Japanese international telecoms carrier do not recommend its bid at a board meeting on Thursday.
C&W, which is already a large shareholder in IDC with a 17.7 per cent stake, is locked in a takeover battle for IDC with NTT, Japan's telecoms giant.
If the IDC board recommends the NTT offer, which is understood to value the company at ¥83bn (\$630m), or does not reach a decision, "the subject of price could be back on the table", according to people close to the deal. C&W's offer values IDC at ¥62.4bn.
Both companies have made offers to IDC management, which is expected to make a recommendation to shareholders, which include Toyota, the car manufacturer, Itochu, the trading company, and AirTouch, the US telecoms company.
However, the competing offers are too close in terms of price to suggest an outright win in the bid.
In the event that the IDC board recommends the NTT offer, C&W, as a founding shareholder of IDC, has a right to buy the shares at the price indicated by NTT. Junichiro Miyama, president of NTT, has suggested that the Japanese carrier would not raise its offer in a bidding war with C&W.
However, C&W is confident that it will not have to increase its offer to NTT's level due to Japanese government regulations that restrict NTT's activities. As the former public utility whose activities



Hotting up: The stakes are rising in Japan's telecoms sector

were restricted to domestic telecoms services, NTT is prohibited from directly being involved in international services until July 1. Even if the IDC board recommends the NTT bid, NTT would not be able to proceed with its tender offer without special permission from the Japanese government.
NTT is required to purchase 100 per cent of IDC due to regulations governing its relationship with the telecoms authorities and with Japan's ruling party, with which it has strong links. Peter Eustace, of C&W, said that if this were the case, "we would make a big fuss".
voluntarily sell our stake in IDC," the company said.
If the IDC board recommends the C&W offer, C&W plans to start the tender process within one to two weeks of the April 15 board meeting and pay for the shares in cash. In Japan, a board recommendation on a takeover is almost always accepted by the main shareholders.
NTT could use its influence with the telecoms authorities and with Japan's ruling party, with which it has strong links. Peter Eustace, of C&W, said that if this were the case, "we would make a big fuss".

BCI stake sale heightens battle between German banks

By Paul Rette in Milan and Uta Harnischfeger in Frankfurt

A battle between top German banks for influence in Italy's rapidly-consolidating banking sector appeared to intensify yesterday after the sale of a significant shareholding in Banca Commerciale Italiana.
BCI confirmed yesterday that Tiger Fund of the US had sold a 3.08 per cent stake on March 31 for about €570m (\$716m).
Another US fund, James Capital, was also reported to have sold 1.9 per cent of BCI, but this has not been confirmed.
News of the sales prompted speculation that Commerzbank, Germany's fourth largest, may have increased its existing 5 per cent stake in BCI. Deutsche Bank, another key BCI shareholder, was also seen as a potential buyer.
Both German banks declined to comment on their holdings, but Commerzbank said: "We are very interested in BCI, and we consider it our bank in many aspects." Commerzbank already has a member on BCI's supervisory board.
The share sales followed the recent proposal by UniCredito Italiano, a larger Milan bank, to merge with BCI through a share exchange.
Deutsche Bank, with 4.6 per cent, is among several large BCI shareholders, including Paribas of France (4 per cent), which favours the merger. It would create an enlarged banking group with total assets of more than 1,500,000bn (\$278bn).
But another influential group including Commerzbank (9 per cent before any recent purchases) appears to have doubts over the UniCredito

man banks' activities are mostly concentrated on the northern Italian retail market, but Deutsche and Commerzbank have also been active in fund management. Deutsche has repeatedly stated its interest in further acquisitions in the Italian banking market.
The main opponent of the BCI/UniCredito merger is the top management of Mediobanca, the Milan investment bank. Both BCI and UniCredito have each traditionally owned 8.5 per cent stakes in Mediobanca but the secretive investment bank has in the past pulled the strings in the two commercial banks.
Mediobanca also owns 11 per cent of Assicurazioni Generali, Italy's largest insurer, with a 6 per cent stake in both BCI and Commerzbank. The German bank has also pledged to buy a 2.5 per cent stake in Generali.
Mediobanca has sought unsuccessfully for the past 12 months to push BCI into a merger with Banca di Roma. Its top management now appears to regard the proposed merger between BCI and UniCredito as a threat to its own independence and influence.

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COMPANIES & FINANCE: EUROPE

GARMMAKING GERMAN GROUP THOUGHT TO BE EYEING ACQUISITION AFTER SEEKING SHAREHOLDER APPROVAL

VW in move to raise fresh capital

By Uta Hamischleger in Frankfurt

Volkswagen yesterday appeared to be eyeing an acquisition after it emerged that it would ask its shareholders for approval to increase its authorised capital by 40 per cent.

Any approval would give Europe's largest carmaker carte blanche to raise around DM18bn (€9.2bn, \$9.9bn) in fresh funds. Although Volkswagen declined to comment on its intentions, saying only it wanted to assure the group's growth in coming

years, industry observers suggested that it may use the money to pay for the acquisition in the truck sector. Speculation has recently focused on Scania, the Swedish automotive group.

In an invitation to its shareholders to meet on June 2, Volkswagen said it would ask shareholders to approve an additional DM783m in authorised capital, allowing Volkswagen to raise roughly €9bn (DM18bn) between now and June 1, 2004. Of that, Volkswagen could raise around DM2.3bn in a direct placement, while

the rest would be come in form of a rights issue. "In the next few years it may become necessary to secure the growth of the Volkswagen group with adequate capital, for example for acquisitions or the purchase of stakes," Volkswagen said in its invitation, reported in the German business media.

In addition, Volkswagen is expected to ask its shareholders for approval to buy back up to DM1.95m of its own shares and issue DM1.5bn worth of options and convertible bonds.

The timing of Volkswagen's request to shareholders puzzled analysts yesterday because the company's shares have been at low levels since a recent profit warning and a troubled capital increase in 1997.

At the time, Volkswagen angered shareholders by announcing a DM6bn capital increase without telling them what it needed the funds for. In March 1998, it abandoned half of the share offering.

The company has said it would wait for the next downturn in the truck industry before stalking existing

truckmakers. Investor, the majority shareholder in Scania, was believed to have asked for as much as SKR340 (US\$41) per Scania share - a bid that translates into a roughly DM18bn price tag for the whole of Scania.

However investor yesterday would only say that "nothing had changed" since it broke off talks with Volvo, the Swedish automotive group that recently sold its car division to Ford of the US.

Additional reporting by Nicholas George in Stockholm

Saga to sell assets to boost profits

By Vateria Sköld in Oslo

Saga Petroleum, Norway's third largest oil company, has announced plans to sell up to Nkr2bn (\$256.1m) in assets and cut staff, costs and business units to bolster profits and its appeal to potential alliance partners.

The cuts fit in the missing details from Saga Petroleum's earlier warning in February, when it vowed to radically restructure the company following a worse-than-expected net loss of Nkr1.26bn last year amid low oil prices and huge write-downs.

Diderik Schnitler, Saga Petroleum chief executive, said the measures would help the company return to profit this year and allow it to grow, even under a \$10 per barrel oil price scenario, thus increasing its appeal as a partner. The company has held alliance talks with several interested companies, but has not received any takeover bids, he said.

Saga has been the subject of merger speculation after Statoil, the Norwegian state-owned oil company, purchased a 20 per cent share holding in the company last year and amid an increasing number of mergers among oil companies.

"There is a takeover premium on Saga. The company has more than 1bn barrels in oil reserves and (its shares) are worth more than Nkr100", said Bjorn Jacobsen, an analyst at Fearnley Funds in Oslo.

As part of the measures outlined, Saga plans to sell up to Nkr2bn in non-strategic assets, including the Vestmål field offshore Norway to Gaz de France which is now under consideration by the Norwegian authorities. Saga will realise the remaining Nkr1.5bn through the disposal of its various interests in more than 100 oil and gas licenses globally.

In addition, Saga aims to save more than Nkr400m in annual administrative costs by cutting 430 from its 1,800 staff by July and spending Nkr130m less on IT, travel and office expenses.

Saga will halve its exploration budget to Nkr300m, reduce field development investments and UK activities, and halve its number of organisational units. Saga Petroleum has reorganised the company into 14 business units under four business areas: Norwegian shelf north, Norwegian shelf south, international, and oil and gas.

NEWS DIGEST

COSMETICS

Glossy L'Oréal forecasts sustained growth ahead

L'Oréal, the French cosmetics group, yesterday reported a 12 per cent rise in 1998 net profits to €719m (US\$776m), and forecast another year of "strong growth" in 1999. Sales rose 9.1 per cent to €11.5bn. The company also reported a 9.5 per cent rise in first quarter sales to €2.6bn. It is planning to pay a dividend of FF18.5 a share, yet to be approved by shareholders, up from FF16 in 1997. L'Oréal shares closed at €55.1, up 0.3 per cent. Lindsay Owen-Jones, chairman, said 1998 had been an "extraordinary year" for the group, with uninterrupted growth to spite of the emerging markets crisis. Samer Iskandar, Paris

REPROGRAPHICS

Printers switch lifts Océ

Océ, the Dutch reprographics group, is benefiting from improved margins amid a switch to digital printers and copiers as well as a greater share from service contracts in its income. Net earnings for the first quarter rose 12 per cent to €28.2m (US\$30.4m) although revenues at €629.6m were just 1 per cent higher. Negative effects from exchange rates held back growth, particularly in its wide-format printing systems used in the engineering sector. Sales there fell 5 per cent to €170m, although the company expects that the imminent launch of a mid-volume printer-copier for that market will contribute to profits in the second half. The annual meeting approved a redenomination of Océ's capital to a par value of €0.50 from FF1, to take effect from April 19. Gordon Gramb, Amsterdam

BANKING

Ceska Sportelna reports loss

Ceska Sportelna, the dominant Czech retail bank that is due to be fully privatised at the end of this year, yesterday reported a preliminary 1998 loss of Kc2.8bn (€96m, US\$107m) according to international standards. In 1997 the bank had made a Kc2.8bn profit. The bank made Kc10.3bn of provisions last year because of stricter central bank rules on collateral for its loans, the impact of the Russian loan default on its investments, and the deep Czech recession. The volume of client deposits only increased by 3 per cent to Kc311bn while loans to clients fell 15 per cent to Kc142bn, partly because of the transfer of Kc10.4bn of bad loans to Konsolidacni Banka, the state factoring bank. The government expects to issue a tender in May for the sale of its 45 per cent stake in Ceska Sportelna. To ensure it goes smoothly, it has transferred some of its bad loans, subscribed to a Kc5.5bn subordinated bond issue and is expected to remove low-interest social loans before privatisation. Last month the government also changed most of the bank's board and agreed to take part in a potential doubling of its share capital. Robert Anderson, Prague

HOTELS

Sol Meliá seeks expansion

Sol Meliá, the listed Spanish hotel group, is seeking to expand rapidly in Europe following the completion of a controversial merger process that has brought the different companies controlled by the Majorca-based Escamir family into a single unit. The restructured business is competing with a peer group of hotel operators which includes the Sheraton, Holiday Inn and Meridien brands for the acquisition of hotel assets in France, Holland and Belgium owned by Libertel, a subsidiary of France's Vivendi conglomerate that has been put on sale. The plans by Sol Meliá, which operates 243 hotels worldwide involve seeking to build up a strong presence in large cities in Europe and in Latin America. The company believes that by consolidating its hotel ownership and hotel management units it has the financial strength to grow by acquisition. Tom Burns, Madrid

Moroccan banks bend to the winds of change

Liberalisation of the economy is encouraging the sector to seek new sources of income, writes Roula Khalaf

The easy times are drawing to an end in Casablanca. After four years of surging profits, Morocco's quoted commercial banks posted only modest gains in 1998.

According to Casablanca Finance Group, a local securities firm, the average net profit increase for five large banks was about 8.8 per cent, excluding extraordinary capital gains. This compares with net profit rises of 15 per cent in 1997 and 22 per cent in 1996.

The more moderate growth reflects changes in Morocco's banking sector in recent years. Less than two years ago, the industry was dominated by a cartel of sorts, with the leading banks largely agreeing on changes in interest rates.

Last year, however, two affiliates of foreign banks broke the trend, in a move that is rapidly turning the industry into a competitive market and one of the more vibrant in the Middle East and North Africa region.

Since 1993, Morocco's banking sector has benefited from liberalisation of the economy, which lifted strict loan pricing and freed banks from excessive reserve requirements. At the same time, the government promoted development of a stock exchange and fed it through privatisation of state entities, providing the banks with a new line of business.

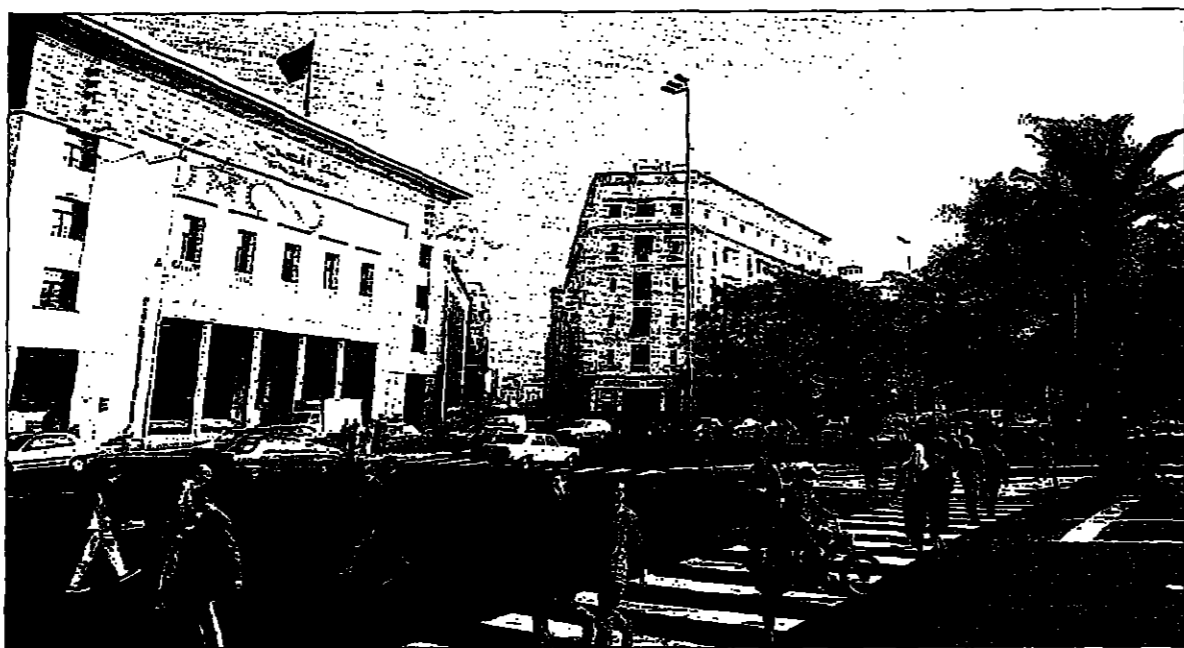
While the Moroccan economy remains at the mercy of rainfall - agriculture accounts for 40 per cent of employment - drought has had a limited effect on the banking sector.

Most banks have little exposure to the agricultural and real estate sectors and compensate for the slowdown in growth through financing increased food imports. The banks' profitability has further been boosted by cheap deposits. According to a research report by Nomura, as much as 49 per cent of the customer deposit base has traditionally received little or no interest.

Analysts say even companies keep their savings in current accounts, because savings accounts are not sufficiently flexible.

But as Morocco begins to implement its association agreement with the European Union, bringing it into a free trade zone by 2012, banking is becoming more challenging.

While the banks are being urged by the business community to play a greater role in intermediation and take on risk for smaller companies, the government is being urged to pursue further reform.



At the crossroads: the challenge for the banks is to contribute to the development of the economy

Exchange controls to prevent capital flight remain in place and several banks have yet to be privatised. They include Crédit Populaire du Maroc, set up in 15 co-operatives and controlling about 30 per cent of the country's deposits.

Wafa Bank is usually cited as the best example of successful diversification. The bank has only about 12 per cent of total deposits in Morocco but boasts a 35 per cent market share of the mutual fund business, which has seen explosive growth in recent years, as well as a 20 per cent share of the consumer finance market. Emphasis has also been laid on investment banking and brokerage. The bank, controlled by the Kettani family but quoted on the Casablanca bourse, is planning to raise non-interest income to 50 per cent of total revenues by 2002.

Other banks, such as Banque Marocaine pour le Commerce Extérieur, the third largest bank privatised

in 1995, are now trying to catch up and investing huge resources to expand investment banking activities.

Perhaps the biggest challenge for the banks, however, is to move away from a small number of blue chip clients - state-owned or family-owned - and contribute more efficiently to development of the Moroccan economy. This requires better risk management and an upgrade in staff.

"What they will have to do is finance smaller, more risky companies," says Mr Alami. "This means the personnel they hire will become more important and they will have to start better analysing companies. The banks still say today that small companies are too risky and cannot be touched."

As one industrialist puts it: "Our banks are getting more competitive but they are still banks for the rich."

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Royal KPN N.V., with its registered office in Groningen and with its headoffice in The Hague (the Netherlands)

Annual General Meeting of Shareholders

Notice convening the annual general meeting of shareholders of Royal KPN N.V., to be held at the Netherlands Congres Centrum, Churchillplein 10, The Hague, the Netherlands, on Thursday, April 29, 1999 at 2:00 p.m.

The agenda for the annual general meeting is as follows:

- 1 Opening and announcements
- 2 1998 annual report of the Board of Management
- 3 1998 financial statements and annual report
 - a Approval of the 1998 financial statements
 - b Discharge of the members of the Board of Management and the Supervisory Board
- 4 Composition of the Board of Management
- 5 Appointment of a member of the Supervisory Board
 - a Opportunity to make recommendations for the appointment of a member of the Supervisory Board
 - b Opportunity to object to the appointment of a member of the Supervisory Board as proposed by the Supervisory Board
 - c Announcement of vacancies which will arise at the next annual general meeting of shareholders in the year 2000
- 6 Authorization of the company to acquire its own shares
- 7 Designation of the Board of Management as body authorized to:
 - a Issue shares and share rights
 - b Restrict or exclude pre-emptive rights
- 8 Corporate Governance
- 9 Any other business and close

The complete agenda, including explanatory notes, the financial statements and the annual report are available for inspection by shareholders and other persons entitled to attend the meeting at the head office of Royal KPN N.V., Prinses Beatrixlaan 23 in The Hague and at the offices of ABN AMRO Bank N.V., Herengracht 595 in Amsterdam, and can be obtained from these addresses free of charge. The information as referred to in article 142 (3) of Book 2 of the Dutch Civil Code is incorporated in the explanatory notes to the agenda and is furthermore available for inspection at the aforementioned addresses.

Holders of registered ordinary shares who wish to attend the meeting must notify the Board of Management in writing no later than Friday, April 23, 1999.

Holders of bearer shares who wish to attend the meeting must deposit their shares at the aforementioned address of ABN AMRO N.V. no later than Friday, April 23, 1999. The previous sentence also applies to persons who are entitled to attend the meeting by virtue of a usufruct or pledge established on shares.

The right to attend the meeting may be exercised by a written proxy, for which purpose forms can be obtained free of charge from the above addresses. The written proxy must be received by the Board of Management or the above office of ABN AMRO Bank N.V. no later than Friday, April 23, 1999.

Registration for admission to the annual general meeting will take place from 12:30 p.m. until the commencement of the meeting at 2:00 p.m. After this time registration is no longer possible.

Persons entitled to attend the meeting may be asked for identification prior to being admitted. Persons entitled to attend the meeting are therefore requested to carry a valid identity document, such as a passport or a driver's licence.

The Board of Management
The Hague, April 9, 1999
Prinses Beatrixlaan 23

PAN-HOLDING

Société Anonyme - Luxembourg Siège Social : Luxembourg R.C. Luxembourg: B 7023
7, Place du Théâtre, Boîte Postale 408, L-2014 Luxembourg
Téléphone: (352) 46 24 01/46 24 02 Téléfax: (352) 46 25 27

NOTICE OF ANNUAL GENERAL MEETING OF SHAREHOLDERS

The shareholders of PAN-HOLDING S.A. are invited to attend the

ANNUAL GENERAL MEETING

which will be held at the registered office of the Company, 7, Place du Théâtre, Luxembourg, at 3.00 pm, on April 27, 1999, with the following agenda:

1. To accept the Directors' Report and to approve the financial statements and accounts for the year ended December 31, 1998.
2. To approve the appropriation of the results, to declare a dividend and to fix its date of payment.
3. To authorize the Board of Directors to delegate the day-to-day management of the Company to the Management Committee.
4. To grant discharge to the Directors for the proper performance of their duties.
5. To re-elect Directors.
6. To fix the Directors' emoluments for the year 1998.
7. To re-elect the Auditor.
8. To transact any other business.

The bearer share certificates may be deposited with a bank or financial institution acceptable to the Company. The corresponding deposit certificates should be forwarded to the Company, P.O. Box 408, L-2014 Luxembourg, so as to reach them prior to April 22, 1999.

The owners of registered shares need not deposit their share certificates.

Shareholders who intend to participate in the meeting should inform the Company in writing prior to April 22, 1999.

Shareholders who cannot attend the meeting in person are invited to send the duly completed and signed proxy form to Pan-Holding S.A., P.O. Box 408, L-2014 Luxembourg, so as to reach them prior to April 22, 1999.

THE BOARD OF DIRECTORS

EUROPEAN GOAL AND STEEL COMMUNITY
FF 300,000,000 First due 2002
Notice is hereby given that the rate of interest for the period from April 09, 1999 to July 09, 1999 has been fixed at 2.25% per cent per annum. The coupon amount due for the period is FF 63,000 per denomination of FF 2,800,000 and FF 63,000 per denomination of FF 100,000 and will be payable on the interest payment date, July 09, 1999.
The Fiscal Agent
Banque Paribas de Paris
(Luxembourg) S.A.

Notice of Payment of Dividend to the Holders of Homestake Mining Company
\$.5 per cent, Convertible Subordinated Notes Due 2000
Notice is hereby given as follows:
1. Homestake Mining Company has declared a dividend of five cents per share on its Common Stock.
2. The dividend is payable on May 10, 1999 to Stockholders of Record on April 20, 1999.
3. The dividend is payable in cash other than out of earned surplus.
Homestake Mining Company
March 20, 1999

Surge in power

Carrefour

Financial Times

COMPANIES & FINANCE: THE AMERICAS

CONGLOMERATES PROFITS RISE BY 14 PER CENT BUT STILL FAIL TO MEET EXPECTATIONS

Surge in power systems lifts GE

by John Authers in New York

General Electric, the US conglomerate, succeeded in raising profits by 14 per cent in the first quarter, on the back of a 6.8 per cent increase in revenues. Jack Welch, GE's chief executive, also boosted sentiment with his bullish prediction that the company would register "record performance" for the remainder of this year, thanks to "aggressive moves" to position itself for growth.

However, the results were not significantly ahead of the earnings predicted by analysts polled by First Call, the research group, and the stock slipped 3% in early trading to \$113. GE's market capitalisation has been overtaken by that of Microsoft in recent months, but at \$78bn it remains the world's second largest company by market value.

Most sections of the company, which has diversified into financial services and media from its traditional base in manufacturing, registered increases. Power systems logged the greatest growth in profits, rising 27 per cent from \$143m to \$182m. The company said the division had signed 20 long-term service agreements during the first quarter, valued at more than \$1bn.

GE Capital, the largest non-bank financial services organisation in the US, saw its profit rise 17 per cent to \$1.08bn, from \$881m in the first quarter last year, on the back of an 11 per cent increase in revenues. It completed six acquisitions during the quarter, including several deals in Japan where it has been "bargain-hunting". Earnings from Japan rose almost 400 per cent compared to the first quarter of last year to \$40m.

Global consumer finance, which covers nations outside the US, doubled its profits. The NBC broadcast network, still the largest in the US, raised profits by 12 per cent to \$33m. Mr Welch also pointed to a series of investments which NBC has made in interactive entertainment companies.

Philips and VLSI end their stand-off

By Louise Kohoe in San Francisco

Philips, the Dutch electronics group, has reached a standstill agreement with VLSI Technology, the Silicon Valley chip-maker that it launched a hostile bid for last month. The agreement ends a stand-off between the companies and could lead to a higher bid from Philips, analysts said. However, VLSI has retained the right to seek alternative offers.

NEWS DIGEST

COMMUNICATIONS

Nortel Networks shares rise on Bell contract

Shares in Nortel Networks rose 8 per cent in early Toronto trading yesterday after the Canadian communications networking company announced it had won a contract to supply Bell Atlantic, the US carrier, with US\$600m worth of local access network equipment. The contract was seen as an important victory for Nortel as it has been trying to increase its market share in local access products, which account for a significant portion of carriers' capital spending.

Alcatel, the French telecommunications equipment maker, was awarded a similar US\$600m contract, but industry observers noted that Nortel had cut into Alcatel's market share. Prior to yesterday's announcement, Bell Atlantic had relied on Alcatel for about 80 per cent of its local access equipment.

While Nortel is a leader in fibre optic transmission equipment for long-haul traffic, it has taken only a modest share of the market for local access equipment. "This [deal] speaks volumes about Nortel's ability to marry datacom and optical networking. It sets up the long-term potential for Nortel to knock off Lucent Technologies [of the US] in the local access market," said one industry analyst.

In a separate US\$400m agreement with Bell Atlantic, Nortel is to upgrade voice switching equipment that it had previously provided to the carrier. Nortel shares were up C\$6.25 at C\$109.45 following the announcements. Scott Morrison, Toronto

Cisco makes two buys

Cisco Systems, the dominant provider of routers for internet traffic, is buying two companies for a combined total of \$445m worth of stock, boosting its ability to help telephone companies upgrade their networks to handle more voice and data traffic.

Cisco said yesterday it would buy Fibex Systems and Sentient Networks, which make equipment that support the asynchronous transfer mode (ATM) standard - switching technology that allows high-speed transfer of voice, data and video across a network. Reuters, San Jose, California

ACCOUNTANCY

D&T sells subsidiary

A subsidiary of Deloitte & Touche, the US "Big Five" accounting firm, has been sold through a management buy-out. Resources Connection, which had seen revenues rise to \$100m a year from its foundation in 1996, was spun off in order to avoid regulations which were already clipping \$9m a year off revenues.

The unit provides skilled professionals on a project or interim basis to clients to help with M&A deals, IT system installation and other assignments. However, the business was constrained by rules governing services which it was unable to supply to audit clients of Deloitte & Touche. The MBO was backed by Evercore, the New York investment firm founded in 1995 by Roger Altman, former US deputy treasury secretary. Jim Kelly

PHARMACEUTICALS

Overseas growth lifts Abbott

Abbott Laboratories, the US drugs and healthcare products group, yesterday reported a 13.2 per cent increase in first-quarter earnings per share, to 43 cents. After-tax profits stood at \$666.6m, up from \$529.6m previously, with sales increasing 8.3 per cent to \$3.3bn. The strongest sales growth came outside the US, although domestic sales increased by about 6.5 per cent. The results were slightly better than analysts' forecasts and Abbott shares rose \$1.2 in early trading to \$49. Nikki Tall, Chicago

TD leapfrogs to top of Canadian bank league

Toronto-Dominion Bank's discount brokerage business has given it a lift, writes Edward Alden



Going for growth: Charles Baillie says discounting is integral

Toronto-Dominion Bank, long the smallest of Canada's "big five" banks, this week became the largest. With investor enthusiasm for TD's burgeoning discount brokerage business pushing its stock to a record high, TD has overtaken perennial leader Royal Bank of Canada as the largest Canadian bank by market capitalisation.

At Wednesday's closing share price of C\$78.50, TD was valued at more than C\$23.2bn (US\$15.5bn), slightly above Royal Bank's C\$22.5bn. TD shares were up another C\$1.90 to C\$80.40 in early trading yesterday.

Most of the excitement has been generated by the bank's announced plans to spin off its global discount brokerage through an initial public offering of 10 per cent of the business. TD is the world's second largest discount broker, and is growing more rapidly than Charles Schwab, the largest.

"It's very rare that a Canadian gets that kind of opportunity in a high-growth business," Charles Baillie, chairman and chief executive, said yesterday. "We're really like to push that."

With shares in Schwab trading at more than 90 times earnings, analysts are predicting that TD's IPO could generate close to C\$1bn, allowing it to increase spending on advertising and technology. Shares in the new company, to be known as TD Water-

house Securities, should also be a much more potent currency for acquisitions than the bank's lower multiple shares.

While TD has historically generated the best shareholder returns of any Canadian bank, it has often been dismissed as a poor cousin to Royal Bank and the Canadian Imperial Bank of Commerce.

But shares in the other banks have languished since the government last year blocked two merger proposals that would have joined Royal with the Bank of Montreal and TD with CIBC.

Analysts say that without the size the mergers would have brought, Canadian banks must become more focused players, concentrating on niche businesses on a North American or global scale. TD appears well ahead of its rivals in making that transition.

Mr Baillie said the bank began to scrutinise all 34 lines of its business three years ago and to allocate capital to high-growth portions that promised the

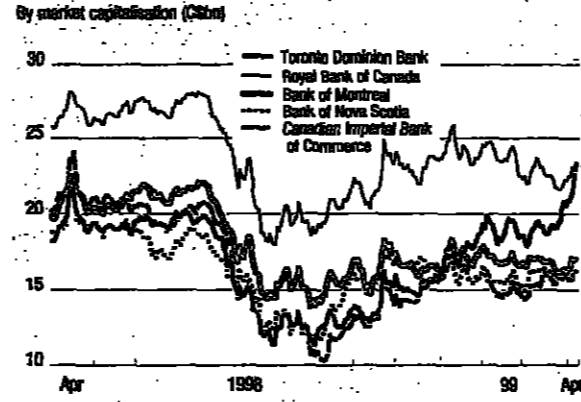
best return on equity. That led to a decision to abandon two businesses entirely, payroll and custody, and to concentrate on seven areas: discount and full-service brokerage, investment management, mutual funds, electronic banking, retail branch banking and investment banking.

TD's competitors are only beginning that process. Anthony Comper, the new chief executive at the Bank of Montreal, announced a similar review in February, and CIBC's incoming chief executive, John Hamkin, followed suit last month.

For TD, the crown jewel has been discount brokerage. Led by Waterhouse Securities, the US discount brokerage company acquired in 1996, revenues from TD's wealth management division grew by 87 per cent over the last year while net income more than doubled.

TD's entire wealth management business produces just 16 per cent of profits, but it is growing rapidly worldwide at a time when Canada's banks face a

Canada's top five banks by market capitalisation (C\$bn)



Source: Thomson

saturated market at home. Mr Baillie says the discount business is an integral part of TD's core banking strategy. Rather than leaving money in low-yielding deposits, brokerage customers can invest for higher returns while enjoying the same services associated with traditional bank accounts.

"You can make deposits, you can take loans out, you can transfer money and you get a better return than you would on a bank account. To us it's really banking... It's very much the way our industry will look going forward."

Royal Bank announced this week it would invest C\$29m to expand the operations of Bull & Bear Securities, its tiny US discount brokerage subsidiary with just 25,000 accounts. Bull & Bear is the same size that Royal's Canadian discount broker, Action Direct, was seven years ago, and Action Direct has since grown into Canada's second largest behind TD.

But Mr Baillie says the barriers to entry are much higher than a few years ago. "It really is a critical mass business. You're not going to be profitable until you are a fair size. It is an area where we can get a jump and keep that for some time." The barriers have grown higher as commissions have dropped.

He also predicts the discount business will continue to consolidate because the economies in establishing a distinct brand and the synergies of merging back office operations are enormous.

While things have rarely looked better for TD, the stock promises to be much more volatile than in the past.

Nigel Heath, analyst with Dominion Bond Rating Service, which downgraded all the Canadian banks last month, says TD is heavily exposed both to a downturn in the markets and to waning investor enthusiasm for internet-related stocks.

Mr Baillie acknowledges the concern, but is not overly worried. "We are going to be more volatile," he says, "but we'll be volatile from a higher base."

Carrefour

SALES, TAXES INCLUDED AS OF MARCH 31, 1999

	March 99	% March 99/ March 98	3 months ended: March 31, 1999	% compared March 99/ March 98
Group sales:				
• in euros million	2 962	22.1	8 480	78.9
• in FF million	19 430		55 623	
France:				
• in euros million	1 838	38.5	5 288	33.8
• in FF million	12 054		34 690	

In March, Carrefour has opened its 22nd store in Taiwan (Taishung - Cheng Shing, 9 000 m²).

Financial Times Surveys

Asian Financial Markets

Friday April 30

For further information please contact:

Heather Riley in Hong Kong
Tel: +852 2905 5553 Fax: +852 2537 1211 Email: heather.riley@FT.com
or Larry Kenney in London
Tel: +44 171 873 4835 Fax: +44 171 873 3204 Email: larry.kenney@FT.com

FINANCIAL TIMES
No FT, no comment.

INDUSTRIVÄRDEN

Annual General Meeting

Shareholders of AB Industrivärden are cordially invited to attend the Annual General Meeting on Wednesday, April 21, 1999, at 2 p.m. at Grand Hotel, Vinterträdgården, in Stockholm, Sweden.

For complete notice with agenda, please contact Industrivärden.

Stockholm, Sweden, March 1999

The Board of Directors

AB Industrivärden (publ.), Box 5403, SE-114 84 Stockholm, Sweden
Phone +46 8 666 64 00, Fax +46 8 661 46 28, info@industrivarden.se or www.Industrivarden.se

Deutsche Bank

Aktiengesellschaft

(Incorporated in the Federal Republic of Germany with limited liability)
Frankfurt am Main

We are convening our Ordinary General Meeting this year on Monday, May 17, 1999, 10.00 a.m. in the Festhalle, Messe Frankfurt, Ludwig-Erhard-Anlage 1, 60327 Frankfurt am Main.

Agenda:

1. Presentation of the established Annual Financial Statements and the Management Report for the 1998 financial year, with the Report of the Supervisory Board, presentation of the Consolidated Financial Statements and the Group management report (according to IAS) for the 1998 financial year
2. Appropriation of distributable profit
3. Ratification of the acts of management of the Board of Managing Directors for the 1998 financial year
4. Ratification of the acts of management of the Supervisory Board for the 1998 financial year
5. Election of the auditor for the 1999 financial year
6. Authorization to acquire own shares
7. Approval of the agreement on the hive-down of the partial business Retail Banking of Deutsche Bank AG to Bank 24 Aktiengesellschaft
8. Approval of the control and profit transfer agreement between Deutsche Bank AG and European Transaction Services Aktiengesellschaft (formerly: GRABA Beteiligungs Aktiengesellschaft), Frankfurt am Main
9. Increase of share capital from company funds, adjustment of conditional capital amounts, and amendment to the Articles of Association
10. Amendment of the remuneration of the Supervisory Board, amendment to the Articles of Association
11. Creation of new authorized capital and amendment to the Articles of Association
12. Creation of additional authorized capital (with the possibility of excluding pre-emptive rights pursuant to § 186 (3) sentence 4 Stock Corporation Act) and amendment to the Articles of Association
13. Authorization to issue participatory certificates with warrants and/or convertible participatory certificates, bonds with warrants and convertible bonds, creation of conditional capital, amendment to Articles of Association
14. Authorization to grant option rights to employees of Deutsche Bank Group through creation of conditional capital and amendment of the Articles of Association
15. Conversion of bearer shares to registered shares, exclusion of claim to certificate form and amendments to the Articles of Association

Shareholders entitled to participate in the General Meeting and to exercise their right to vote are those who have deposited their shares during normal office hours and in the prescribed form at a depository bank until the end of the General Meeting.

Depository banks are those specified in the Bundesanzeiger of the Federal Republic of Germany No. 62 of March 31, 1999

Depository banks in the United Kingdom are:

- Deutsche Bank AG London
- 6, Bishopsgate, London EC2P 2AT
- Midland Bank plc, Securities Services UK Department, Ground floor, Suffolk House, 5 Laurence Pountney Hill, London EC4R 0EU

Shares shall only be deemed deposited if they have been lodged by May 7, 1999, at the latest, with either or the aforementioned depository banks or with any other authorized depositories in the United Kingdom. In the U. K., entrance cards or forms of proxy will be issued by the aforementioned offices of Deutsche Bank AG or Midland Bank plc to whom application should be made.

Copies of the Annual Report as well as the complete wording of the Agenda will be available at the aforementioned banks on or about April 12, 1999.

Frankfurt am Main, April 1999

The Board of Managing Directors

COMPANIES & FINANCE: ASIA-PACIFIC

Kokumin seeks extra capital

By Naoko Nakamae in Tokyo

Kokumin Bank, a Tokyo-based second-tier regional bank, yesterday said it was appealing to its shareholders to help boost its capital base in the wake of an inspection by the Financial Supervisory Agency, the banking watchdog.

It is understood the FSA's inspection will show the bank to have a capital deficit of around ¥50bn (\$42.5bn). Should Kokumin Bank be unable to raise more capital, government authorities could deem it insolvent.

A total of ¥745.6bn of public funds was injected into leading banks to stabilise the ailing banking system, but Kokumin's woes could be the first sign of further problems in Japan's large regional banking sector.

Yukio Okonogi, Kokumin's president, yesterday said it had asked for help from Kokusai Kogyo, a transport and leisure group that owns 73.3 per cent of Kokumin.

"We have not heard from the Financial Supervisory Agency or the Financial Reconstruction Committee. And we have not yet received the official results of the inspection. At the moment we plan to continue to ask for help from our main shareholder, Kokusai Kogyo."

Kokumin, which was established in 1953, is a small bank with 38 domestic branches, 745 employees and some ¥520bn in deposits.

Kokusai Kogyo, which is unlisted, said it would not comment on whether or not it would aid Kokumin until the result of the FSA's inspection was announced.

But industry insiders were doubtful whether the company would be prepared to advance further capital.

In fiscal 1997, Kokusai Kogyo injected some ¥25bn into Kokumin through a stock party share allocation and the purchase of Kokumin's headquarters.

This helped the bank raise its capital adequacy ratio ahead of a government plan requiring banks to adopt prompt corrective action if they did not meet capital adequacy standards.

Kokumin's troubles highlight the continuing fragility of the Japanese banking system. Last year, Nippon Credit Bank and Long-Term Credit Bank, two insolvent banks, were forcibly nationalised. But government officials were doubtful whether this option would be chosen for a smaller bank.

RETAILING CHAIRMAN TO PAY HK\$1.53bn TO MOVE GLOBAL BRANDS PORTFOLIO, INCLUDING HARVEY NICHOLS, INTO PRIVATE COMPANY

Dickson Concepts to sell foreign assets

By Louise Lucas in Hong Kong

Dickson Concepts, one of Hong Kong's most successful international companies and owner of London's upmarket retailer Harvey Nichols, has announced it will sell its foreign assets.

Global brands, including controlling stakes in Harvey Nichols and ST Dupont of France, will be shifted into a private company owned by Dickson Poon, chairman, and his family. Mr Poon and his associates will pay at least HK\$1.53bn (US\$197.4m) for the aggregate portfolio.

The deal strengthens the balance sheet of the new, Asian Dickson Concepts, giving it net cash of some HK\$435m. While this makes it a more attractive acquisition, Mr Poon underlined his commitment to both the company and its public listing.

Mr Poon said the move would unlock shareholder value while allowing for common control and ownership under the wider Dickson umbrella.

"Dickson as a whole has always emphasised the importance of global networks, and that's the whole beauty of this transaction," he said.

Dickson Concepts was severely hit by the Asian financial crisis, which made dents not only in the Asian stores but also at luxury names like ST Dupont, which relied heavily on Asian buyers.

As a result, Dickson Concepts is set to announce its first annual loss in 19 years of trading.

However, Mr Poon said that as Asia moves into recovery the company could be dragged down further by its European interests.

ST Dupont's restructuring is expected to be costly and will not generate returns in the near term, while the cost of expanding Harvey Nichols in a mature market would also be a drag on the group.

"I strongly believe in the future growth and profit potential of the Asian businesses, and that is why I'm willing to increase further my interest in Dickson Concepts," he said.

The restructured Dickson Concepts will be less cash-hungry than the non-Asian privately owned vehicle, which Mr Poon said will require funding of over HK\$500m over the next two to three years. This includes £20m (\$31.9m) for the opening of Harvey Nichols' latest new store in Edinburgh.

While this burden now falls to Mr Poon and his family, some bankers noted that Mr Poon may list the private entity further down the line, while others said partial privatisation at depressed market values was often opportunistic.

But some financiers pointed out that shareholders could have obtained a higher price in the market. Stephen Clarke, managing director at Anglo-Chinese Corporate Finance, said: "The price may be fair, but a controlling shareholder is not going to pay top dollar for assets already owned."

The deal is two-pronged. The non-Asian assets, plus certain of their debt obligations, will be acquired by Mr Poon and his family and, in return, shareholders will receive a special cash dividend of HK\$8.80 per share.

After the disposal, Mr Poon will make a partial offer for 51m Dickson Concept shares at HK\$2 a share. Shareholders who take up this offer will effectively receive HK\$8.80 a share, a premium of 42 per cent to the closing price before trading in the shares was suspended on Wednesday.

While the Poon family will tighten its grip on the slimmed-down listed entity as well as acquiring part of its portfolio, Mr Poon ruled out a full privatisation.

The group intends to maintain its listing on the Hong Kong stock exchange; under domestic rules that will mean keeping a public float of 25 per cent of the shares.

Mr Poon would only say that funding would come from his internal resources. Mr Poon now owns 51.9 per cent of Dickson Concepts, and a further 2.5 per cent is held by his family.

As such, he himself is a beneficiary of the dividend payout which should leave him with a funding shortfall of some HK\$700m to pay for the assets, calculated by Dickson Poon, director at Worldsec International, a Hong Kong brokerage.

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Dickson Poon, chairman, has ruled out full privatisation from his internal resources. Mr Poon now owns 51.9 per cent of Dickson Concepts, and a further 2.5 per cent is held by his family. As such, he himself is a beneficiary of the dividend payout which should leave him with a funding shortfall of some HK\$700m to pay for the assets, calculated by Dickson Poon, director at Worldsec International, a Hong Kong brokerage.

Schweppes moves to secure sale

By Gwen Robinson in Sydney

Cadbury Schweppes, the UK confectionery and beverage group, said yesterday it remained confident that its planned sale of soft drink brands to Coca-Cola would proceed despite objections raised by Australia's competition watchdog.

The ACCC yesterday said Coca-Cola's proposed acquisition was likely to breach domestic merger provisions. Under the original proposal, there would be a "substantial lessening of competition in the market for the production and wholesale supply of carbonated soft drinks in Australia".

Regulators said they would consider a revised proposal submitted by Coca-Cola and Schweppes. The revised proposal is believed to include provisions for the divestment of some of Schweppes main beverage brands in Australia. Allan Fels, ACCC chairman, said the commission would investigate the revised proposal for its potential effect on domestic competition.

The original proposal would have seen Coca-Cola's share of the carbonated soft drink business in Australia rise to about 75 per cent from 65 per cent, said the ACCC. Cadbury Schweppes controls about 14 per cent of the market. PepsiCo about 9 per cent and other small independents the remaining 12 per cent. Under the initial proposal, concentration would have been even higher in non-supermarket segments of the market, such as hotels and clubs.

With Schweppes' international brands, Coke would have a pre-eminent range of premium branded soft drinks, threatening the capacity of existing and new participants to compete in supplying retailers.

Coca-Cola said yesterday its amended proposal submitted to the ACCC was "substantially different" from the initial deal and addressed the ACCC's "core concerns". "The companies had positive discussions with the ACCC... regarding the amended proposal and believe that real progress has been made towards a successful outcome."

Coca-Cola owns 43 per cent of Coca-Cola Amatil, the Australian based bottling operation.

Coca-Cola Amatil yesterday said it had begun talks with Coca-Cola regarding the company's "possible involvement" in the deal between Coca-Cola and Cadbury Schweppes.

would not be materially affected by the Australian Competition and Consumer Commission's decision and would probably be completed in the third quarter. "Australia was always obviously a useful part to the total deal, but I'm not anticipating any material adverse effect on the total consideration we shall receive."

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Profits rise at Sinar Mas pulp subsidiaries

By Sander Thomas in Jakarta

The three pulp and paper subsidiaries of Sinar Mas, one of Indonesia's largest conglomerates, all reported stronger profits yesterday but fluctuations in Indonesia's foreign exchange and interest rates overshadowed operational results.

Indah Kiat Pulp & Paper said profits were up 24 per cent to \$263.1m after a 19 per cent rise in sales. Foreign exchange losses of \$163.3m and interest expenses of \$102.7m took a bite out of the operating results.

Pindo Deli Pulp & Paper Mills said profits rose fourfold to \$80m, from \$15.5m last year. Sales rose 56 per cent to \$542.2m and foreign exchange losses fell by almost two thirds to \$22.8m but interest expenses rose by more than 50 per cent to \$73.4m.

Pabrik Keratas Tjiwi Kimia, which produces only paper, said profits rose 54 per cent to \$109.9m.

Unlike its sister companies, which rely mainly on pulp sales, Tjiwi Kimia saw sales decline to \$631.4m from \$705.5m.

Pulp sales have held up thanks to the rise in the competitiveness of Indonesian pulp following the collapse of the rupiah. Production costs for Sinar Mas pulp plunged from \$290 per tonne to just under \$100.

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Renong adapts to the new order

The Asian crisis has led the conglomerate to distance itself from the government

By Sheila McNulty in Kuala Lumpur

At the first annual general meeting of Renong after the Asian financial crisis began, press officers of Malaysia's biggest corporate debtor barred reporters from the room, assuring them that Halim Saad, executive chairman, would eventually come out to address them. He left through the kitchen door.

But the length and depth of the crisis have made it impossible for a company of Renong's stature to maintain such secretiveness. It has emerged that the infrastructure conglomerate has \$28bn (\$7.37bn) in borrowings - about 5 per cent of banking system loans - and is facing significant financial difficulties. Renong reported at the end of March that its losses widened to M\$1.32bn for the six months to end December.

The crisis has diminished the prestige of one of the most watched groups in Malaysia, with a stable of nine listed companies and businesses ranging from construction to telecommunications to oil and natural gas.

And though its ties to the government remain, some analysts believe it will never return to its former position of distinction.

Renong was once the investment vehicle of the ruling Umno political party and, despite denials, the group's attempts to restructure have only heightened analyst impressions that the authorities still accord it special treatment.

But the crisis has ushered in a new willingness on the part of shareholders to express dissatisfaction with perceived government bailouts of the private sector.

Renong's efforts to restructure have been plagued by problems, as the investment community interpreted privileges given by the government as a demonstration of its lack of commitment to institutional regulations.

The group first turned to its UEM subsidiary, long favoured by investors because its toll operations generate steady cash flow.

At the end of 1997, UEM borrowed M\$2.4bn to buy a 32.6 per cent stake in Renong, and the authorities granted special privileges in the form of a waiver to UEM, excusing it from having to make a general offer for the remaining shares of Renong.

Investors abandoned the stocks, and the market as a whole, interpreting the deal as a politically sanctioned and forced bail-out of a heavily indebted parent company by its subsidiary at the expense of minority shareholders.

Late last year, the combined Renong-UEM group announced it would be the beneficiary of a M\$10.5bn government-sponsored debt restructuring.

Investors and analysts once more expressed dismay at the government's obvious support, forcing the replacement of that plan by a third restructuring this month.

This last restructuring has been far more acceptable in that it does not include direct government backing for a total issuance of M\$8.4bn in bonds to bring debt payments of Renong and UEM up to date. But analysts said government assistance remained in the form of incentives for investors and extended concessions on the group's toll operations.

Nevertheless, that Renong even came up with another plan to distance the government from the group signals just how much business is going to change for the conglomerate. The opposition party has made big inroads with charges of favouritism.

"The sentiment of the public is different," says an analyst at a bank-backed brokerage house.

Not only will Renong have to contend with a government attempting to be more responsive to the public, it also needs to face up to the end of the rapid burst of infrastructure growth that enabled it to transform itself from an unknown real-estate company into a far-reaching conglomerate.

"Renong is an animal created in the construction boom. We are unlikely to see that quantum of activity for a long time because the base already is so large," says Lal Tak Heong, research director at SG Securities.

The latest restructuring leaves Renong and UEM with little choice but to dispose of assets to repay UEM's toll-road operator, PLUS, which will issue the M\$8.4bn of seven-year, zero-coupon bonds to allow

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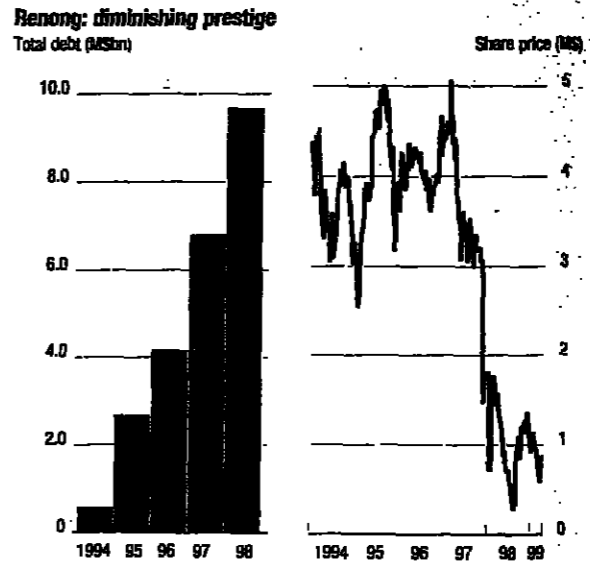
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Renong: diminishing prestige. Total debt (RMbn) and Share price (RM) from 1994 to 1998. Source: Datastream/FT.

Renong and UEM to pay their debts. Upon maturity, PLUS will have to pay M\$16.7bn to bondholders. So Renong must, in turn, repay PLUS M\$8.4bn and UEM must repay M\$5.9bn in 2008.

Analysts worry whether Renong and UEM can sell their assets, noting that their success is contingent on a recovery in the economy, now in recession. Beyond that is the likelihood that the authorities will want to spread their risk in future, given that the Renong debacle has high-

lighted the severe consequences for the banking sector and the wider economy if too much business is entrusted to a single group.

"It is a huge problem," Mustapa Mohamed, second finance minister, told reporters as the government was thrashing out the restructuring. "It is a big company involved in strategic infrastructure." Given its recent troubles, the days of Renong's uncontested ranking in the business community, might well be over.

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Canal Plus ma... Shipping... Increase... YES

COMPANIES & FINANCE: INTERNATIONAL

PAY TELEVISION FRENCH GIANT WANTS TO SUPPLY SERVICES TO TELEPIU AND ITALIAN SATELLITE SUBSCRIBERS

Canal Plus makes offer on Stream

By John Capper, Media Editor

Canal Plus, the French pay television company, has offered to acquire the satellite subscribers of a rival pay television service in Italy as part of negotiations that could bring an end to a long-running rivalry.

also considering other offers to restructure the loss-making Stream.

Canal Plus, which recently broke off merger talks with British Sky Broadcasting, the UK pay television company, wants to supply programming to both Telepiu and Stream, but leave Stream's cable subscribers with Telecom Italia.

According to people close to the talks, Canal Plus wants to supply programming to both Telepiu and Stream, while leaving the

two platforms nominally separate. This could help avoid European Commission monopoly concerns.

The talks have been prompted both by the Olivetti bid, and by opposition to earlier efforts, by News Corporation, which is controlled by Rupert Murdoch, to build up Stream as a rival service to Telepiu alongside Telecom Italia.

Following political opposition and delay in signing other partners to Stream, Mr Murdoch entered talks with

Canal Plus on a combination of their European pay television interests. News Corp holds 40 per cent of ESKYB.

It would be relatively easy to run satellite subscriptions to Stream and Telepiu alongside each other because both of the services are broadcast from the same satellite. Telepiu is estimated to have about 1.6m subscribers.

Canal Plus executives also hope that Telecom Italia could take a minority stake in Telepiu as part of a settlement. The French company

is seeking to reduce its stake in Telepiu to about 45 per cent from 90 per cent.

The French group is thought to be offering a little under the benchmark price of \$1,500 per subscriber in similar deals.

Analysts have said that Telecom Italia might be forced to close Stream if it cannot strike a deal. Olivetti has said it would seek a "strategic alliance" for Stream if it succeeded with its hostile bid for Telecom Italia.

French group in nuclear shift

By David Owen in Paris

Framatome of France expects to make more money from connectors this year than from its traditional nuclear business.

Figures released yesterday with the group's 1998 results show it expects €230m (\$248m) of consolidated operating profit from connectors in 1999 - up from €108m last year - against €200m from its energy sector.

This would mark a substantial change for a company created 40 years ago as Franco-Américaine de Constructions Atomiques to develop French expertise in nuclear reactors.

Much of the projected rise in connector-related profits and turnover is attributable to last year's \$1.5bn acquisition of US-based Berg Electronics. Following the takeover, Framatome claims to be world number two in connectors. As recently as 1997, operating profit from the energy sector was four times that from connectors.

Confirmation of this shift in the group's centre of gravity came as it reported a fall from €151m to €92m in annual net attributable profit. The result, on turnover marginally down from €2.8bn to €2.75bn, was in a year when the company did not invoice for any new nuclear power units. Consolidated operating income fell from €369m to €247m.

Yesterday's developments follow considerable speculation about possible changes in the company's shareholder base.

Serge Tchuruk, chairman of Alcatel, the telecommunications equipment group which owns 44 per cent of Framatome's capital, disclosed last month that the French government was to allow Alcatel to pull out.

There has been no clear indication of who Alcatel's replacement, or replacements, might be. Mr Tchuruk made clear that details on the withdrawal had not been decided.

Harnischfeger climbs higher

By Nikki Tait in Chicago

Shares in Harnischfeger, the US manufacturer of mining and paper-making equipment, continued to climb early yesterday in spite of the company's downbeat response to the disclosure that there may be a potential buyer for the company.

The claim was made by Trinity I Fund LP, an investment group linked to the Texas-based Bass family, which holds an 8 per cent stake in the company.

In a filing with the Securities and Exchange Commission, Trinity claimed that Harnischfeger's board might be "neglecting its fiduciary duty, particularly with respect to the evaluation of a recent offer that the company received from another company in the industry".

Trinity did not reveal the identity of the interested purchaser, but said it did not understand the basis on which the proposal "and the potentially significant synergies it could offer" were being evaluated.

Harnischfeger said yesterday that its next scheduled board meeting was due in May, and that it had no plans to bring this forward after Trinity's claim.

The Trinity letter indicated that no independent directors had met with the potential buyer, and said that the investment group itself would like to meet with non-management board members.

But Harnischfeger said yesterday it was not aware of plans by the board to meet representatives of Trinity in the wake of the letter's publication. The company said it was "open to considering any credible opportunity".

By lunchtime yesterday, Harnischfeger shares were \$1 higher at \$94, although this is still way below the 52-week high of almost \$35.

The company has faced a variety of problems recently - notably with a big paper-making machinery contract in Indonesia, and also with the fall-off in demand for mining equipment.

Cap Gemini to buy Beechwood

By Christopher Price

Cap Gemini, Europe's biggest information technology services group, is paying \$200m for Beechwood, a US computer services company serving the North American telecommunications market.

The acquisition is the latest example of European software and services companies moving into the US market.

They have been drawn by the opportunities offered by the size of the region, and the fragmented nature of the computer services business in the US.

Based in New Jersey, Beechwood employs about 400 and last year made revenues of \$56m. It is forecasting a 43 per cent increase to \$80m in 1999.

The company provides information technology services to the telecoms industry, which is becoming increasingly reliant on technology as one of its main revenue drivers.

Cap Gemini said that Beechwood would be able to integrate with its existing US operations and generate other high value business for the group.

Cap Gemini last year reported revenues of \$623m from its US operations, which employs 4,000 people. Its US telecoms business employs 750 consultants and last year had revenues of \$120m.

Cap Gemini said the acquisition of Beechwood would enable it to offer global solutions in the customer relationship management market as well as customer care and billing services.

Shipping weathers increased pressure

Mergers are meeting cost/scale demands say Charles Batchelor and Valeria Sköld

Hard-pressed shipowners around the world are applying the rules of seamanship to the way they manage their business empires.

Just as a large ship is more favourably placed to ride out a stormy sea than a smaller vessel, so shipowners are concluding that bigger is better when it comes to weathering the storms of commercial pressure on their industry.

Three deals in the past month in the Nordic shipping community have highlighted the scramble for safety in size which has characterised the sector over the past two years.

The latest pairings are P&O Shipping, operator of the largest fleet of medium-sized oil tankers, which is buying Norway's Bona Shipping, also of Norway, which is to integrate its car-carrying and roll on/roll off freight activities with Wallenius Lines of Sweden; and Sea Containers which is taking a ferry and cruise group.

The rationale for the three deals is different but they indicate that the urge to merge is occurring across widely differing sectors of

the shipping industry - in commodity markets such as tankers as well as in specialised sectors such as car transporting. "The market has definitely sparked up," says Peter Stokes, head of shipping research at Lazard Capital Markets. "Generally they have been defensive mergers but there has been some activity involving strategic alliances."

The increase in activity represents a modest reversal of the trend of recent decades which has seen the fragmentation of the traditional European shipping nations.

This led to ownership shifting to individual, often highly secretive owners - many of them Greek - or to newly emerging ship-owning dynasties in south-east Asia. The latest round of merger activity has been given a push by the problems of the Asian economies, though chronically low rates of return have been the norm in sectors such as containers for many years.

In addition, "conference" agreements which have been the traditional way of maintaining earnings in the container and general cargo markets, have been under-

Shipping: pushing the boat out

Table with columns: Date, Company, Deal, Sector, Value (\$m). Rows include mergers with Nedlloyd, Sigma Lines, American President Lines, etc.

Source: companies. Note: Value given for acquisitions when available. No value put on mergers.

mined by the regulatory authorities. The European Commission's competition directorate has harried the conferences on the transatlantic and Asia-Europe routes for many years.

These pressures have forced ship-owners to engage in mergers for the following reasons:

• Cost savings. In sectors such as containers and the cruise industry, considerable savings ashore and at sea can be achieved by operating larger fleets. Maintaining networks of agents selling container "slots" on vessels is expensive. Combining sailing schedules and bulk purchasing of port handling services can also produce savings.

"The cruise industry also has high costs maintaining brand awareness through advertising," says Ole Slorer.

shipping analyst at Morgan Stanley Dean Witter. "It helps if this can be spread over a larger fleet."

• Operating benefits. Larger fleets can offer a more comprehensive range of sailings to customers and the fleet can be deployed more effectively. These advantages mean the ship-owner has more negotiating power with charterers and with customers.

However some industry observers warn that the power of the newly merged shipping groups should not be overstated. "You don't get much pricing power in a commodity market like tankers," says Mr Slorer. "It is too fragmented."

And mergers will have little impact if new ships, built in low-cost yards desperate for orders, continue to flood into the market.

"The pressure on some of these owners to do something to improve earnings may result in consolidation, but I don't see any revolution," says Finn Engelsen Jr, head of research at Norwegian ship broking consultants Lorentzen & Stemoco.

• Investor profile. Apart from a handful of very large players such as P&O of the UK, Carnival, the US cruise operator, and Neptune Orient Lines of Singapore, many medium-sized ship-owners are too small to make much impact on stock markets and the analysts who follow them.

"Larger companies enjoy a higher market rating because their shares are more liquid," says Mr Slorer. Companies with a more widely dispersed pattern of ownership are also more attractive.

yes

to the SG Paribas merger plan

no

to the hostile bids by BNF

AT THEIR MEETINGS ON APRIL 6, THE BOARD OF DIRECTORS OF SOCIÉTÉ GÉNÉRALE AND THE SUPERVISORY BOARD OF PARIBAS VOTED:

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COMPANIES & FINANCE: UK

MEDIA TV COMPANY SIGNS UP 110,000 CUSTOMERS IN FIRST FOUR MONTHS

On Digital growth beats market forecasts

By John Gapper, Media Editor

On Digital, the digital pay television group owned by Carlton Communications and Granada Group, yesterday exceeded analysts' forecasts with the announcement that it had gained 110,000 customers in its first four months of operation.

Its Sky Digital service over a similar period, indicates digital television has got off to a strong start in the UK. On Digital also announced plans to boost subscriber growth both by showing one-off exclusive programmes based on popular ITV shows such as Coronation Street and Emmerdale, and with a "pre-paid" subscriber offer similar to those for mobile phones.

However, some analysts were surprised the figures were well above industry data compiled by the GFK consultancy from 1111s at electronics stores, indicating that by mid-March On Digital had sold only 63,000 of the set-top boxes that are needed to receive its signal.

Stephen Grabiner, On Digital's chief executive, said the figures showed that the venture had achieved a "very good start" and he expected its rate of sales to accelerate during the autumn and Christmas selling season.

"This shows there is a market among the 18m people who have not so far been consumers of multi-channel television. We have started to find those people, and we are going to find a lot more of them," Mr Grabiner said.

On Digital said it had spent about £57m (£52m) in the run up to its launch last November, against estimates of £80m, and had fixed annual costs of £40m. About 90 per cent of costs were variable with its number of subscribers.

It said it would break even if it had 2m subscribers, at which point it would spend £270m a year on programmes, and a further £100m on marketing and subscriber management. At 3m subscribers, annual operating profits would be £108m.

The announcement lifted the share price of both companies, with Carlton closing up 20p at 834p and Granada putting on 44p to £13.06.

CSG chairman's resignation puts bid in doubt

By Caroline Daniel and Clay Jarvis

Jeffrey Fowler resigned yesterday as executive chairman of Corporate Services Group, the recruitment business which has received a bid approach from Michael Ashcroft.

The move will be interpreted as a victory for a group of shareholders who called for an extraordinary meeting to remove Mr Fowler and four other directors following two profit warnings in March.

Mr Ashcroft, who is Conservative Party treasurer, appeared unlikely to pursue his bid if faced with a hostile board put in place by the shareholder group which consists of Schroders, Mercury Asset Management and M&G Investment Management.

The proposed offer, 87.7p-120p a share in cash and paper, is conditional on the board staying. The shareholders are understood to believe the offer undervalues CSG. Last July, CSG raised £130m in a share placing at 27p a share.

The shares rose 3p to 91p yesterday, valuing CSG at £213.7m (£244m). The shareholder group, which holds 31.59 per cent of CSG, yesterday said it had the support of other investors who owned more than 20 per cent of CSG.

An adviser to the group said: "What is important is that every single shareholder we spoke to lent their support in the full knowledge of Mr Ashcroft's bid. They too have no confidence in this team and want a team in place in whom they have confidence." The shareholders said they had lost confidence in the management and wanted to bring "this period of uncertainty for the company to a close".

It is understood that Mr Fowler considered resigning as chairman last month, after the company issued its first profit warning.

However, CSG's board was uncertain whether to accept his resignation following the intervention of Michael Ashcroft late last week, who unveiled plans to merge his two main businesses, BHI and Carlisle Holdings, and take over CSG.

Shell stresses capital discipline

By Robert Corzine

Royal Dutch/Shell, the Anglo-Dutch energy group, yesterday sought to add fresh momentum to its widespread corporate restructuring by cutting costs and capital spending in the upstream exploration and production division.

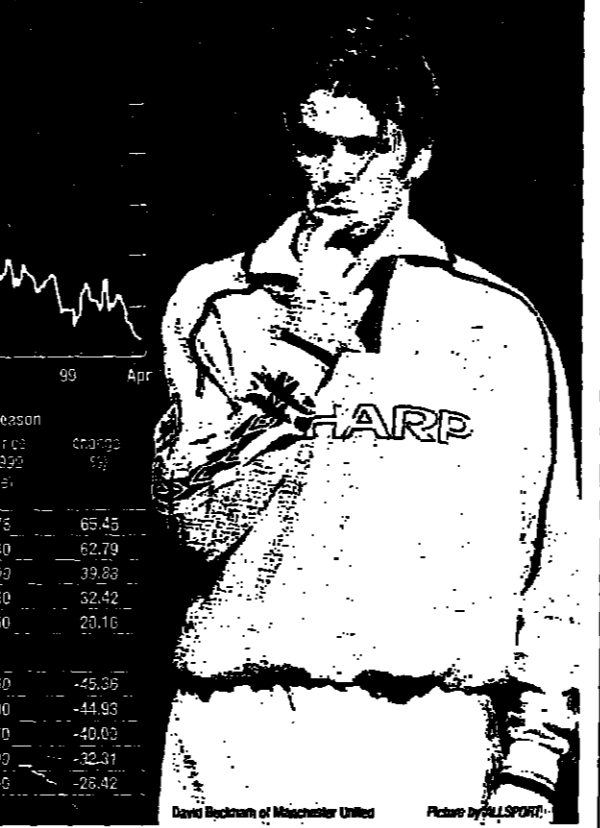
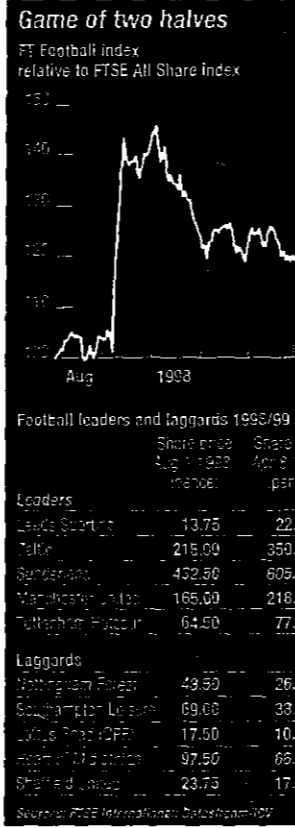
Walk on, walk on... with a media sugar daddy

Patrick Harverson looks at the implications for football if BSKyB's bid for Manchester United is rejected by the DTI

Football shares have never been investments for the faint-hearted, but over the next few days shareholders in the 20 quoted clubs will need to steel themselves for a shock if the government blocks British Sky Broadcasting's £623m takeover of Manchester United.

The Department of Trade and Industry is due to announce its decision on the bid within the next week. Recent reports have suggested the Monopolies and Mergers Commission's inquiry into the deal recommended blocking it. If this is the outcome, stock market analysts have warned the fragile football sector could take a big hit.

Game of two halves



Phil Watts, chief executive officer and group managing director of Shell's global exploration and production executive committee, said he expected to be able to make further cuts in capital spending this year.

Even if it were the latter, "there'd still be a knee-jerk reaction that would knock prices lower", says Mr Batram.

Yet, other clubs have benefited from bid speculation, including Tottenham Hotspur, Leeds United, Celtic, Newcastle United - which has conditionally agreed to accept a £100m-plus takeover bid from NTL, the cable TV group - and Aston Villa.

When the dust from the BSKyB-United affair finally settles, the football sector will still face the problem that predates the bid - the lack of a fundamental reason for investors to buy the shares.

Another factor working against the sector is the worrying rise in player wages. Revenues may be growing at Premier League clubs thanks to rising television income, but all of that extra cash, and more, is going straight into the hands of the players as wages rise annually by 25-35 per cent.

Investment bank, Schroders, to advise on its financial future, prompted immediate talk of a public share issue.

Mr Watts said recoverable reserves at Brutus were likely to exceed 300m barrels of oil equivalent, which included natural gas. Production is expected to peak at 100,000 barrels of oil and 150m cu ft of gas a day.

Such a move would comfortably wipe out the bid premium in the sector generated in the wake of last September's bid for United. The week before BSKyB's interest in the club became known, the FT's Football Index stood at an all-time

low of 748.71. Two weeks later, after a big jump in the shares of United and other clubs thought likely to face takeover offers from media groups, the index was at an all-time high of 1055.49.

When the dust from the BSKyB-United affair finally settles, the football sector will still face the problem that predates the bid - the lack of a fundamental reason for investors to buy the shares.

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At present, the water is cold and uninviting. If the government blocks the Manchester United takeover, it would quickly turn to ice.

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NOTICE TO SHAREHOLDERS

Shareholders are hereby informed that Svenska Selection Fund is changing the currency denomination of the

- Svenska Selection Fund - International Bonds Shares from United States Dollars to Euro
- Svenska Selection Fund - Multi Market Shares from Swedish Kronor to Euro

Shareholders not wishing to have their shares re-denominated in Euro may convert their shares into another class of shares within the Svenska Selection Fund by sending a conversion request to the Fund by or before May 10th, 1999 at 12:00 noon, Luxembourg time. No conversion fee shall be charged on such conversions.

Shareholders may also elect to apply for redemption of their shares in the Svenska Selection Fund - International Bonds Shares and Svenska Selection Fund - Multi Market Shares, by sending a redemption request to the Fund by or before May 10th, 1999 at 12:00 noon, Luxembourg time. Redemption shall be effected without charge.

The rights attached to shares in the Svenska Selection Fund - International Bonds Shares class and Svenska Selection Fund - Multi Market Shares class that are represented by bearer share certificates, shall remain unchanged further to the change of currency denomination of the Svenska Selection Fund - International Bonds Shares and Svenska Selection Fund - Multi Market Shares except that from May 10th, 1999 such share certificates shall be entitled to a redemption amount expressed in Euro

Luxembourg, April 6, 1999
The Board of Directors

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U.S. \$200,000,000 6.25% Notes due 2000
U.S. \$200,000,000 6.25% Notes due 2000
U.S. \$400,000,000 Floating Rate Notes due 2005

Issued by Chrysler Financial Company L.L.C. (formerly Chrysler Financial Corporation), pursuant to its U.S. \$200,000,000 Euro Medium-Term Note Program.

Notice is hereby given to the Holders of the above Notes that as of February 15, 1999, the parent corporation of Chrysler Financial Company L.L.C., DaimlerChrysler AG (the successor corporation by merger to Daimler-Benz AG), has successfully and irrevocably guaranteed the due and punctual payment of the entire principal of, interest, and any and all interest, and additional amounts, if any, on outstanding Notes (the "Guarantee").

The Guarantee is included in the Third Amendment (the "Amendment") dated February 15, 1999 to the Agreement between Chrysler Financial Company L.L.C., DaimlerChrysler AG, The Chase Manhattan Bank, as agent, and Chase Manhattan Bank Luxembourg S.A., as paying agent. The Amendment is available for inspection at the offices of The Chase Manhattan Bank at 1000 Lakeside Drive, 11th Floor, New York, New York 10017, England (Telephone number +44 (0) 20 777 5478). A copy of the Amendment can be obtained from Chrysler Financial Company L.L.C. at 2777 Franklin Road, Southfield, Michigan 48034, U.S.A., attention: Assistant Secretary (Telephone number (248) 948-3067).

The U.S. \$200,000,000 6.25% Notes due 2000 and the U.S. \$200,000,000 6.25% Notes due 2000 remain listed on the Luxembourg Stock Exchange under Chrysler Financial Corporation. The U.S. \$400,000,000 Floating Rate Notes due 2005 are listed on the Luxembourg Stock Exchange under Chrysler Financial Company L.L.C. The Notes remain valid, and will not be stamped or exchanged.

The Chase Manhattan Bank for and on behalf of Chrysler Financial Company L.L.C.
April 8, 1999

Laird dented by US start-up losses

By Thorold Barker

Start-up losses at its US automotive sealings plant and restructuring charges in Germany were behind a 75 per cent fall in 1998 pre-tax profits at Laird, the engineering group.

Ian Arnott, chief executive, said the \$55m plant made an operating deficit of £16m. As expected, start-up losses were exacerbated by high levels of scrap and problems in sourcing raw materials.

"We were expecting to lose money [this year] but not that much," he said.

Pre-tax profits were £23.7m (£67.1m), including an exceptional charge of £14.3m for restructuring the German sealing operations. This resulted in the loss of 350 jobs and should yield annual savings of about £3m.

Turnover rose 7 per cent to £1.15bn.

RESULTS

Company	Turnover (£m)	Pre-tax profit (£m)	EPS (p)	Current dividend (p)	Date of payment	Dividends/Gearing (p)	Total for year	Total last year
B&W	6 mths to Jan 31	71.5 (41.4)	2.31 (0.03)	3.1 (4.6)	2	June 8	2.4	5.8
Cordell	6 mths to Dec 31	14.3 (13.6)	0.828 (0.784)	1.7 (1.6)	-	-	-	1.53
Dalplan Packaging	Yr to Dec 31	48.5 (44.7)	8.02 (7.03)	24.24 (21.31)	5.7	May 19	5.2	8.2
Polysar	Yr to Dec 31	11.3 (8.2)	0.897 (0.436)	5.891 (5.95)	9.8	May 25	8.9	14.3
Prosefont	Yr to Dec 31	41.5 (45.1)	6.24 (5.53)	4.91 (4.17)	0.3	July 16	0.5	0.5
Salehurst	Yr to Jan 31	34.4 (31.7)	2.71 (2.41)	14.071 (13.06)	3.3	June 14	3	5.5
Sashly Farming	Yr to Dec 31	8.16 (8.32)	0.426 (0.394)	4.2 (4.2)	3	June 2	3	11.5
Sherrinlight	Yr to Dec 31	236.1 (229.3)	18.3 (16.5)	24.33 (24.55)	8.3	June 9	8.2	12
Swanlight	Yr to Jan 31	46.6 (49.7)	2.78 (3.7)	27.4 (27)	ni	ni	4.7	2.2
Tampson	Yr to Dec 31	1,226 (988.4)	13.26 (9.47)	10.771 (9.38)	2.37	June 4	2.08	3.1
Vanholde	Yr to Jan 31	19 (22.3)	1.29 (0.96)	0.1 (0.3)	1	July 1	2.35	2.5

Investment Trusts

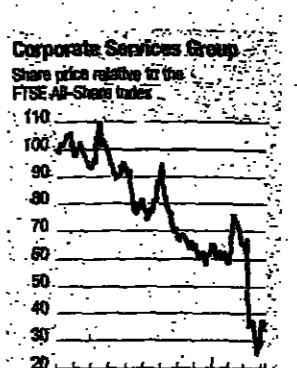
Company	NAV (p)	Dividends (p)	EPS (p)	Current dividend (p)	Date of payment	Corresponding dividend	Total for year	Total last year
Advance UK	6 mths to Feb 28	113.39 (113.22)	0.226 (0.176)	0.46 (0.35)	-	-	-	1.25
Edinburgh Dragon	6 mths to Feb 28	57.58 (69.52)	0.393 (0.196)	0.17 (0.07)	-	-	-	1.25

Example shown below. Dividends shown net. Figures in brackets are for corresponding period. *Foreign income dividend. †After exceptional charge. ‡After exceptional credit. ††In increased capital. ‡Already paid. ‡†In stock. *Comparatives restated.

COMMENT

Corporate Services

The mulishness of some Corporate Services Group directors is breathtaking. Shareholders holding more than 50 per cent of CSG have called for the heads of five directors. They got just one yesterday: Jeffrey Fowler, chairman. The other four should now resign.



A labyrinthine offer from Michael Ashcroft for CSG last week included, as one of its conditions, that no further board changes were made, but the priority for shareholders has to be the appointment of directors in whom they have confidence. Only then can meaningful takeover negotiations take place.

On Digital

At last, On Digital, the terrestrial rival to British Sky Broadcasting's satellite pay-television service, has popped its head above the parapet. Superficially, this long-awaited first set of subscriber numbers might suggest Carlton and Granada's start-up is off to a flying start. After all, with 110,000 subscribers in its first four months, On Digital has beaten expectations and is keeping pace with BSKyB, which managed to garner just 10,000 more new customers. So does that mean BSKyB's brand, greater coverage and market position counts for little in the new digital world?

NEWS DIGEST

MEDIA

Tempus considers demerging internet side

Tempus, the international media sales and communications group which includes Nike and Nintendo among its clients, is considering proposals to demerge Outrider, its internet marketing division. The business specialises in promoting the internet sites of its clients across all forms of media.

It produced operating profits of \$1m on sales of \$10m in 1998. Tempus believes that floating off the internet operation could add significant shareholder value, but it has yet to decide on the best way forward.

Tempus, which has 43 offices across 24 countries, yesterday announced 1998 pre-tax profits 40 per cent ahead at £13.2m (£21.3m). Sales rose 27 per cent to £1.23bn. The improvement was driven by its core business, CIA Mediantwork, which focuses on western Europe, North America and the Asia-Pacific market. Growth also came from MCI Medlahaus, which focuses on central and eastern Europe, and in which Tempus holds a 45 per cent stake.

Chris Ingram, chairman, believes much of 1999's growth is likely to come from the US. Richard Rivlin

BREWERIES

Swallow puts pubs up for sale

Swallow Group, formerly known as Vaux, yesterday put its entire estate of 664 pubs up for sale following the collapse of a management buy-out plan to save its two breweries.

Among potential buyers are Mansfield, which confirmed last week that it was interested in buying the Sheffield brewery and 150 or more tenanted pubs. But Paul Handley, finance director of Mansfield, said: "The whole ball game has changed - we have got to decide if we are still going to be interested." Analysts suggested other interested purchasers could include Pubmaster, Punch Taverns and Enterprise Inns.

Swallow is expecting a premium over the book value of £108m (£174m) because the estate will be unencumbered by any beer supply agreement. David Blackwell

ELECTRONICS

Bell may be valued at up to £75m

The three founders of Bell Group are likely to see their combined stakes valued at about £40m (£64m) when the supplier of electronic security systems joins the London stock market later this month.

Bell is likely to be valued at £55m-£75m. Patrick Curran, chief executive, is selling a third of his 40 per cent stake, a move likely to realise more than £5m cash, and leave him holding shares worth about £16m. The other two founders, Ken Howard, a non-executive director and Kevin Connock, development director, will share about £18m. Both men are also selling a third of their holdings.

The company intends to raise £25m-£30m, £8m of which will be new money. In the past year, Bell has acquired companies in Sweden and Australia. It has also established offices in Switzerland and Hong Kong. Christopher Price

TELECOM ITALIA'S SHAREHOLDER MEETING

Three good reasons to vote "No."

TO THE SHAREHOLDERS OF TELECOM ITALIA: THIS WEEKEND A SERIES OF ACTIONS WILL BE PROPOSED AT TELECOM ITALIA'S SHAREHOLDER MEETING WHICH ARE DESIGNED SOLELY TO OBSTRUCT OLIVETTI'S TENDER OFFER FOR YOUR COMPANY.

WE ENCOURAGE YOU TO VOTE AGAINST THESE PROPOSALS AND TO SUPPORT OLIVETTI'S OFFER WHICH WILL ALLOW YOUR COMPANY TO BENEFIT FROM OUR STRATEGY TO ENSURE ITS FUTURE DEVELOPMENT AND PROSPERITY.

OLIVETTI'S OFFER

Olivetti has announced its intention to increase its offer to Euro 11.50 (Lire 22,267) per Telecom Italia ordinary share. This represents a 58% premium to the Telecom Italia ordinary share price at the beginning of January 1999 (Euro 7.28).

Olivetti's offer is structured as follows:

- Euro 6.92 (Lire 13,399) equal to 60.2% in cash;
- Euro 2.90 (Lire 5,615) equal to 25.2% in five-year Tecnost bonds which will be listed and will pay an annual coupon of 1.5-2.0% over the 3-month Euribor rate; and
- Euro 1.68 (Lire 3,253) equal to 14.6% in shares of Tecnost, the company which would become the majority shareholder in Telecom Italia.

With regard to Telecom Italia's savings shares, Olivetti intends to propose and vote in favour of the following actions:

- the approval of a buy back programme for a number of savings shares equal to the maximum allowed by law, a commitment worth up to Euro 7.4 billion at a maximum buy back price per savings share of Euro 10.0

- the priority treatment of savings shareholders with the aim of distributing a total dividend of not less than the payment made in June 1998

By accepting the Olivetti offer, in addition to being guaranteed a significant premium over the market price, you will also be able to share, together with Olivetti, in the future success of Telecom Italia.

OLIVETTI'S TRACK RECORD

Olivetti has been widely acknowledged for its achievements since the end of 1996. The Olivetti management team has applied capital, energy and expertise in implementing a strategy that has delivered outstanding returns for its shareholders.

Olivetti is convinced that with your support it can repeat this success with Telecom Italia.

OLIVETTI'S STRATEGY

Telecom Italia must change to compete in the fast growing and rapidly evolving telecommunications market place. To succeed it needs a clear vision, a decisive action plan and a more entrepreneurial approach to the development of its business.

Olivetti's strategy for Telecom Italia has been presented to major Italian and International financial institutions. Twenty-five of the world's leading banks

share the Olivetti vision for Telecom Italia and have backed our offer through a loan amounting to Euro 22.50 billion (Lire 43 trillion), the largest ever extended to a European company.

Olivetti's strategy is to enhance the competitiveness of Telecom Italia's fixed-line business. As part of this strategy, we will invest significant resources in new product and service developments in areas such as data transmission, the internet and e-commerce.

In addition, Olivetti's strategy is designed to maximise the potential of TIM, Telecom Italia's cellular subsidiary. TIM will be re-positioned as a major European player operating alongside Telecom Italia. Olivetti's industrial plan provides for significant investment in the latest cellular technologies and an accelerated integration of fixed-line and mobile service offerings, including the introduction of more competitive tariff structures. In contrast to Telecom Italia's stated plans, we propose to achieve our strategy without wasting precious financial resources on a restructuring of the company's capital structure which generates no business or strategic benefits. Instead, Olivetti proposes to maintain TIM as a strongly capitalised, majority controlled subsidiary and has committed to increasing the dividend pay-out ratio on TIM shares to 90% of net income.

For these reasons, Olivetti urges you to vote against the proposals submitted by the Telecom Italia Board to this weekend's shareholder meeting.

By voting "No", You will retain your right to choose.

olivetti

This Offer applies to all ordinary shareholders of Telecom Italia on equal terms. However, the offer cannot be extended to the United States nor to other countries where authorisations from competent bodies have not been obtained (see para. 1.6 of the Olivetti and Tecnost communiqué to Consob [the Italian Stock Exchange Commission], Borsa Italiana [the Milan Stock Exchange] and Telecom Italia dated 24 February 1999).

MANAGEMENT

INTERVIEW MICHEL BON, FRANCE TELECOM

Quiet man on the end of the line

Lucy Kellaway meets the self-deprecating figure at the helm of France's largest company

Michel Bon, chairman of France Telecom, likes to think of himself as a kidney.

This has nothing to do with the 55-year-old executive's physical shape, which is thin and bolt upright. The point of the metaphor is to demonstrate that he is not the most important person in his company.

"If you compare France Telecom to the human body," he says, his English fluent but his accent heavy, "let's say I am the kidney. You need a kidney, but you also need a liver, a stomach and so on. I do not go around saying that the kidney is more important than the liver. The customer is the head of the company. And the blood is the money."

Kidneys seldom give personal interviews. This is another likeness between Michel Bon and the vital organ. Although he has been running France's largest company for more than three years, he likes to keep himself in the background.

So why has he decided to break this habit now?

"Unfortunately, we are living in a time when you have to do some of that," he says, giving a broad smile that does not alter the impression that he is private and slightly aloof.

When Jacques Chirac, the French president, asked Mr Bon to take charge at France Telecom in 1995, the job did not look very attractive. He was the third chairman in three months, the utility was about to lose its monopoly and the workforce was scared and mutinous.

Since then, the company has been privatised, the market opened and the workforce mollified. The share price is twice

what it was on flotation day. Before meeting Mr Bon, I had gone to some lengths to find out about him. There is plenty about his CV, which is outlandish by French standards. He has hopped between the private and public sectors, doing some remarkably unglamorous jobs for someone of his elite education. But about the man himself I discovered little. He likes skiing. He never drinks, not even on his wedding day. He has four children - but his press office warned me that he does not like talking about his family.

The room where the interview takes place is five flights up and there is no lift. Mr Bon takes the stairs at speed and arrives not remotely out of breath, each of his grey hairs perfectly in place.

"When I see an opportunity for sport, I always take it. Climbing the stairs may be my only exercise of the day," he says cheerfully. He ignores the bottle of wine between us on the table and pours himself some water.

I start by saying something about his education (he is a graduate of the Ecole Nationale des Sciences Economiques et Commerciales and of Ecole Nationale de l'Administration) but he politely waves it aside. "It is a bad French habit to look only at the studies you did, and to count all that you have done afterwards as nothing."

So I ask about the wide range

'What I like most is meeting people. And listening. Always listening'

of things he has done since. He shrugs. "It shows how old I am." One of his oddest moves was quitting a blue-chip bank to join Carrefour, a supermarket group. "It was a change in culture for me. It was full of self-made men - which I was not."



Changing corporate culture: 'The customer is the head of the company', says Michel Bon.

Ashley Ashwood

Did they think their new elite boss was weird?

"No, because they did not even know there was an elite. In retail you have no relationship with government. You have a relationship with customers. And that's all."

By contrast, his establishment friends thought he had taken leave of his senses. "In France there was no prestige in retail." After seven years he took the even more bizarre move of going into a backwater of the public sector to run the unemployment benefits office.

"I was well paid at Carrefour. I had stock options. I thought it was time to give something back. I had two ideas. One was to become a European Commissioner. I am deeply European." A narrow escape, I suggest. He could have become Edith Cresson.

He laughs, and claims (like her) to have no regrets.

"I am always glad of my choices." This might have sounded smug but the way he said it, it sounded more like a philosophical position.

I ask what he makes of Mme Cresson's disgrace.

"What Cresson is reproached for is not serious. Politicians in France have 100 letters every day from electors asking for jobs or favours. You have to deal with that. And that is exactly what Cresson did."

This forgiving attitude sounds odd. Particularly so since Mr Bon was the founder of a body in France designed to stamp out corruption in business. "Maybe she did not do it in a very skilled way," he adds lightly.

Of all his jobs, he says the most difficult and time-consuming is his present one.

"Changing corporate culture is the most important thing a manager can do," he says. "About 90 per cent of France Telecom workers are civil servants. The French image of civil servants is poor. Overpaid, lazy, unable to face the challenges of the 21st century. The transformation has been amazing. When I came in, we were closed on Saturday, closed at 5 o'clock at night. We organised an agreement with unions. In six months it was open every-where."

What exactly did he do to persuade them?

"As for my skills," he says, spreading his hands. "They are not very important on this topic. His PR man looks restless. "The difference with you is that you explain the strategy very simply to everyone," he volunteers.

Mr Bon shrugs. "Bouff! The strategy is very simple. We had 100 per cent of the market. Competition is coming, so we are losing market share. If the market is stable, we are not very happy. But if the market is growing, then we have enough to eat. So we must take advantage of competition to push the market up as quickly as possible."

I persist: but what does he like about the job? What is he good at?

"What I like most is meeting people. And listening. Always listening."

At times Mr Bon sounds so perfect as to be almost priggish. I wonder if he is religious, or driven by what is morally right.

"I am a Catholic," he says, "but not really religious. I wouldn't put this in a moral way. It is about efficiency: people spend so much of their lives at work, so if they can achieve something there

it is better for them. Every human being is looking for a kind of achievement." He stops, and gives a self-deprecating laugh. "This is all obvious. It is not very original," he says.

Our brief meeting is coming to an end. An eager bunch of analysts is waiting for him downstairs. Does he regard these sessions as a chore?

"There is always one with a specific approach that makes you understand that you are not focusing enough on this point. I live with the idea that I can always learn something."

He stands up to leave, says goodbye and claims to be looking forward to reading the article. "One thing is for sure: I will learn something from it."

I laugh; he gives a courteous smile and descends the stairs at a trot.

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VICTOR MALLET
FILE FROM JOHANNESBURG

The routes of memory

Plans to change street names reflect the strains within society

Tzu-hu said: "If the Lord of Wei left the administration of his state to you, what would you put first?" The Master said: "If something has to be put first, it is, perhaps, the rectification of names." - The Analects of Confucius XIII.3

African rulers have always been eager rectifiers of names. After winning independence from the European powers in the 1960s and 1970s, new governments hastily renamed city streets, airports and even capital cities in an effort to erase the memory of colonialism.

Lourenço Marques, capital of Portuguese Mozambique, became Maputo, and the Johannesburg district renamed Triamf (Afrikaans for "triumph") after blacks were forcibly removed in the 1950s. It is Sophiatown again.

A few heroes of the anti-apartheid struggle have been remembered in hospitals and schools. With provinces reorganised, the Transvaal has disappeared, the Free State has lost its "Orange" prefix, and two new names have appeared: Gauteng ("place of gold", the area around Johannesburg) and Mpumalanga ("land of the rising sun", in the east). Pretoria even has a Nelson

There have been a few changes since South Africa's first non-racial election in 1994. Varwoudsburg, a suburb of Pretoria, now goes by the less controversial name of Centurion. The country's airports no longer honour white prime ministers: Jan Smuts is Johannesburg International and Cape Town has dropped D.F. Malan.

Place names containing "kaffir" - such as Pretoria's Kaffirboom St (Afrikaans for "type of tree") - have been changed because this Arabic-derived word for "non-believer" has been used as a racial insult against blacks. Sophiatown, the Johannesburg district streets look on the such unfamiliar names of Mao Tse Tung and Karl Marx.

Rhodesia became Zimbabwe and its capital Salisbury metamorphosed into Harare: the city's wide avenues were renamed after African leaders - including Zimbabwe's own Robert Mugabe, Nelson Mandela, once prisoner and now president of South Africa, is remembered as an African hero on street signs across the continent.

South Africa presents a startling contrast to this post-liberation political correctness. It is five years since white minority rule ended and Mr Mandela came to power, but the drivers on the motorway from Johannesburg to Pretoria pass under a bridge marked as Hendrik Verwoerd Drive. Verwoerd was the founder of apartheid.

The name of the capital Pretoria (after voortrekker Andries Pretorius) is unchanged, and the city still has its Rhodes, Paul Kruger and Potgieter streets. Johannesburg keeps its Queen Elizabeth Bridge and King George and Harrison streets; and Cape Town has its Riebeeck street - after Jan van Riebeeck, who founded the first European settlement for the Dutch East India Company in 1652.

Mandela Drive. And AngloGold, the world's biggest gold mining company, has pleased many of its black workers and annoyed some of its white employees by africanising the names of its mine shafts: Freegold No 1, for example, has switched to Bambanani ("together we direct our future").

Even so, the changes to the country's maps in the five years since the white minority reluctantly agreed to democracy have been remarkably few. Most place names are still in Afrikaans or English, instead of Zulu, Xhosa, Tsonga or Sotho.

That may be about to change. A dispute has been brewing in the port of Durban over proposals by the African National Congress, the country's ruling party, to replace portraits of "white fascists" in the city hall with those of anti-apartheid activists.

Just two months before the next general election on June 2, the ANC has suggested changing the names of Gardner, Smith and West streets in the city centre to Chris Hani, Oliver Tambo and Nelson Mandela streets, after some of the ANC's best-known leaders.

Some opposition politicians were outraged, arguing that the ANC's local officials were violating the policy of racial reconciliation adopted by President Mandela and his cabinet. "It is simplistic and irresponsible to brand everything connected with the past as racist," said Renier Schoeman, a member of parliament for the New National Party.

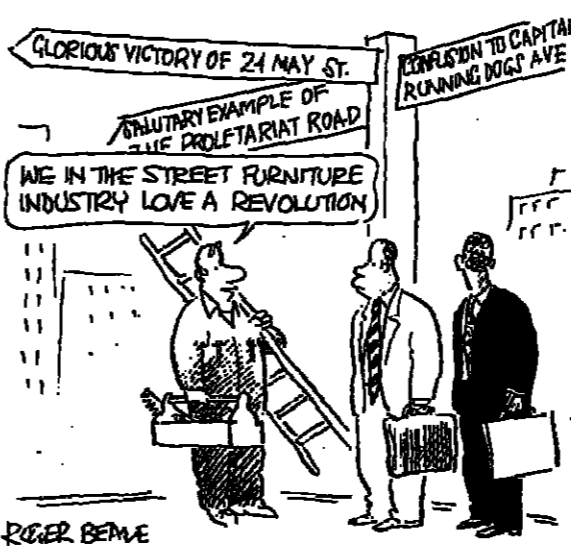
Tony Leon, of the liberal Democratic Party's who grew up in Durban, admits that no one would be upset by the loss of the old names - they belong to 19th century British settlers and administrators. But it was insensitive, he said, to select names from the "ANC pantheon of heroes" without consultation.

For it is not only white South Africans like Mr Schoeman who are angry. KwaZulu-Natal province, of which Durban is the capital, is not an ANC stronghold. Its inhabitants include Indians and Zulus who want their own chiefs, kings and political champions remembered if street names are to be changed.

Sipho Ngwenya, deputy mayor and member of the mainly Zulu Inkatha Freedom Party, bitterly condemned the mayor for proposing the changes. "Mr Obed Mlaba's actions are mean-spirited and will give offence to large numbers of Durban citizens," he said.

In addition, under a new law due to come into force after the election, a South African Geographical Names Council will have new powers to change place names across the country.

The council, says the government, "will have a tremendous responsibility to transform and rectify names" because "the total history of the country will have to be kept intact". South Africans, however, are far from agreeing on the present, let alone the historical record. As Mr Leon said: "We have a disputed past in this country."



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RECRUITMENT



ROBERT TAYLOR

Work as a blessing

New Labour's concept of work as personal salvation marks a return to an old tradition

Why do we work or want to work? It is not a question that most people spend much or any of their time thinking about.

Work is certainly seen in today's New Labour Britain as personal salvation, the way out of poverty and welfare dependence.

Neither John Calvin nor Martin Luther as quoted in Prof Thomas's wide-ranging book, but the work ethic surely lies at the heart of western civilisation, not just capitalism.

Christians of all denominations work was perceived as a divine command, keeping people out of mischief.

'Work was a cure for boredom and melancholy and a remedy for vice. It was considered the only sure route to human happiness'

portrayed in literature have evoked a dream world of pleasure through idleness because work was seen as a "tedious necessity".

But as Prof Thomas's diverse and rich anthology makes clear, work has always had an important benevolent face as well.

and a remedy for vice. "It was the only sure route to human happiness, bringing health, contentment and personal fulfilment.

As Irma explains in Chekhov's Three Sisters: "A man must work, toil in the sweat of his brow, whoever

he may be for that is the meaning and object of his life, his happiness, his enthusiasm."

And this goes for domestic work carried out by women: "Eating, sleeping, cleaning - the years no longer rise up towards heaven, they lie spread out ahead, grey and identical.

The Second Sex half a century ago. On the other hand, for most people the workplace is a constant source of companionship.

But of course there is necessary work for the many, but interesting work for only the few.

D.H. Lawrence wrote a poem entitled Work in 1929. "There is no point in work unless it absorbs you like an absorbing game. If it doesn't absorb you, if it's never any fun, don't do it."

Emile Zola wrote more sensitively than most novelists about manual work but his address to the Paris Students' Association in 1893 suggests that he, like other intellectuals, benefited from the stimulus of stress from work.



ROGER BEAL

which he said was often desperate and miserable, work was the "one fortifier", "steady, settled work, the daily task, the self-imposed duty of making a forward step every day towards the accomplishment of one's allotted toil".

As Prof Thomas accepts, few who have written about manual work experienced much of it in their own lives. But then no coalminer has ever written as evocatively about working down a pit as George Orwell.

This anthology does not consist solely of novelists, poets and socialists. The great Henry Ford is quoted and he deserves his place there. As he said in his autobiography: "There will never be a system invented which will do away with the necessity of work."



WORKING BRIEFS

Bonuses gain importance in rewards for NHS trust executives

The basic pay of chief executives of National Health Service trusts rose by an average 5.2 per cent in the 12 months to March 1998 to a median annual salary of £89,000.

Bonuses are becoming an increasingly important ingredient in NHS trust executive pay. Two-fifths of executives are awarded one, with their value ranging between £1,000 and £16,000 a year.

Agency increase

Growing numbers of UK workers are working for employment agencies on temporary contracts in occupations as varied as nursing, teaching, catering and entertainment.

This represents a threefold increase during this decade to between 270,000 (according to the official Labour Force Survey) and 900,000 (the estimate of the Federation of Recruitment and Employment Services).

The Trades Union Congress, in an analysis of agency workers, says just over half are women, aged under 30, with nearly a quarter in full-time occupations.

Laws to encourage greater use of part-time and temporary employment have been passed in the Netherlands and Greece as both countries seek to create more flexible labour markets to combat unemployment, according to the latest issue of European Industrial Relations Review.

BANKING FINANCE & GENERAL APPOINTMENTS



United Nations Industrial Development Organization

UNIDO is the UN agency providing specialized services for sustainable and environmentally sound industrial development. To deliver these services and to make a definitive contribution to achieving the goals of the newly transformed UNIDO, the Director-General is looking for men and women of the highest level of competency and integrity to join his team at headquarters.

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Buildings Management Service

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Director, D-1

Investment and Technology Promotion Branch

Responsible for defining strategies and directing UNIDO's programme to assist developing countries and transition economies in building up their institutional capacities and professional skills to attract investment and technology for industrial projects, establish international industrial partnerships and implement the full cycle of innovation, investment and technology transfer. Vacancy VA-99/003

Associate System Analyst, P-2

Treasury, Financial Services

Responsible for analyzing existing financial systems; designing, implementing and testing new systems; suggesting efficiency measures; training staff on systems; ensuring back-ups of critical systems; monitoring systems operations; and resolving and anticipating software problems. Vacancy VA-99/006

Industrial Development Officer, P-3

Cleaner Production and Environmental Management Branch

Responsible for contributing to the identification, formulation and promotion of technical cooperation programmes in cleaner production, pollution control and waste management; analyzing trends and preparing technical papers related to environmentally sound technologies; participating in governmental and country level negotiations and organizing international meetings relating to technical cooperation programmes; and promoting funds mobilization. Vacancy VA-99/007

Senior Industrial Development Officer, P-5

Cleaner Production and Environmental Management Branch

Responsible for designing, managing and implementing the Environmental Policies Framework; advising at policy level on issues related to promotion and development of the sustainable industrial sectors programme; developing concepts and innovating approaches and strategies for the Environmental Policies Framework; and establishing networks and liaising with other organizations/agencies and key environmental institutions. Vacancy VA-99/008

Industrial Development Officer, P-4

Cleaner Production and Environmental Management Branch

Responsible for formulating, promoting and implementing technical cooperation programmes in Cleaner Production specifically in chemical industries; analyzing country reports to identify individual country needs related to environmentally sound technologies; formulating technical papers; leading and/or participating in international missions; participating in cleaner technology meetings; and monitoring project implementation. Vacancy VA-99/009

Director, D-1

Montreal Protocol Branch

Responsible for policy formulation and directing UNIDO's programme to assist developing countries and transition economies to achieve the objectives of the Montreal Protocol by reducing the use of ozone depleting substances in industrial processes and products. Vacancy VA-99/004

Director, D-1

Staff Development and Management Branch

Responsible for providing leadership in the development and application of modern human resource management practices and the management and coordination processes related to staff planning, recruitment and selection; development of staff; social security; and application of UN-related staff rules and regulations. Vacancy VA-99/005

Senior Industrial Development Officer, P-5

Cleaner Production and Environmental Management Branch

Responsible for advising at policy level on issues related to promotion and development of the cleaner production programme; formulating technical papers; leading technology transfer meetings; establishing networks and liaising with other organizations/agencies and key environmental institutions; and formulating, promoting and implementing technical cooperation programmes in cleaner production, pollution control and waste management. Vacancy VA-99/010

Senior Industrial Development Officer, P-5

Montreal Protocol Branch

Responsible for serving as a focal point for methyl bromide conversion issues within UNIDO and coordinating UNIDO's Montreal Protocol projects in the application of fumigation techniques and alternatives to methyl bromide; providing policy advice and consulting services in ozone depleting substances elimination projects involving methyl bromide; formulating, promoting and implementing projects in this sector; and keeping abreast of developments related to alternative technologies. Vacancy VA-99/011

Associate Industrial Development Officer, P-2

Quality, Standardization and Metrology Branch

Responsible for assisting in identifying, formulating, promoting and implementing technical cooperation programmes and projects related to quality management, continuous improvement and management system standards; and participating in preparatory assistance and programming missions including applications of ISO 9000 and 14000. Vacancy VA-99/012

Industrial Development Officer, P-4

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Responsible for designing and implementing partnership programmes between UNIDO and private sector institutions and enterprises; providing direct advisory functions to governments and institutions concerned with small- and medium-scale enterprises; reviewing regional and country level trends related to the developmental role and impact of private sector entities; and liaising with other UN organizations and developmental assistance agencies. Vacancy VA-99/013

Detailed information on the positions is available through the Internet at the UNIDO home page address: http://www.unido.org (Who We Are/Career Opportunities). UNIDO offers attractive remuneration packages and benefits in line with the United Nations common system. Female candidates from all UNIDO Member States are particularly encouraged to apply. Interested candidates should complete a UNIDO personal history form and submit it to: Chief, Staff Planning and Development Section, P.O. Box 300, A-1400 Vienna, Austria (Fax: 00431 2692689 or 26026 6834; E-mail: psd@unido.org). Deadline for receipt of applications: 30 April 1999.

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Interested candidates should write by Friday 16 April enclosing your CV, in 3-hole Cubit, Lehman Brothers, One Broadgate, London EC2M 7FL or email your application to: jcaubitt@lehman.com

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Orange is one of the most dynamic and fastest growing companies in the UK. Today more than 2.3 million people subscribe to our wireless services and the Orange network covers over 98% of the UK's population. Our enviable growth and an impressive reputation for innovation has led to opportunities for two talented finance professionals to join Orange's corporate head office, and this in turn offers you a cornerstone career opportunity.

Interacting with the UK and international operating companies, these key roles provide a focal point for maintaining the integrity of Orange plc accounts and developing group financial reporting. You will quickly establish an understanding of key requirements in order to maintain group statutory reporting systems and comply with tight reporting deadlines. You will need to ensure correct consolidation and reporting treatment of the group's subsidiary associates and joint venture businesses.

You must be a qualified ACA currently working within practice or with a maximum of 2 years' PQE in a relevant commercial environment and an understanding of UK and US GAAP. Equally important will be your ability to demonstrate strong interpersonal skills and to work within a fast moving corporate head office environment whilst utilising advanced modeling and IT skills.

An attractive salary and benefits package reflects the importance we attach to these roles. Additionally, opportunities for career development are extensive as the company continues to expand.

Should you wish to join a team of professionals aiming to stretch the traditional boundaries of the finance function, contact our retained consultants Natasha Volvik or Robert Bowyer at Parker Edge Financial Recruitment on 0171 464 1550. Alternatively, email your CV to natasha.volkv@parkeredge.co.uk or send your CV to Parker Edge Financial Recruitment, Marlborough Court, 14-18 Holborn, London EC1N 2LE quoting reference NW41078. CVs sent directly to Orange will be forwarded to our retained consultants for consideration.

competitive package based London



Pick it up & run with it



Six figure salary package

Finance Director

How much ground could you make in carrying the traditions of England's rugby forward into the third millennium? Tackling the challenges of the professional era and the fresh opportunities it brings is all part of the game for The Rugby Football Union.

The RFU now seek to appoint a Finance Director to be a key member of a new Management Team who will:

- Provide financial expertise and strong commercial support
- Act as a powerful agent for positive change
- Enable robust control and reporting systems to deliver profitable, value added benefits
- Drive through efficiencies to strategic planning, forecasting and performance

Candidates will be qualified accountants with at least 10 years' senior financial management expertise gained in a fast moving, plc environment. Outstanding communication and influencing skills will be combined with strong personal presence and a proactive, hands-on approach to business.

Interested candidates should write with full CV, quoting current rewards package to Mark Hurley or James Conchie, Hoggett Bowers, 28 Essex Street, London WC2R 3AT, Tel: 0171 970 9800, Fax: 0171 936 3974, E-Mail: essex14@hoggett-bowers.co.uk quoting ref: LMF42235/FT.



Executive Search and Selection

TWICKENHAM

The RFU is an equal opportunities employer.

FINANCIAL DIRECTOR

PRESTON, LANCASHIRE To £50,000 + CAR + BONUS

Halls Hudson Group Ltd, turnover £30million, is an entrepreneurially managed manufacturer and distributor of soft furnishing products to over 6,000 independent retailers and major National Accounts across the UK and abroad. Highly profitable, the business has a clear strategy to maximise further organic growth, backed by a focused acquisition policy, within a culture committed to continuous business improvement.

The Role
Reporting directly to the Managing Director, this role will be crucial, operating as a key member of a robust senior management team in enhancing growth and profitability over the long term.

- The brief includes:**
- Make a pro-active contribution to strategic and commercial decision-making processes.
 - Develop management information systems which will facilitate business growth.
 - Deliver first class financial reporting and control.
 - Be a 'Champion' in managing and supporting a highly effective Finance function.

The Person
The successful candidate will need to be able to demonstrate significant commercial exposure at a senior level within 'core' profit centre environments in a manufacturing or distribution based business.

- Key attributes required:**
- An inspirational leader, with the confidence and stature to build credibility within the senior management team.
 - A strategic thinker, with real commercial talent.
 - Hands-on approach, energetic and results driven.
 - Leads by example, a natural coach and mentor.

Please send full CV and salary details in confidence to Martin Morgan at Morgan Mackie, Prospect House, 14 Ashfield Road, Chorley, Lancashire PR7 1LH, Tel: 01257 234970; Fax: 01257 273696; E-mail: info@morgan-mackie.demon.co.uk



Assistant Group Controller

West London

£50,000 package

A recognised world leader in the provision of international business services with a profitable turnover of £180 m, this business is enjoying substantial growth in the UK and overseas. A recent restructuring, together with a programme of IT implementation has created this unique opportunity.

The Role:

- Monthly reporting, analysis and interpretation of management information, including implementation of a new consolidation system.
- Preparation of plans, budgets and forecasts to support the achievement of business objectives.
- Providing technical support to Group Financial Controller and assisting with ad-hoc projects and analysis.

The Candidate:

- Graduate, qualified ACA, probably seeking second role outside of the profession.
- Technical expertise combined with commercial acumen is essential, together with well developed IT skills and a flexible 'can do' attitude.
- Energetic, proactive and ambitious with a hands-on approach. Capable of communicating across the business at all levels.

Please write in confidence, with full career and current salary details, quoting reference SJW/1675FT

Tel: 0171 499 8811 Fax: 0171 670 3410 e-mail: ellis-jones@odgers.com



7 Curzon Street, London W1Y 7FL

A DIVISION OF ODGERS INTERNATIONAL

Investment Banking - Treasury Accountant

Young Qualified ACA/CCA/CMA To £55,000 + Bonus + Benefits

We are representing one of the largest banks in Europe and one of the top 20 banks world-wide. Our client has an enviable reputation, a commanding international presence and an extensive product range.

Their continued development and increasing business demands have led to a need to recruit a Treasury Accountant to work as part of the Treasury and Fixed Income Network Management team.

The role is essentially to provide transparency and clarity, incorporating interpretation and analysis, of the Treasury businesses in London, Amsterdam, Chicago and Singapore thus enabling effective management decision making.

Specifically, the role will include:

- Review and commentary upon the monthly management accounts.
- Monthly provision of full year cost forecasts, comparisons and analysis.
- Preparation of the annual budget.
- Review and interpretation of reported daily revenues, monitoring the business activities of each location.

The requirement is for an ambitious qualified accountant with strong PC skills. You should have already gained at least two years post-qualified experience in a similar environment and, as the role requires extensive personal liaison across the business, a confident and personable nature is essential.

There is excellent potential for career advancement both within the team and wider organisation.

Please send your CV to Andrew Fisher at Parkwell Management Consultants Ltd, 8 Wilfred Street, Westminster SW1E 6PL Fax: 0171 233 5205 Email: parkwell@compuserve.com or call for more information Tel: 0171 630 8000

PARKWELL

IT Appointments

Equities Sales and Research
Technology C++ Developers

Our Client is a Global US Investment Bank with a reputation for excellence within the financial markets.

With an unmatched presence in the Global Derivatives Business the need for leading edge systems and technology has only been equalled by continuing business investment in these systems.

New positions have arisen within the Global Equity Sales and Research Team for Senior Analyst programmers. Working in a Team of 4, you will be responsible for full analysis, development and support of this system. With frequent user interaction it is vital that the successful applicants have full product lifecycle experience gained in a delivery focused environment.

Development is carried out on a Solaris Backend and NT Front-end with CORBA (Orbx) middleware and Sybase. Rendezvous supplies the messaging services.

C++ and Visual C++ are used for back to front development.

Applicants should have a minimum of 3 years experience in two or more of the above, gained ideally within a financial environment.

An excellent record of academic achievements (2.1 degree pre-requisite) and strong interpersonal skills are essential. Whilst exposure to financial markets is advantageous, it is more important to have the desire to build a detailed knowledge of the Sales Research & Securities industry.

This represents an excellent opportunity to join a small growing team and to build a reputation with one of the worlds most prestigious financial institutions.

Please send a full CV to Eleanor Collins or Dominic Ruffy at Aston Carter Limited, 109 -123 Clifton Street, London, EC2A 4LD. Tel: 0171 739 5500. Fax: 0171 739 0020. Email: eleanor@astoncarter.co.uk Email: dominic@astoncarter.co.uk

Aston Carter Ltd.

Aston Carter Limited, 109 - 123 Clifton Street, London, EC2A 4LD. Tel: 0171 739 5500. Fax: 0171 739 0020.

SENIOR QUANTITATIVE ANALYST &
C++ QUANTITATIVE DEVELOPERS

US INVESTMENT BANK

DERIVATIVES AND CASH / ALL PRODUCT AREAS

CITY

\$\$\$ SUPERB PACKAGES

This is one of the world's most successful banking institutions with a powerful global presence and a strong reputation for leadership in financial product development and technical innovation. They are now seeking to recruit a talented quantitative analyst and a number of quantitative developers to further strengthen both their London trading activities and various new risk management initiatives. Both quantitative analysts and developers work together to develop, enhance and integrate trading and market risk models, libraries and strategies.

You should boast an excellent science/mathematics academic background including a 1st/2.1 honours degree from a top-tier university and preferably a higher

degree. You should have a minimum of one year's financial experience. For the developer positions a strong software engineering background is required. Successful candidates will have excellent C++, Visual C++, Visual Basic, Excel, Numerical Methods, etc.

Remuneration packages are superb and include substantial bonuses and benefits and a review in six months.

In the strictest confidence, please send a full CV to Craig Millar at Millar Associates, 6 Stone Street, Knightsbridge, London SW1X 9LE. Please quote reference no. FT0704. Tel: 0171 823 2222. Fax: 0171 823 2208. Email: craig@millarassociates.com.

Millar Associates
INTERNATIONAL SEARCH & SELECTION

Investment
BankingPROJECT MANAGER
To £65,000 + benefits

Our client is a leading fund manager with an international reputation for quality and performance. They cover institutional, private client and retail business lines and are supported by a first class IT development group. They now require a Project Manager with 4 - 6 years proven experience ideally gained with fund manager, bank or financial services company who will take responsibility for complex development projects for the front office. Current projects include Portfolio Modelling, Portfolio Analytics and Client reporting. There are a number of planned projects including Bond Analytics and a review of Market Data Services. This is a high profile position which involves extensive client contact and the ability to deliver projects on time.

For a confidential discussion please call Rod MacKenzie at LFI on 0171 208 5800 or on 01278 725 683 (evenings/weekends), alternatively email to rmackenzie@lawfin.com

QUANTS RISK ANALYST
To £40,000 + benefits

Our client is the Group Risk team within a global investment management firm, their role is to analyse risks associated with any derivatives which funds may have or be planning to invest in. They are now seeking a highly numerate graduate/PhD (maths or physics) with 1 - 2 years experience of the City markets ideally gained within an audit, financial control, middle office or trading environment. You will be thoroughly proficient in Excel and VBA and have the ability to work with other analysts in business development and performance teams. Experience of Options/Warrants, Structured Products, Statistics including volatility and liquidity measures or information vendors like Reuters, Bloomberg and Datastream would be advantageous.

LFI LAW & FINANCE
INTERNATIONAL

INVESTMENT BANKING

SWAPS/ACCOUNTING

£35K - £55K + BONUS

Premier U.S. Investment Bank seek a high calibre Business Analyst for their Fixed Income capital Markets group. Your remit will include liaison with new business groups to define accounting requirements, identify and resolve analysis issues and assisting the development team during the design and construction phases. The successful candidate will have a strong academic background, analysis and testing skills, systems development experience and preferably accounting or SWAPS product knowledge. Outstanding career and financial rewards.

C++/STOCHASTIC METHODS

£40K - £60K + BONUS

Premier European Derivatives House seeks a Financial Engineer for their Front Office Trading team. Working closely with quantitative analysts you will help build analytics libraries for the FX/Options Group. Successful candidates will have strong C++ programming skills, excellent numerical skills and a good understanding of capital markets. The role is challenging, exciting and extremely rewarding. High calibre candidates with a sound academic background need only apply.

VISUAL BASIC/FIXED INCOME

£35K - £50K

Leading Investment Bank seeks a Rapid Application Developer to work in their Global Fixed Income Group. Providing tactical development for Traders, you will be expected to deliver object orientated tools with an emphasis on long-term usability. You must have a minimum of two years experience of Global Markets, particularly Fixed Income and object orientated development techniques. You must be prepared to work in a dynamic, high pressure environment, unsupervised yet acting as a team player. High calibre candidates with a strong academic background need only apply.

C++/FIXED INCOME

£45K - £70K + BONUS

Fixed Income Derivatives Group of this Global U.S. Investment Bank seek a highly qualified Financial Engineer. Developing and supporting the Derivatives system you will work closely with the quantitative team to implement models and re-engineer prototypes. A strong numerical background is essential, coupled with financial markets knowledge and a minimum of two years C++ programming expertise. An outstanding career opportunity.

QUANTITATIVE ANALYST

£40K - £50K + BONUS

Premier European Derivatives House seeks a Junior Quantitative Analyst to join their OTC options team. Initial duties will include research analysis, mathematical modelling and verification of option pricing models. The successful candidate will have an impeccable academic background to include a numerical based PhD and have strong communication skills coupled with an enthusiasm for the financial markets business. A challenging and rewarding career move.

BUSINESS ANALYST

£40K - £55K

World leading Investment Bank has an opportunity for a Business Analyst to work in their Technical Support Group. The successful candidate will work on a wide variety of projects including redesign of the middle office systems and improving the consolidated view of Front Office positions for P&L and risk management purposes. Proven project management skills, through business analysis, development and testing, to sign off and roll out are essential, coupled with excellent communication and presentation skills in order to liaise with users, IT and senior management. Candidates with a strong academic record wishing to pursue a challenging career in IT and Project Management need only apply.

The people the City turn to first.

Many of our clients also offer Contract opportunities requiring the above skills.

ARC are preferred suppliers to the top financial institutions. This is a selection of current opportunities in the City. We have many more. Our consultants have an in-depth understanding of this market and how it can work best for you, so please call Paul Wilkins or Amanda Crossland on 0171 287 2525 to discuss your options. Alternatively please send, fax or e-mail your CV to us at ARC Recruitment, 15-16 New Burlington St, London W1X 1FF. Fax: 0171 287 9888. E-mail: arc@jobs.co.uk

Front Office IT - Key Players

Development Specialists
New Technology. New Builds.

Barclays Capital is an international investment bank. We provide integrated financing solutions to meet the needs of our global clients. As part of the Barclays Group, we have access to the balance sheet of a bank with assets of \$364 billion and a AA credit rating. Central to our business strategy is a commitment to invest in the best people and world class technology. With this, we expect to deliver focused and innovative solutions to our clients. This is especially critical in our front office where we need development specialists leveraging the very best technology to build a number of business systems. New applications are cross-product which gives technology individuals opportunities to expand their product knowledge. We are looking for developers who have already made an outstanding impact in a front office environment by delivering creative solutions to business challenges. If you can show us how your creative flair has set you apart from the crowd, we have the new technology and applications to enable you to reach your full potential. In return, you will be offered an exceptional remuneration package.

For further information, please contact Karen Higgins or Fiona Wright, quoting the relevant reference number, on 0171 806 1420. Alternatively, send your CV to McGregor Boyall Associates, 114 Middlesex Street, London E1 7JH. Fax: 0171 247 7475. Email: pormans@mcgregor-boyall.com or visit our web-site at www.mcgregor-boyall.com/barclayscapital

A SHARPER FOCUS

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And in 10 other cities across the world. <http://www.barclay.com>
Instituted by Barclays Bank PLC, regulated by the FSA and member of the London Stock Exchange. Barclays Capital is the investment banking division of Barclays Bank PLC which undertakes US securities business in the name of its wholly owned subsidiary Barclays Capital Inc, an NASD member.

Total Compensation from £60-135,000

Pricing & Analytics

You will be working in a high profile front office team whose efforts are central to the firm's business and who provides pricing functionality across a wide range of instruments, including debt, fx and derivatives. You must have good front office experience which may have been gained across a variety of financial products.

Financial Analyst/Programmers

C++, COM, ATL, VB, VBA and NT

These are critical roles in the design and development of new tools. You will be in project planning and architecture as well as implementation. Your skills set should include C++, COM, ATL, VB, VBA and NT. Strong presentation skills are required and experience of fixed income analytics or asset-backed securitisation would be useful. Ref: BCF109

Senior RAD Developers

VB, VBA, COM and NT

Your technical skills portfolio should comprise VB, VBA, COM and NT. Particular knowledge of fixed income and derivatives, yield curve use and construction would be advantageous, as would experience of Sybase, SQLServer and web based development. Ref: BCF109

Derivatives Trading System

Senior Business Analyst/Developers

RDBMS and either C++/Corba/Orbx or Unix

Working on a new global interest rate derivatives trading system build and implementation, this role will involve application, middleware and component based development. You will have considerable experience in C++ agents a major RDBMS in a front office OTC development environment on either NT or Unix. Your understanding of interest rate trading environments will equip you to contribute immediately to the build of this new risk management/P&L system, which must be interfaced globally to Symyx. Ref: BCF109

Fixed Income Trading System

Senior Business Analyst/Programmer

Business Objects (ATL), COM/DCOM, Visual C++, VB

You will play a major part in delivering a new global fixed income trading system, covering pricing and risk management. The architecture is VB and Business Objects (ATL) with a Visual C++ front end against a Sybase/Link back end. You will be performing client and business and technical analysis through build and implementation. In parallel the team will also be responsible for investigating the firm's front office e-commerce strategy and its supporting implementation. Ref: BCF110

Global Order Management System

Senior Trading System Developer

VB, RDBMS and Web (JavaScript/Javascript)

You will be working on one of the most strategic front office projects of the firm, comprising the build of a global futures order routing and execution system for exchange traded products. This is a technically challenging project which will stretch your four year old skills, drive your development experience to its limits. At least two of these years will have been spent developing in VB/RDBMS and, more recently, delivering Web class components (ASP, JavaScript, JScript etc). Ref: BCF110

Cross Product Trading Systems

Financial Markets Experience Desirable, not Essential

Senior Analyst/Programmer

C++ or VB and RDBMS

The role requires proven full life cycle development experience gained in a robust, demanding environment. This may be an investment bank - but it could just as easily be a software house with rigorous development standards. We need senior C++ or VB and a major RDBMS (Sybase, Oracle, SQLServer, etc). The applicants are cross-product and support the full range of the bank's trading businesses. Ref: BCF110

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PAN ASIA SOFTWARE SERVICES LTD

We are currently looking for Analysts/Programmers, DBAs having skills in Oracle 8/ Developer 2000/VB/SQL-server, Active X, Unix/C/C++, VC++, DB2, ADABAS/Natural, Java, RAD, etc. Salary ranges from £20K - £26K, depending upon experience.

Send CV through e-mail at asiapan@hotmail.com or by post at

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London E11 2HZ.

مكتبة الراجحي

EURO PRICES

EQUITIES

ECB rate cut takes markets by surprise

EUROPEAN OVERVIEW

By Khazem Merchant

Euro-zone markets closed slightly up after a day when attention was focused on an event due to take place after the traders had gone home. That was the announcement by the European Central Bank of its decision on interest rates.

50 basis point cut took most people by surprise. Few had forecast such a large cut. Earlier in the day, the UK, the main euro-out, had cut interest rates by 25 basis points.

When markets open today the ECB rate cut is expected to benefit domestically focused, rate-sensitive stocks such as leisure and retail.

overnight close by Wall Street. Activity was quiet, with modest corporate news to distract attention.

Later, consumer cyclical and retailers led the way in the expectation of a modest easing of monetary policy.

gained 0.88 or 0.03 per cent to 2,967.07.

The strongest performing sector was personal care and household products, which climbed 4.56 per cent, driven by L'Oréal. The French beauty products company was one of a few big movers, closing 6.38 per cent higher on the back of encouraging first-quarter sales figures. Its share price closed up €27.5 at €651 after improved sales

in US; Europe as well as emerging markets.

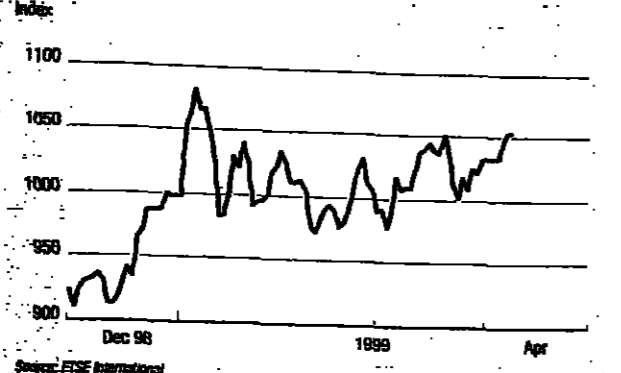
Another sector moving in anticipation of an interest rate cut was leisure, entertainment and hotels, which rose 3.38 per cent. Miming also improved, up 2.01 per cent.

Paribas, Société Générale and BNP, which are involved in a complex three-way merger battle, shed a little ground after Warburg, an investment bank, downgraded its rating for the French trio from "buy" to "accumulate".

Warburg said there was unlikely to be any significant advance in the contest until June. BNP lost €5.60 to €72.60, while SocGen shed €13.50 to €166.90.

Among sectors that lost ground were aerospace and defence, which fell 2.11 per cent, and water, which continued a disappointing week, losing 3.83 per cent.

FTSE Euro100



FTSE Actuaries Share Indices

Table with columns: Apr 99, National & Regional, FTSE Europe 300, FTSE Europe 100, FTSE Europe 50, FTSE Europe 20, FTSE Europe 10, FTSE Europe 5, FTSE Europe 2, FTSE Europe 1.

THREE MONTH EURO FUTURES (LFF) €1m 100-rate

Table with columns: Date, Open, Sell price, Change, High, Low, Est. vol, Open int.

THREE MONTH EURO LIBOR FUTURES (LFF) €1m 100-rate

Table with columns: Date, Open, Sell price, Change, High, Low, Est. vol, Open int.

THREE MONTH EURO LIBOR OPTIONS (LFO) €1m 100-rate

Table with columns: Strike, Price, Bid, Ask, Call, Put, Sep, Dec, Mar, Jun, Sep, Dec, Mar.

THREE MONTH EURO INDEX FUTURES (LFI) €20 per full index point

Table with columns: Date, Open, Sell price, Change, High, Low, Est. vol, Open int.

EURO STYLE FTSE EUROTOP 100 INDEX OPTION (AES) €10 per index point

Table with columns: Strike, Price, Bid, Ask, Call, Put, 2000, 2001, 2002, 2003, 2004, 2005, 2006, 2007, 2008, 2009.

OTHER INDICES

Table with columns: Index, Apr 9, Apr 7, Apr 5, High, Low, % change, % change.

FTSE EUROTOP 300

Table with columns: Name, Price, Change, High, Low, Bid, Ask, Name, Price, Change, High, Low, Bid, Ask.

CURRENCIES & MONEY

EURO SPOT FORWARD AGAINST THE EURO

Table with columns: Apr 9, Country, Currency, Spot, 1 month, 3 months, 6 months, 9 months, 12 months, 18 months, 24 months, 36 months, 48 months, 60 months.

BONDS

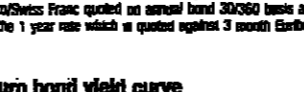
INTEREST RATE SWAPS

Table with columns: Year, Euro, US, Yen, Bid, Ask, Bid, Ask, Bid, Ask, Bid, Ask.

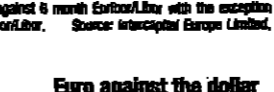
EURO-ZONE BONDS

Table with columns: Country, Issuer, Rating, Bid, Ask, Bid, Ask, Bid, Ask, Bid, Ask.

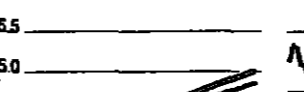
EURO BOND YIELD CURVE



EURO AGAINST THE DOLLAR



EURO BOND YIELD CURVE



EURO AGAINST THE DOLLAR



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Large table with multiple columns and rows, likely a continuation of the FTSE EUROTOP 300 or other financial data.

Advertisement for Arab Banking Corporation (A.B.C.) featuring 'YEAR END 1998 FINANCIAL RESULTS' and 'CONSOLIDATED BALANCE SHEET'.

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Euro gyrat

INTERNATIONAL CAPITAL MARKETS

Surprise ECB rate cut spurs European rally Hungary resurrects \$500m offering

BENCHMARK BONDS

By Arkady Ostrovsky in London and John Labate in New York

European bond markets rallied yesterday following a surprise decision by the European Central Bank to cut interest rates by as much as 50 basis points to 2.5 per cent.

traded on the London International Futures and Options Exchange rose from 97.36 to 97.40, indicating, however, that the market was not prepared to price in another 25 basis point cut by September.

"It almost seems that the ECB's message is that it had done as much as it could by using monetary measures and the ball is now in the court of the politicians," said David Knott at the Deutsche Bank.

Wim Duisenberg, president of the ECB, said: "We wanted the move to be as convincing as possible because we were afraid that a smaller move would only have led to further expectations for the future, that this would be only the first step."

Reed at Barclays Capital said the market's lukewarm reaction to the cut could also be explained by the fact that in contrast with its previous practice, the Bank of England did not issue a statement explaining its reasons for lowering the rate.

The Bank said the minutes of the monetary policy committee would be published in two weeks. Observers suspected there could have been serious disagreement between the members of the monetary policy committee.

US Treasuries rallied in mid-day trading on the news of the European rate cuts, sending the long bond below the important 5.5 per cent yield level.

NEW ISSUES

By Khazem Merchant

Hungary yesterday launched a \$500m global bond, two weeks after the original launch was postponed because of the Kosovo crisis.

The seven-year bond was set to launch the day after Kosovo was attacked by Nato. The bond will be priced today at an indicative spread of 145 basis points over the relevant treasury.

Bankers said the re-launch demonstrated how Hungarian credit has "differentiated itself, first, from the fall-out of the Russian default and now from the Kosovo crisis".

New international bond issues

Table with columns: Borrower, Amount, Coupon, Price, Maturity, Yield, Spread, Book-runner. Includes entries for US DOLLARS, EURO, and STERLING.

US CORPORATE BONDS

Table with columns: Issuer, Amount, Coupon, Price, Maturity, Yield, Spread, Book-runner. Includes entries for utilities, financials, and industrials.

INTERNATIONAL BONDS

Table with columns: Issuer, Amount, Coupon, Price, Maturity, Yield, Spread, Book-runner. Includes entries for various international issuers.

UK BONDS

Table with columns: Issuer, Amount, Coupon, Price, Maturity, Yield, Spread, Book-runner. Includes entries for UK government securities.

Freeport downgraded

By Sander Theones in Jakarta

Standard & Poor's, the rating agency, yesterday downgraded Freeport's credit rating from B- to CCC-.

rating for Indonesia. New on its list of concerns were growing separatist sentiments in Irian Jaya, the province where Freeport operates its giant Grasberg mine.

parliamentary and presidential elections may well bring opposition leaders to power.

Turkey pledges capital market reforms

By Leyla Boulton in Ankara

In a move to encourage more investors to differentiate among emerging markets in its favour, Turkey is promising to deliver important reforms of its capital markets after its general election on April 18.

Exchange (IMKB), the only one in the country, is to be converted into a "Turkish-style" exchange, by adopting different listing requirements in order to open the way for smaller regional companies to go public.

an interest rate futures contract "because the other main risk in emerging markets, apart from currency risk, is interest rate risk".

domestic debt market, while political instability has driven market volatility.

of the Istanbul stock exchange, should be balanced by a domestic institutional investor base, which does not yet exist.

10 YEAR BENCHMARK SPREADS

Table showing benchmark spreads for various countries and currencies.

BOND FUTURES AND OPTIONS

Table showing bond futures and options data for various countries.

US INTEREST RATES

Table showing US interest rates for Treasury bills and yields.

UK GILTS PRICES

Table showing UK gilt prices for various maturities.

EMERGING MARKET BONDS

Table showing emerging market bond data for various countries.

UK ACTUARIES GOVERNMENT SECURITIES

Table showing UK actuaries government securities data.

UK FIXED INTEREST INDICES

Table showing UK fixed interest indices data.

OTHER FIXED INTEREST

Table showing other fixed interest data.

UK TREASURY BOND FUTURES (3M) \$100,000 30days of 100%

Table showing UK treasury bond futures data.

UK NATIONAL SPANISH BOND FUTURES (MEX) \$100,000 100% of 100%

Table showing UK national Spanish bond futures data.

UK NATIONAL ITALIAN GOVT. BOND (IT) FUTURES (LFF) Ytd 100% of 100%

Table showing UK national Italian government bond futures data.

UK NATIONAL EURO BOND FUTURES (MEX) \$100,000 100% of 100%

Table showing UK national Euro bond futures data.

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Large vertical advertisement on the right side of the page, partially obscured by the 'Euro gyrat' text.

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CURRENCIES & MONEY

Euro gyrates after ECB slashes rates

MARKETS REPORT

By Alan Beattie

The euro swung wildly in the aftermath of the European Central Bank's unexpected decision to cut 50 basis points off euro-zone repo rates yesterday.

The cut, which took place after the end of the London trading session, caused the euro to rise by half a cent before plunging down below the \$1.06 level.

Analysts said that with markets so thin, little could be inferred from the euro's immediate moves.

Once again the pro-growth effects of a reduction in

interest rates seemed to outweigh lower yield in the minds of the currency markets, driving the pound higher.

Having started the London trading session around the \$1.60 level, the pound rose over a cent to close at \$1.611.

Against the euro it also closed higher, at \$0.873.

The Bank of England's 25 basis point cut was no great surprise to traders, who had priced such a move into the money markets.

Mr Oler said that while the market had discounted the move, there was some

with the decision, leading some in the market to speculate that there had been a split vote. The lack of explanation also left open the question of whether this was the last cut for some time.

The short starting market clearly viewed the cut as reducing rather than increasing the likelihood of more cuts in the next two months. Prices fell by up to 11 basis points across the strip, with particularly pronounced falls around the middle of 2000.

"The high probability of a split means that this may well have been the bottom of the interest rate cycle," said Peter Oler, head of research at GNI in London.

"With oil prices higher than the last time they met and starting at exactly the same level on a trade-weighted basis, it is hard to justify the move on economic grounds," he said.

The recovery in sterling disappointed those who thought that the break down

below \$1.60 earlier this week presaged an escape from the \$1.60-\$1.70 range in which the pound has traded for almost all of the past two years.

"When cable broke down towards \$1.58, cable option volatilities at the short end rose above euro-sterling volatilities," said Paul Megyesi, currency strategist at Deutsche Bank in London.

"There was some interest in this, with some in the market believing that the long-awaited decoupling of sterling from the dollar had arrived. But the recovery above \$1.60 saw short-term sterling-dollar volatilities drop back down,

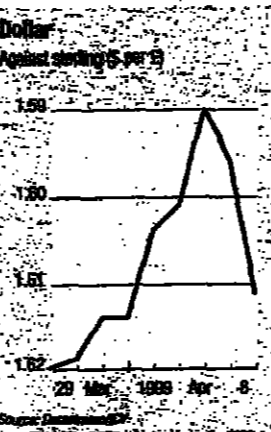
he added.

Traders said that the fall below \$1.59 earlier in the week now appeared to be the result of a large sale of sterling going through rather than a change in market sentiment.

Traders spent the rest of the day waiting to see if the European Central Bank would follow the MPC's lead and cut interest rates for the euro-zone.

But unlike sterling, which has repeatedly weakened ahead of an expected cut over the past six months, the euro firmed against the dollar in the run up to the ECB's decision yesterday before falling in its immediate aftermath.

This seemed to give credence to those who argued that a cut in euro-zone interest rates would not necessarily induce the "sell on the rumour, buy on the fact" currency boosts which other recent cuts have produced.



OTHER CURRENCIES

Table with columns for currency, bid, ask, and other market data.

INTERNATIONAL CURRENCY RATES

Table showing international currency rates for various countries and currencies.

POUND SPOT FORWARD AGAINST THE POUND

Table of pound spot and forward rates against the pound, including columns for currency, bid, ask, and other data.

DOLLAR SPOT FORWARD AGAINST THE DOLLAR

Table of dollar spot and forward rates against the dollar, including columns for currency, bid, ask, and other data.

CROSS RATES AND DERIVATIVES

Table of cross rates and derivatives, including exchange rates for various currencies.

EXCHANGE CROSS RATES

Table of exchange cross rates for various currencies.

UK INTEREST RATES

Table of UK interest rates for various terms and currencies.

EMS EUROPEAN CURRENCY UNIT RATES

Table of EMS European currency unit rates for various countries.

BASE LENDING RATES

Table of base lending rates for various banks and currencies.

Base Rate

Morgan Grenfell & Co. Limited announces that its Base Rate has been amended from 5.5% to 5.25% per annum with effect from April 8, 1999 until further notice.

Base Rate

Australia and New Zealand Banking Group Limited announces that its base rate has changed from 5.5% to 5.25% p.a. with effect from close of business on 8th April, 1999.

WORLD INTEREST RATES

Table of world interest rates for various countries and currencies.

INTERNATIONAL CURRENCY RATES

Table of international currency rates for various countries.

THREE MONTH EURO LIBOR FUTURES (LFF) \$1m 100-100

Table of three month Euro Libor futures data.

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COMMODITIES & AGRICULTURE

PULP PICK-UP IN ASIAN DEMAND DRIVES PRICE RISE

Södra to lift benchmark by \$20

By Nicholas George in Stockholm
Södra, the world's largest producer of long-fibre market pulp, said it would raise the price of its benchmark pulp to at least \$500 a tonne on May 1 from \$480, the second rise this year.

Bleached Kraft was raised to \$480 in March after having languished at a four-year low since last October. Södra's move appears to confirm that paper producers are now prepared to accept higher prices following the failure of pulp producers to push through rises last autumn.

Anders Jansson, marketing manager of Rotterros, a medium-sized Swedish pulp producer which also raised its price to \$480 in March, said the company was also considering raising prices to above \$500 a tonne.

level is realised then Mr Jansson said he was convinced that further price rises would be pushed through. "I would think we will see a price in the \$510 to \$525 range," he said.

Cocoa futures in sharp decline

MARKETS REPORT
By Paul Solman, Robert Corzine and Gillian O'Connor
Cocoa futures prices fell yesterday to their lowest for six years.

The market has been heading downwards since the middle of last year on signs chocolate manufacturers have adequate supplies and are employing a "just-in-time" buying strategy.

Oil markets yesterday paused to assess whether the recent rally had run out of steam or whether there was merely a temporary lull in the upward trend.

The bellwether May Brent futures contract was quoted at \$14.44 a barrel in late trading on London's International Petroleum Exchange.

This was 9 cents up on Wednesday, when bearish analyst figures from the US caused May Brent to plunge 60 cents on the day.

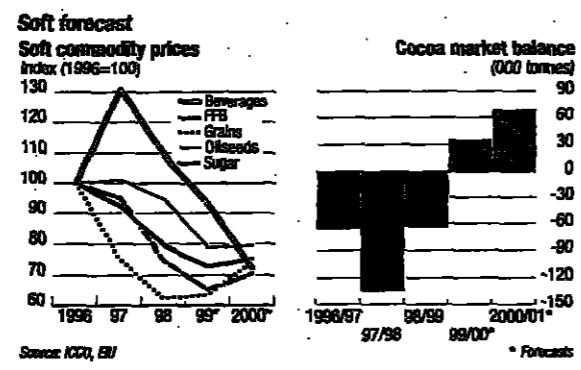
Traders are closely watching the level of US stocks in the run-up to the "driving season", the period of heaviest gasoline demand.

Aluminium was the only base metal that actually fell yesterday, but trading was generally lacklustre across the London Metal Exchange.

In March palladium gradually caught up with platinum, and for the past week its price has been consistently the higher.

EIU report expects soft markets to remain weak

By Paul Solman
Low prices of oilseeds, coffee and cocoa will help keep soft commodity markets weak this year, according to the Economist Intelligence Unit.



"So far in 1999, prices for soft commodities have fallen sharply, with beverages, oilseeds and sugar prices about 20 per cent lower than they were a year earlier," the EIU says.

will stimulate demand, but the slow global economic growth will keep a lid on consumption, the EIU says. Exportable production is forecast to reach a new high of 81m 60kg bags in the current season, and 86m bags in 1999-2000.

"We expect the average spot price of soybean oil in the first quarter of 1999 to be some 22 per cent lower than in the same quarter of 1998."

The coffee market is suffering from stagnant demand, with a small increase in US consumption being offset by falls in Asia and Russia. The low prices reached in recent months

Move to boost pepper exchange

By Kamal Bose in Calcutta
The International Pepper Exchange, founded a year and a half ago in the southern Indian state of Kerala, will introduce dollar-denominated futures trading in another four months.

This will breathe life into the exchange where the volume of trading has remained disappointingly low. The domestic pepper exchange is, however, doing well.

"The initiative is in response to several that representations by foreign trading houses that they do not want to trade in the local currency denominated contracts because of the foreign exchange risk," said an exchange official.

As a result, the Indian federal government asked the exchange last December to introduce futures trading in pepper in dollars. Pepper is the only commodity where dollar-denominated trading has been allowed in spite of the fact that the Indian currency is not as yet fully convertible.

According to Sanjay Mariwala, president of Indian Pepper and Spice Trade Association, which sponsored the exchange, foreign traders will be asked what other reforms besides dollar-denominated trading they want for participation in trading.

A common complaint from foreigners is that the exchange has yet to put in place "an effective guarantee system for the contracts". They want the daily trading limit of a trader to be raised "substantially" from the present 200 tonnes.

COMMODITIES PRICES

BASE METALS
LONDON METAL EXCHANGE
Prices from Antwerp/London Metal Exchange

Precious Metals continued
GOLD COMEX (100 Troy oz; \$/troy oz)

GRAINS AND OIL SEEDS
WHEAT LFFE (100 tonnes; \$/tonne)

SOFTS
COFFEE LFFE (10 tonnes; \$/tonne)

MEAT AND LIVESTOCK
LIVE CATTLE CME (40,000 lbs; cents/lb)

PRECIOUS METALS
LONDON METAL EXCHANGE
Prices from Antwerp/London Metal Exchange

ENERGY
CRUDE OIL NYMEX (1,000 barrels; \$/barrel)

SOYABEAN OIL CFT (60,000 lbs; cents/lb)

COFFEE LFFE (10 tonnes; \$/tonne)

LONDON TRADED OPTIONS
ALUMINIUM

PRECIOUS METALS
LONDON METAL EXCHANGE
Prices from Antwerp/London Metal Exchange

PRECIOUS METALS
LONDON METAL EXCHANGE
Prices from Antwerp/London Metal Exchange

PULP AND PAPER
PULP COMEX (100 tonnes; \$/tonne)

INDICES
DAX (1991=100)

LONDON SPOT MARKETS
ONLINE OIL FIB (per barrel)

NEWS DIGEST

ALUMINIUM

Nymex to delay launch of new futures contract

The New York Mercantile Exchange, the Manhattan-based futures market, said yesterday it was delaying the launch of its new aluminium futures contract. Trading had been due to start next week, but will start on May 14.

The exchange said the delay would provide extra time for deliverable metal to be in place at exchange-approved warehouses, and for traders to become more familiar with the new specialist marketmaker programme - which will see AIG International essentially support liquidity in the contract during its early phase.

Nymex is hoping that the contract will be used as a marker for aluminium pricing in the Midwest, but the extent to which this will be supported by the industry - which already has a London Metal Exchange contract, established for global pricing - remains unclear.

However, it faces strong competition from the London Metal Exchange. The LME aluminium contract, launched in 1978, is widely seen as the global benchmark for aluminium futures, and most aluminium contracts worldwide are based in some way on the LME prices.

An attempt by The New York Commodity Exchange to introduce a rival contract in 1983 failed after volumes and open interest dwindled to nothing. Nikki Taft, Chicago

PETROL
Rise in price seen in US
The US Department of Energy yesterday predicted further increases in domestic retail petrol prices in light of cuts in world oil production announced by the Organisation of Petroleum Exporting Countries last month.

The world crude oil price - the average cost to US refiners of imported oil - is expected to be about \$15-\$16 a barrel by December. This translates to about \$18 a barrel for West Texas Intermediate.

The report also predicted that in 2000, the country's oil import dependence would climb to 54 per cent of total consumption - compared with 52 per cent in 1998 - assuming domestic production continues to fall and economic growth remains modest. Gautam Malkani, Washington

Comments and press releases about commodities and agriculture coverage can be sent by e-mail to international.companies@ft.com

CROSSWORD
No.9,957 Set by QUARK
A crossword puzzle grid with clues for 1-15 across and 1-15 down.

Wool from Market & Co
There are no wool auctions this week. Closing prices before the Easter recess were a little softer for New Zealand crossbred wools, and more for less from Australia and South Africa.

FT MANAGED FUNDS SERVICE

FT Centre Unit Trust Prices are available over the telephone. Call the FT Centre Help Desk on (444 777) 822 4576 for more details.

OFFSHORE

AND OVERSEAS

BERMUDA (FSA RECOGNISED)

Table listing various offshore funds under the Bermuda (FSA Recognised) category, including fund names and their respective values.

BERMUDA (REGULATED)**

Table listing various offshore funds under the Bermuda (Regulated) category.

CAYMAN ISLANDS (REGULATED)**

Table listing various offshore funds under the Cayman Islands (Regulated) category.

GUERNSEY (FSA RECOGNISED)

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IRELAND (FSA RECOGNISED)

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ISLE OF MAN (FSA RECOGNISED)

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ISLE OF MAN (REGULATED)**

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ROYAL BANK OF CANADA (RBC) FUND MANAGERS

Table listing funds managed by RBC, including Royal Bank of Canada Global Bond Fund and others.

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FT MANAGED FUNDS SERVICE

Offshore Funds and Insurances

FT Chiffre Unit Trust Prices are available over the telephone. Call the FT Chiffre Help Desk on (+44 171) 873 4376 for more details.

Main table containing financial data for various offshore funds and insurances, organized by jurisdiction (Jersey, Luxembourg, etc.) and fund type (Equity, Bond, etc.).

OFFSHORE INSURANCES

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FT MANAGED FUNDS SERVICE

Offshore Insurances and Other Funds

FT Cytex Unit Trust Prices are available over the telephone. Call the FT Cytex Help Desk on (+44 171) 876 4276 for more details.

Table of fund data including columns for fund name, currency, and price. Includes sections for 'Other Offshore Funds' and 'Asia Global'.

Table of fund data including columns for fund name, currency, and price. Includes sections for 'Global Asset Management' and 'Global Equity'.

Table of fund data including columns for fund name, currency, and price. Includes sections for 'Global Bond' and 'Global Income'.

Advertisement for 'THE NUMBER OF PEOPLE OVER 60 WILL TRIPLE BY 2030. IT'S TIME FOR YOUR INVESTORS RETIREMENT STRATEGIES TO MULTIPLY AS WELL.' Includes a logo for 'SARIS' and the text 'Serving Institutional Investors Worldwide'.

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MANAGED FUNDS NOTES: A detailed disclaimer and information section regarding the fund service, including contact details and legal notices.

LONDON SHARE SERVICE

AEROSPACE & DEFENCE

Table listing aerospace and defence companies with columns for company name, price, and change.

AUTOMOBILES

Table listing automobile companies with columns for company name, price, and change.

BANKS

Table listing bank companies with columns for company name, price, and change.

BEVERAGES

Table listing beverage companies with columns for company name, price, and change.

CHEMICALS

Table listing chemical companies with columns for company name, price, and change.

CONSTRUCTION & BUILDING MATERIALS

Table listing construction and building materials companies with columns for company name, price, and change.

CONSTRUCTION & BUILDING MATERIALS - Continued

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CONSTRUCTION & BUILDING MATERIALS - Continued

Continuation of construction and building materials companies table.

ENGINEERING & MACHINERY - Continued

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HEALTH

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Advertisement for Charles Schwab: 'Busy trading? Our Frequent Traders Club is perfect for the active investor. To find out more, call us on 0870 601 8888. and quote ref no FT 499. Charles Schwab Helping Investors Help Themselves www.schwab-europe.com'

FOOD PRODUCERS & PROCESSORS

Table listing food producers and processors with columns for company name, price, and change.

FOOD PRODUCERS & PROCESSORS - Continued

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FOOD PRODUCERS & PROCESSORS - Continued

Continuation of food producers and processors table.

HOUSEHOLD GOODS & TEXTILES - Continued

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INVESTMENT COMPANIES - Continued

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INV TRUSTS SPLIT CAPITAL

Table listing investment trusts split capital with columns for company name, price, and change.

INV TRUSTS SPLIT CAPITAL - Continued

Continuation of investment trusts split capital table.

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INV TRUSTS SPLIT CAPITAL - Continued

Continuation of investment trusts split capital table.

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LONDON SHARE SERVICE

كتابنا الاصل

INF-FRANSTIS SPLIT CAPITAL - Continued

Table with columns for company names and financial data under the 'INF-FRANSTIS SPLIT CAPITAL' section.

MIRING - Continued

Table with columns for company names and financial data under the 'MIRING' section.

REAL ESTATE - Continued

Table with columns for company names and financial data under the 'REAL ESTATE' section.

SPECIALITY & OTHER FINANCE - Continued

Table with columns for company names and financial data under the 'SPECIALITY & OTHER FINANCE' section.

TRANSPORT - Continued

Table with columns for company names and financial data under the 'TRANSPORT' section.

AIM - Continued

Table with columns for company names and financial data under the 'AIM' section.

LEISURE, ENTERTAINMENT & HOTELS

Table with columns for company names and financial data under the 'LEISURE, ENTERTAINMENT & HOTELS' section.

OIL & GAS

Table with columns for company names and financial data under the 'OIL & GAS' section.

PACKAGING

Table with columns for company names and financial data under the 'PACKAGING' section.

STEEL & OTHER METALS

Table with columns for company names and financial data under the 'STEEL & OTHER METALS' section.

AMERICANS

Table with columns for company names and financial data under the 'AMERICANS' section.

CANADIANS

Table with columns for company names and financial data under the 'CANADIANS' section.

SOUTH AFRICANS

Table with columns for company names and financial data under the 'SOUTH AFRICANS' section.

Advertisement for Interactive Investor website, featuring the text 'If only this page could be updated now. Our pages just have been.' and the website URL www.iii.co.uk.

LIFE ASSURANCE

Table with columns for company names and financial data under the 'LIFE ASSURANCE' section.

PERSONAL CARE & HOUSEHOLD PRODUCTS

Table with columns for company names and financial data under the 'PERSONAL CARE & HOUSEHOLD PRODUCTS' section.

RESTAURANTS, PUBS & BREWERIES

Table with columns for company names and financial data under the 'RESTAURANTS, PUBS & BREWERIES' section.

SUPPORT SERVICES

Table with columns for company names and financial data under the 'SUPPORT SERVICES' section.

TRADED INDEX SECURITIES

Table with columns for company names and financial data under the 'TRADED INDEX SECURITIES' section.

AIM Alternative Investment Market

Table with columns for company names and financial data under the 'AIM Alternative Investment Market' section.

MEDIA & PHOTOGRAPHY

Table with columns for company names and financial data under the 'MEDIA & PHOTOGRAPHY' section.

PHARMACEUTICALS

Table with columns for company names and financial data under the 'PHARMACEUTICALS' section.

SOFTWARE & COMPUTER SERVICES

Table with columns for company names and financial data under the 'SOFTWARE & COMPUTER SERVICES' section.

TELECOMMUNICATIONS SERVICES

Table with columns for company names and financial data under the 'TELECOMMUNICATIONS SERVICES' section.

TORACCO

Table with columns for company names and financial data under the 'TORACCO' section.

TRANSPORT

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GUIDE TO LONDON SHARE SERVICE
Prices and listing charges for the London Share Service are outlined by Financial Times Information Services...

FT Free Annual Reports Club
You can obtain the current annual reports of any company listed on the FT website...

FT Cityline
Up-to-the-minute share prices are available by telephone from the FT Cityline service...

The FT web site
London share prices are available throughout the trading day with 30 minute delay from our web site...

LONDON STOCK EXCHANGE

Rate cut fails to entice buyers back to market

MARKET REPORT
By Steve Thompson,
UK Stock Market Editor
The London equity market's run of eight straight winning sessions came to a grinding halt yesterday, ironically on the day the Bank of England's monetary policy committee sanctioned another reduction in domestic interest rates.

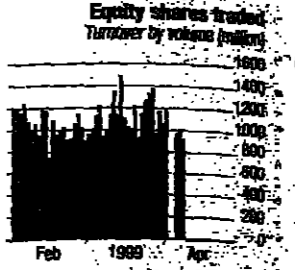
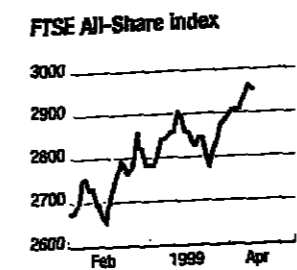
had already been factored in to the market. "Despite the jitters prompted by Wednesday's stronger-than-expected services survey and industrial production number, the market was still going for a cut," said one marketmaker.

The FTSE 100 closed down 35.3 at 6,437.9, having touched a session high of 6,489.7, up 16.5, just before the mpc announcement. At its lowest, the index posted a 80.0 decline. Over eight sessions, the index had risen 456.5 or 7.6 per cent.

An uncertain opening by Wall Street provided no support for London, which posted its session low minutes after the US market closed.

ignored Wall Street's powerful showing overnight, which saw the Dow Jones Industrial Average race back through the 10,000 level and finish 121 points higher.

Kosovo conflict, also give cause for concern. We suspect that the FTSE 100 is now towards the top of the likely trading range for the rest of the quarter.



Indices and ratios table with columns for Index Name, Value, Change, and Ratio. Includes FTSE 100, FTSE 250, FTSE All-Share, and various sector indices.

Digital picture sparkles

COMPANIES REPORT
By Joel Kibazo and Martin Brice

Broadcasters Carlton Communications and Granada sparked as their jointly owned On Digital television company disclosed better-than-expected subscriber data at a London presentation yesterday.

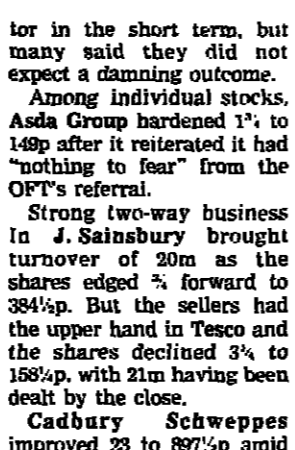
able offer more content or functionality or both at comparable prices. So why sign up to On Digital?

Sentiment in Granada was also boosted by positive comment from analysts meeting the company. Gerry Robinson, Granada chairman, this week sold 64 per cent of his shares in the hotels and TV company for tax purposes.

ment fiasco, it is difficult to see a way forward for Reed apart from merger.

With the supermarkets having received notice of the move two weeks ago, the news was no surprise to the market. Analysts admitted that the investigation would cast a shadow over the section in the short term, but many said they did not expect a damning outcome.

Best and worst performing FTSE sectors (pre-reclassification)
Forestry & Paper
Pharmaceuticals



ing the stock included Merrill Lynch, which reiterated its positive stance, while Warburg Dillon Read was said to have urged investors to buy the shares.

BICQ saw brisk trade of 5.7m, with Prudential said to be a buyer of 3m shares at 105p and other institutional investors buying at 106p.

Banks fall away
Bank shares, strongly supported recently by the prospects of a soft landing for the domestic economy, made progress in the early part of the session, but fell away towards the close as profit-takers moved in.

There was a handful of good performers as the curtain fell on the trading day, however. Abbey National, still being driven ahead by a clutch of brokers, ran up 18 to 230.97, while Woolwich nudged up 24 to 389p.

FUTURES AND OPTIONS

Table of Futures and Options prices for FTSE 100 Index, FTSE 250 Index, and FTSE 100 Index Options. Columns include Open, High, Low, and Change.

LONDON RECENT ISSUES: EQUITIES

Table of London Recent Issues: Equities, listing company names, issue sizes, and prices.

FTSE GOLD MINES INDEX

Table of FTSE Gold Mines Index, showing index value and components.

Table of FTSE 100 Index components, listing company names and their respective index values.

STOCKS MARKET TRADING DATA

Table of Stocks Market Trading Data, showing volume, value, and other market statistics.

London market data

Table of London Market Data, including FTSE 100, FTSE 250, and other market indicators.

FTSE Actuaries Share Indices

Table of FTSE Actuaries Share Indices, listing various industry sectors and their performance.

The UK Series

Table of The UK Series, showing various economic and market indicators.

TRADING VOLUME

Table of Trading Volume, listing major stocks and their trading activity.

Large advertisement for 'European Community Newspaper' with a large image of a newspaper and promotional text.

Large advertisement for 'FTSE International' featuring a detailed table of FTSE Actuaries Share Indices and other market data.

Vertical text on the right edge of the page, possibly a page number or reference code.

NEW YORK STOCK EXCHANGE PRICES

4 pm class April 9

Table of stock prices for various companies, including columns for stock name, price, and change.

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IN-SECTS (Pan European Sector Indices from EuroBench) - A table showing various sector indices and their performance.

Financial Times advertisement for FT Free Annual Reports Club, including contact information and a list of companies.

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GLOBAL EQUITY MARKETS

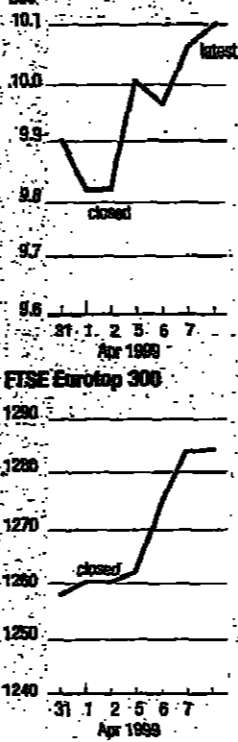
US INDICES

Table with columns for Date, Index Name, and Values. Includes S&P 500, Dow Jones, and NYSE.

US DATA

Table with columns for Index Name, Date, and Values. Includes Market Activity, NYSE Trading Activity, and NASDAQ Trading Activity.

Dow Jones



JAPAN

Table with columns for Index Name, Date, and Values. Includes Nikkei 225 and TOYO TRADING ACTIVITY.

FRANCE

Table with columns for Index Name, Date, and Values. Includes CAC 40 and PARIS TRADING ACTIVITY.

GERMANY

Table with columns for Index Name, Date, and Values. Includes DAX and FRANKFURT TRADING ACTIVITY.

UK

Table with columns for Index Name, Date, and Values. Includes FTSE 100 and LONDON TRADING ACTIVITY.

INDEX FUTURES

Table with columns for Index Name, Open, High, Low, and Change.

WORLD MARKETS AT A GLANCE

Large table summarizing global market performance across various countries and indices.

THE NASDAQ-AMEX MARKET GROUP

Extensive table listing individual stocks traded on NASDAQ and AMEX, including company names, prices, and volume.

STOCK MARKETS

Wall St and banks spread ring of confidence

WORLD OVERVIEW
Share prices maintained their upward momentum yesterday, with central bank action offering the prospect of further gains, writes Philip Coggan.

Wall Street had closed at yet another all-time high on Wednesday and some of its confidence was passed through to Tokyo, where the Nikkei 225 average gained 1.8 per cent to reach its highest level since March 1989.

The Hang Seng index in Hong Kong continued its strong run, gaining another 1 per cent.

In Europe, all eyes were on the two central banks making interest rate decisions.

The Bank of England duly obliged with a quarter of a percentage point cut in UK rates but the markets were closed by the time the European Central Bank announced its surprise cut of half a percentage point to 2.5 per cent. Plum Shipton,

European strategist at Merrill Lynch, said the size of the cut was unexpected but might well indicate that this is a one-off move and that further cuts in the short term are unlikely.

European stock markets lagged the rest of the world in the first quarter of the year and the rate cut may help spur a catch-up in the continent's bourses. European government bond prices and the euro both rose in response to the news.

Wall Street was mixed at the start but received support from in-line earnings figures from General Electric and better-than-expected figures from the Internet group Yahoo!, which were released after the market closed on Wednesday.

Michael Farr, president of Farr, Miller & Washington, a Washington-based financial consulting group, said the US market was overvalued but "the trend towards overvaluation will continue and

that which has been expensive will become even more expensive." Before a correction could be triggered, there needed to be an "absence of worry" on Wall Street that would indicate overconfidence had set in.

One of the few factors to concern investors in recent weeks has been the bounce in oil prices, which has raised question marks about the assumption that inflation would be low for the foreseeable future.

"Commodities have risen 12 per cent this year, led by a 40 per cent surge in oil prices," said the strategy team at Goldman Sachs.

"We expect further gains in commodities going forward, although the rise will be more muted."

But the Goldman Sachs team added that its forecast of moderate commodity price rises "is unlikely to pose an inflation threat in a world with so much spare capacity."

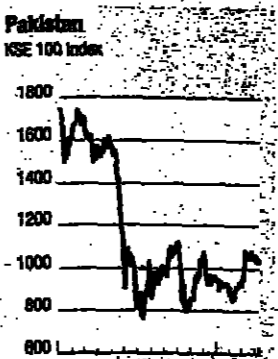
EMERGING MARKET FOCUS

Power at hub of Karachi unease

Pakistan shares fell more than one per cent yesterday, the latest sign of investor anxiety in spite of government claims that the economy was over the worst of last year's crisis.

The KSE-100 index ended 18.51 lower at 1,084.89. Although this leaves the benchmark sitting on a gain of more than 8 per cent for this year so far, analysts warn it is still too early to hail a recovery.

Analysts' concerns were triggered by the unresolved controversy surrounding the private power generation companies. The government of Prime Minister Nawaz Sharif has spent much of its two years in office investigating alleged corruption in the sector, once seen as the most important example of foreign investment in Pakistan in the 1990s.



However, Mr Lakhami said: "Every time the minister says something, the *ehesab* group comes up with a counter-statement. The merit of the government's case is being undermined."

Analysts say the market is prone to sharp falls if there are indications that the dispute is about to intensify. However, they also point to the undemanding levels of many share prices.

According to Aljaz Akhbar, a stockbroker: "The moment that outstanding issues are resolved there will be a quick recovery. There is no reason why investors should not get good deals if they invest selectively."

However, there is little broad accord on when recovery could be achieved. Businessmen warn that many companies are likely to declare weak profits when they unveil half-yearly results in June.

Earnings are depressed because of losses carried over from last year when Pakistan faced western economic sanctions over nuclear tests. In the months following, Pakistan's industrial output fell sharply.

At the same time, restrictions on foreign exchange repatriation have led to a fall in imported raw materials, which in turn has created export weakness.

Yasin Lakhami, chairman of the Karachi Stock Exchange, wants to see an immediate settlement on the dispute over tariffs between the government and Karachi's Hub power company, whose largest single shareholder is the National Power.

This week a fresh drive at seeking a settlement was set in motion by Gaubur Ayub Khan, the minister of water and power. He told an energy conference that the government was giving "the highest priority" to settling the dispute.

Forestry companies SCA, up SKR5 to SKR191.50, and MoDo, SKR1.50 higher to SKR17.50, rose on hopes of a rise in pulp prices.

Shares in Skandia plunged SKR11.50 or 6.8 per cent to SKR154 after Morgan Stanley cut its recommendation for the insurance company. The fall, which follows a 15.1 per cent loss last week, made it the sharpest decliner across European bourses.

Written and edited by Jeffrey Brown, Bertrand Benoit, Paul Grogan and Julian Sammers

Dow looks ahead to sunny report season

AMERICAS
US stocks moved broadly higher in early trading on Wall Street, as investors looked forward to the forthcoming earnings season, writes John Labate in New York.

The Dow Jones Industrial Average was 77.70 stronger by early afternoon at 10,163.01. The broader Standard & Poor's 500 index was even higher in percentage terms, up 12.16 or 0.9 per cent at 1,389.04.

For a second day Walt Disney, up \$1 to \$33.75, was among the big gainers in the Dow, moving ahead after the company said it would reorganise its publishing business. Coca-Cola was up \$2.41 at \$61 after analysts at Morgan Stanley Dean Witter reiterated its rating of "outperform."

Computer producers were mixed, with Dell Computer down \$4 at \$45.8. Health-linked stocks fell sharply after Humana, the health-care provider, warned on its forthcoming earnings, sending its shares down 32 per cent at \$11. Wellpoint Health Network was off 9.4 per cent or \$7.4 to \$69.8, and Healthsouth lost \$2 to \$9.8.

Small-company shares gained ground, sending the Russell 2000 index up less than one point to 338.13.

TORONTO opened higher, helped by selective buying in a handful of Internet stocks. The 300 composite index had moved 48.87 or 0.7 per cent ahead to 6,825.40 at mid-session.

Less-than-glamorous sapphire mining stock American Gem Corp captured the imagination of investors when it said it would start selling precious stones and jewellery over the Internet. The company had risen a hefty 51 cents to 96 cents by mid-session.

There was also sustained buying in Internet auctioneer Bid.Com International, which gained C\$4.20 to C\$31 in early trading.

Among the blue chips to post gains, entertainment and beverage giant Seagram rose C\$8 to C\$66 in morning trading. The company said on Wednesday that it had sold some of its US assets to Networks Inc for an undisclosed sum.

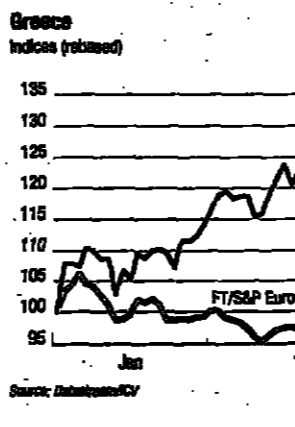
Banks racked up some strong gains. Royal Bank of Canada added C\$1.55 at C\$74.55 and Toronto-Dominion C\$1.45 at C\$79.55. Canadian Imperial put on 80 cents at C\$40.

Dax caught in waiting game

EUROPE
The European Central Bank's deliberations on interest rates kept shares in FRANKFURT on hold yesterday. After a session of fairly narrow trading the Xetra Dax ended 40.51 better at 5,087.78.

Motors were active, with DaimlerChrysler adding €1.54 at €94.99 and BMW partly making up for recent underperformance, jumping €14.20 to €85.75. Volks wagen gained 29 cents to €81.54 on news of plans for a share buyback.

Preussag was also a firm market, adding €27.90 at €237.90. Vieg shed €6.20 at €496.50 and Karsstadt, strong



L'Oréal posted solid gains, boosted by higher-than-expected sales figures for the first quarter of the year. Shares in the company rose €38.50 or 6.3 per cent to €651, the steepest advance in the CAC-40.

STMicroelectronics, up €4.90 or 5.1 per cent to €102, rose for the second day running, following overnight gains on Wall Street and hopes of another high-tech rally in the US.

Broadcaster TFI gained €6.80 or 5 per cent to €178, following the company's decision to repurchase up to 10 per cent of its shares.

LVMH closed €4.40 higher to €238 despite news that its \$85 per share offer for Gucci had been rejected by the Italian fashion house, which said it was nevertheless open to further talks with the luxury goods group. Trading in Amsterdam, Gucci closed €1.35 lower at €71.75.

Bank shares tumbled after Warburg cut its rating on Société Générale, Paribas and BNP, saying the outcome of BNP's bid for its two rivals would not be known until June. BNP lost €3.90 to €72.50, while SocGen shed €4.90 to €102 and Paribas fell €2.65 to €99.55.

AMSTERDAM ended lower after a session that focused mostly on special situations. The AEX index lost 4.88 at 637.87.

Royal Dutch was a weak market, falling €1.25 to €47.90 in 9.5m shares traded, on worries about disruption to operations in Nigeria.

Elsewhere among international stocks, Unilever eased 65 cents to €62.15.

Elsevier, down 4.1 per cent in two sessions, rallied in active trading on renewed speculation that it may link with rival media group Wolters Kluwer. The stock rose 65 cents to €14.10 in trading volume of 8.8m shares.

KPN ran up against broker pessimism, losing 68 cents to €38.90 after Goldman Sachs cut earnings estimates and its target price for the telecom leader as a result of regulatory uncertainties. KLM lost 78 cents at €25.90 on dull traffic figures.

Van Oomssem, the storage and shipping group, fell steeply following a warning of a fall of between 10 and 50 per cent in earnings this year. The shares ended off €3.10 or 10.3 per cent at €28.90.

Optimism in São Paulo fuels rise for Bovespa

SAO PAULO continued to rise as investors grew more optimistic about the economic outlook. The Bovespa index was up 140 or 1.3 per cent to 11,870 in early trading, a 9.1 per cent increase so far this month.

MEXICO CITY recouped earlier losses, with the IPC index posting a 6.87 or 0.1 per cent gain to 5,129.80 at mid-session.

An early decline on Wall Street, which dampened sen-

timent in morning trading, was offset by hopes that the latest batch of inflation figures, due later in the day, would confirm the recent slow-down in inflation.

SANTIAGO rose steadily early on as domestic investors stepped up buying amid optimism about lower interest rates and talks of economic recovery.

The IPSA index was 1.47 or 1.2 per cent higher to 123.04 at mid-session.

Jo'burg suffers profit-taking

SOUTH AFRICA
Shares in Johannesburg again traded narrowly, closing with another round of modest losses on the all-share index, which ended off 0.6 at 6,403.4.

Financials met with sell-

ing as investors interpreted cuts in bank prime lending rates as a signal for profit-taking. The sector index shed 1.2 per cent to 9,061.7.

Industrials lost 0.6 per cent at 7,403.6 and golds also softened, losing 0.6 per cent at 2,870.2.

Foreign forces drive up Tokyo

ASIA PACIFIC
Pushed higher by Wall Street's strong overnight close and foreign demand for technology shares, TOKYO closed at its highest level for more than 12 months, writes Paul Abraham.

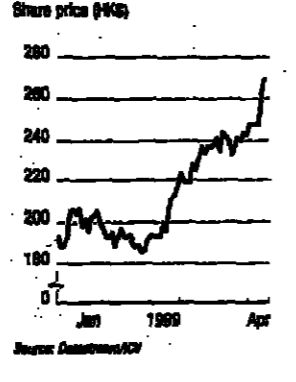
The Nikkei 225 Average closed up 222 or 1.4 per cent at 16,848 after trading between 15,898 and 16,853. The more representative weighted Nikkei 300 gained 1.4 per cent or 3.63 to 269.82, while the Toxip index of all first-section shares added 1.5 per cent or 20 at 1,345.

Momentum was positive, with 82 stocks gaining and 86 falling.

Overseas buying drove up technology stocks. Softbank, the Internet group, hit an all-time high, up ¥2,000 or 12.3 per cent at ¥18,210. Yoshitomi, the drugs group whose president is giving presentations in Europe next week, gained 17.5 per cent or ¥200 to ¥1,940.

The telecoms sector was also in demand, up 3.4 per cent. NTT DoCoMo, the mobile telecoms group, gained ¥300,000, ending at ¥6,370,000. NTT Data climbed ¥47,000 to close at ¥260,000, up 3.3 per cent.

Steel stocks continued their recent rise, up 8.3 per



heavyweight HSBC, which accounts for 29.5 per cent of the benchmark and gained HK\$ at HK\$228. Hongkong Telecom added 25 cents at HK\$16.25.

BOMBAY moved lower in dull volumes after the resignation of two coalition ministers renewed political concern. Among leading stocks, Telco shed Rp5.20 at Rp149.50 and Hindustan Lever Rp33.25 at Rp2,199. The BSE Sensex index ended 48.42 or 1.4 per cent lower at 3,538.38. The number of shares traded slipped to 46.7m from 51.2m on Wednesday.

TAIPEI hit a four-month high, propelled by sustained buying in the heavily weighted electronics sector. The weighted index settled 137.82 or 1.9 per cent higher at 7,273.41 despite a late bout of profit-taking.

The technology sub-index rose 3.4 per cent, while turnover for the market as a whole swelled to T\$131.51m, nearly double Wednesday's figure. Support from foreign funds lifted high-tech stock Acer Inc T\$9.20 to T\$49.50 while Tatung Co added T\$1.30 to T\$40.50.

BANGKOK closed 1.6 per cent higher but off earlier highs as buying gave way to profit-taking in late trading.

The SET index moved 5.57 ahead to 385.06, with telecoms and bank issues posting substantial gains.

Thai Telephone rose B\$0.80 to B\$5.20 and Telecom Asia added B\$2.75 to B\$28.25 following the adoption of a media reform bill by the lower house of parliament on Wednesday. Bangkok Bank remained in the spotlight as the most active stock, adding B\$0.50 to B\$8. SYDNEY pushed up to another record high in the wake of tentative hopes for an interest rate cut and a further strong performance by media giant News Corp. The All Ordinaries index added 26.6 at 3,088.9.

A much lower March employment figure than expected sparked hopes of an official rate cut, but most brokers were not sold on the prospect.

News Corp rose 75 cents or 8.5 per cent to A\$14.27, helped by an upgrade to strong buy at Morgan Stanley Dean Witter.

Elsewhere, One.Tel jumped 70 cents or 7.2 per cent to A\$10.40 on news that it had been granted a GSM mobile phone licence. Most banks gained ground, with Commonwealth adding 49 cents at A\$27.38. Resource stocks traded quietly.

L'ORÉAL

1998 Net profit up 12.1% Dividend up 15.6%

At its meeting of 7 April 1999, chaired by Mr. Lindsay OWEN-JONES and held in the presence of the Statutory Auditors, the Board of Directors of L'ORÉAL reviewed the Group's consolidated accounts and those of its parent company, L'ORÉAL S.A., for the 1998 financial year.

	FF billions	Euro billions	% change 1998/1997
Sales	78.42	11.48	+9.1%
Operating profit	9.49	1.46	+9.1%
Adjusted operating profit*	9.56	1.46	+13.5%
Profit on ordinary activities before taxation and employee profit sharing	8.78	1.34	+13.1%
Net profit before capital gains and losses, after minority interests	4.71	0.72	+12.1%
Earnings per share (FF and euro)	FF 69.72	euro 10.63	+12.1%
Cash flow	7.3	1.1	+8.3%
Shareholders' equity	32.4	4.9	+7.8%
Debt to equity ratio** (per cent)	13%	-	-2.6%

* Operating profit including exchange-rate gains and losses
** Debt to equity ratio excluding minority interests and provisions

Financial Results

The estimated results published in February were confirmed and remained in line with forecasts. Profit on ordinary activities before taxation and employee profit sharing rose 13.1% to FF 8.78 billion (euro1.34 billion), thus marking the fourth consecutive year of double-digit growth. Despite a 16.4% increase in the Group's corporate tax charge, consolidated net profit before capital gains and losses and after minority interests increased by 12.1% to reach FF 4.71 billion (euro 0.72 billion).

Cosmetics

Consolidated cosmetics sales climbed to FF 61.64 billion (euro 9.38 billion), up by 9.6% on 1997, or by 11.9% excluding exchange rate fluctuations. Like-for-like growth stood at 10.6%, the best performance on record since 1990.

In Western Europe, sales grew by 11.8%, or 12.1% excluding exchange rate fluctuations. Exceptional levels of sales growth were reported in Spain (+17%), the United Kingdom (+20%), the Netherlands (+22%) and Finland (+24%).

Sales in North America grew by 12.7%, or 12.3% excluding exchange rate fluctuations. In this region, L'ORÉAL holds front-running positions in hair colourants and make-up segments. In the United States, the acquisition of Soft Sheen, a leader in ethnic haircare, will enable the Group to develop a position within a new, highly promising market.

In the rest of the world, efforts to step up global expansion went ahead, unaffected by economic fluctuations. Business volumes increased significantly in Mexico (+26%), Hungary (+33%), China (+63%) and Turkey (+133%), as well as in India (+124%) where the Group is currently establishing a market presence.

Expenditure on research and development rose 12.6%, representing a higher rate of growth than the overall increase in cosmetics sales.

The decision to focus on core businesses requiring high levels of technological specialisation involves a consistent policy of rapidly expanding R&D endeavours in these areas.

The Group's production centres pursued ongoing refocusing efforts while keeping pace with the strong development in hair colourant and make-up ranges. During the year, the Group also increased production capacity by extending its Polish plant and completing construction of a new industrial plant in China.

Dermatology

In 1998, Galderma's sales increased to FF 2 billion (over euro 300 million), up by 24.9%, or 26.3% excluding exchange rate fluctuations. Leading dermatology products such as Differin gel, Rozex and Melagel continued to gain ground on high-potential markets. Globalisation was significantly boosted by new product launches, notably in Asia and Latin America. Galderma also strengthened its presence in Scandinavia and South Korea.

Pharmaceuticals

Sales for the pharmaceuticals division rose to FF 12.53 billion (euro 1.91 billion), up by 6.8%, or by 8.3% excluding exchange rate fluctuations. In spring 1998, Synthelabo signed an agreement with Searle which will enable it to consolidate 100% of L'ORÉAL in 2002. At end-1998, L'ORÉAL and Sif announced their intention to merge their two pharmaceutical subsidiaries into a new company, Sanofi-Synthelabo, which would become the leading pharmaceutical group in France and the sixth-largest in Europe.

Dividends

At the Annual General Meeting, the Board of Directors will propose a net dividend of FF 18.50 (approx. euro 2.82) plus tax credit of FF 9.25 (approx. euro 1.41). This compares with a net dividend of FF 16 paid in 1998, on the same number of shares and investment certificates as last year (67,806,216). The dividend will be payable as of 15 June 1999.

L'Oréal's website: www.loreal.com

High society loses its appeal for self-made men

New Serb are claimed

Murdoch blocked